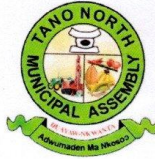


# TANO NORTH MUNICIPAL ASSEMBLY

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Our Ref. No: TNMA.01/10/21

Your Ref. No.: \_\_\_\_\_

Date: 28<sup>TH</sup> FEBRUARY, 2025

## SUBMISSION OF 2024 ANNUAL PROGRESS REPORT

We submit herewith the 2024 Annual Progress Report of the Tano North Municipal Assembly for your attention and further action.

Thank you.

**ERIC ADOMAKO**  
MUNICIPAL CO-ORDINATING DIRECTOR  
FOR: MUNICIPAL CHIEF EXECUTIVE

THE HON. REGIONAL MINISTER  
AHAFO REGIONAL CO-ORDINATING COUNCIL  
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Ahafo Regional Co-ordinating Council  
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# **TANO NORTH MUNICIPAL ASSEMBLY**



## **2024 ANNUAL PROGRESS REPORT (JANUARY – DECEMBER)**

### **IMPLEMENTATION OF THE TANO NORTH MUNICIPAL ASSEMBLY MEDIUM TERM PLAN**

**UNDER POLICY FRAME WORK:  
THE AGENDA FOR JOBS II: CREATING PROSPERITY AND EQUAL  
OPPORTUNITY FOR ALL (2022 – 2025)**

**PREPARED BY  
MUNICIPAL PLANNING COORDINATING UNIT**

**FEBRUARY, 2025**

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## EXECUTIVE SUMMARY

The Local Governance Act, 2016 (Act 936) and the Section 2 Sub-section 1 of the National Development Planning Commission Systems Act, 1994 (Act 480) mandate MMDAs to initiate and prepare Medium Term Development Plans (MTDP) that reflects the needs and aspirations of the people within the framework of the National Development Policy Agenda and prepare Quarterly and Annual Progress Reports on the implementation of the MTDPs. Pursuant to this provision, Tano North Municipal Assembly prepared its 2022-2025 MTDP under The Agenda for Jobs II Policy Framework in fulfilment of the above regulations. MMDAs are also being directed to prepare Annual Action Plans for the plan period (2022-2025) and undertake monitoring and evaluation of all the programs and projects in the Annual Plans and report on them at the end of every year in a participatory manner involving Sub-structures, Traditional Authority, Community members and Local NGOs and CSOs.

In order to fulfil the above directive, the Assembly in collaboration with stakeholders has prepared this 2024 Annual Progress Report. Before the preparation, the MPCU embarked on monitoring and evaluation on all planned projects and programs in the 2022-2025 MTDP as well as the 2024 Annual Action Plan (AAP) in order to track the progress made in the year under review using the prescribed set of indicators. The MTDP contains a total of 604 planned programs and projects while the 2024 AAP also contains 110 planned projects and programs. The review at the end of the year revealed that 105 out of the 110 activities were carried out representing 95.4% performance. However, 5 programs and projects representing 4.5 % were yet to start. As at the end of 2023, 145 out of the 136 projects and program were executed (93.8%) while programs and projects representing 6.2% were yet to commenced. This shows that 393/ 604 activities in the MTDP have been implemented as at the end of the second year of implementation representing 63.4 % progress on the implementation of the 2022-2025 MTDP.

The Annual Performance Report also covers an evaluation of the performance of the Core and District Specific Indicators and Targets. An analysis of the Core and Specific Indicators show that majority of these indicators recorded an increase in terms of comparison with the 2022 figures. In terms of the achievements within the year, the Assembly recorded a massive increment in IGF collection from GHC 4,023,599,00 in 2023 to GHC 5,857,628.94 This massive increment was as a result of the proactive revenue mobilization strategies employed by the Assembly

The report is organized in three chapters. The first chapter is based on the general introduction. The chapter two provides specific reports on Monitoring and Evaluation activities and chapter three, which is the final chapter is devoted to the way forward with emphasis on key issues addressed, those yet to be addressed, recommendations and a conclusion The key challenge faced by the Assembly during the period under review included inadequate and delay in releasing of funds to cover recurrent and non-recurrent expenditure.

## CHAPTER ONE

### 1.0 Introduction

The Tano North Municipal Assembly in compliance with relevant provisions of the National M&E System as provided in the relevant sections of the National Development Planning Commission Act, 1994 (Act479), has established an M&E System to Monitor and Evaluate the Assembly's and National Planned Programs, Projects and Activities to fit into the National Monitoring and Evaluation System and to provide data for its own decisions. Annually the Tano North Municipal Assembly commits significant resources to the implementation of programs, projects and activities aimed at improving the living conditions of its people and towards achieving its objective *to foster socio-economic development by promoting infrastructure growth, investing in human capital, and strengthening good governance*. The programs, projects and activities are also tailored towards the realization of the Municipals Vision of *“becomes a place where all resources are sustainably managed to provide household food security, equitable access to quality health, education, services and gainful employment*.

In order to measure the effectiveness of these development interventions on the lives of the people, a Monitoring and Evaluation arrangements have been designed to track by agreed indicators, the progress of programmes and projects being implemented and ultimately their impact against the planned intentions. This Report is therefore one such annual arrangement designed to show the link between programme/project Planning and implementation. This is therefore a Composite Reports on the assessment of progress made in the implementation of programmes outlined in the Annual Action Plan for 2024 and in further assessment of achievements made in achieving the goal of the Medium-Term Development Plan 2022 - 2025. The ultimate goal of the Medium-Term Development Plan 2022-2025 is to build a foundation for Accelerated Economic and Social Development. To realize this, the Assembly has adopted the Policies and Strategic Objectives of the National Medium Term Development Policy Framework designed to achieve the President's Coordinated Programme of Economic and Social Development Policies. This Development Policy Framework is organized in the Development Dimensions of the National Development Policy Framework 2022 - 2025 including:

- i. Economic Development
- ii. Social Development
- iii. Environment, Infrastructure and Human Settlements

- iv. Governance, Corruption and Public Accountability
- v. Emergency Planning and Response (Including COVID 19 Recovery Plan)
- vi. Implementation, Corruption, Monitoring and Evaluation

The details below present the summary of the achievements in the implementation of the 2024

### 1.1 Summary of Achievement and Challenges with the Implementation of the Medium-Term Development Plan, MTDP

This section presents the summary of achievements chalked during the implementation of the Planned Activities as contained in the 2024 Annual Action Plan and its contribution towards the achievement of the Medium-Term Development Plan 2022 - 2025 and the challenges encountered during the plan implementation.

#### 1.1.1 Summary of Achievement

The level of implementation of the 2024 Annual Action Plan as at 31st December 2024 was 95.4%. This consists of the count of Programmes, Projects and Activities that had been started, on-going completed or abandoned as against planned Programmes, Projects and programmes in the annual action plan. Out of the 109 planned activities, 104 were successfully implemented and at different levels of implementation and this represent 95.4 % of the Annual Action Plan. About 4.5 of the activities were yet to be implemented. In the year under review, **387** out of the **604** planned projects and programs in the 2022-2025 MTDP had been implemented representing **64% achievement**. The detailed performance of the 2024 Annual Action Plan in respect of -specific programmes, projects and activities implemented under the various Development Dimensions of the National Development Framework objective—“*Provide and sustain quality, effective and accessible socio- economic services to achieve enhanced general wellbeing while ensuring a healthy and secured environments for all through effective collaboration with other stakeholders*” carried out during the year is presented Table 1.1 below

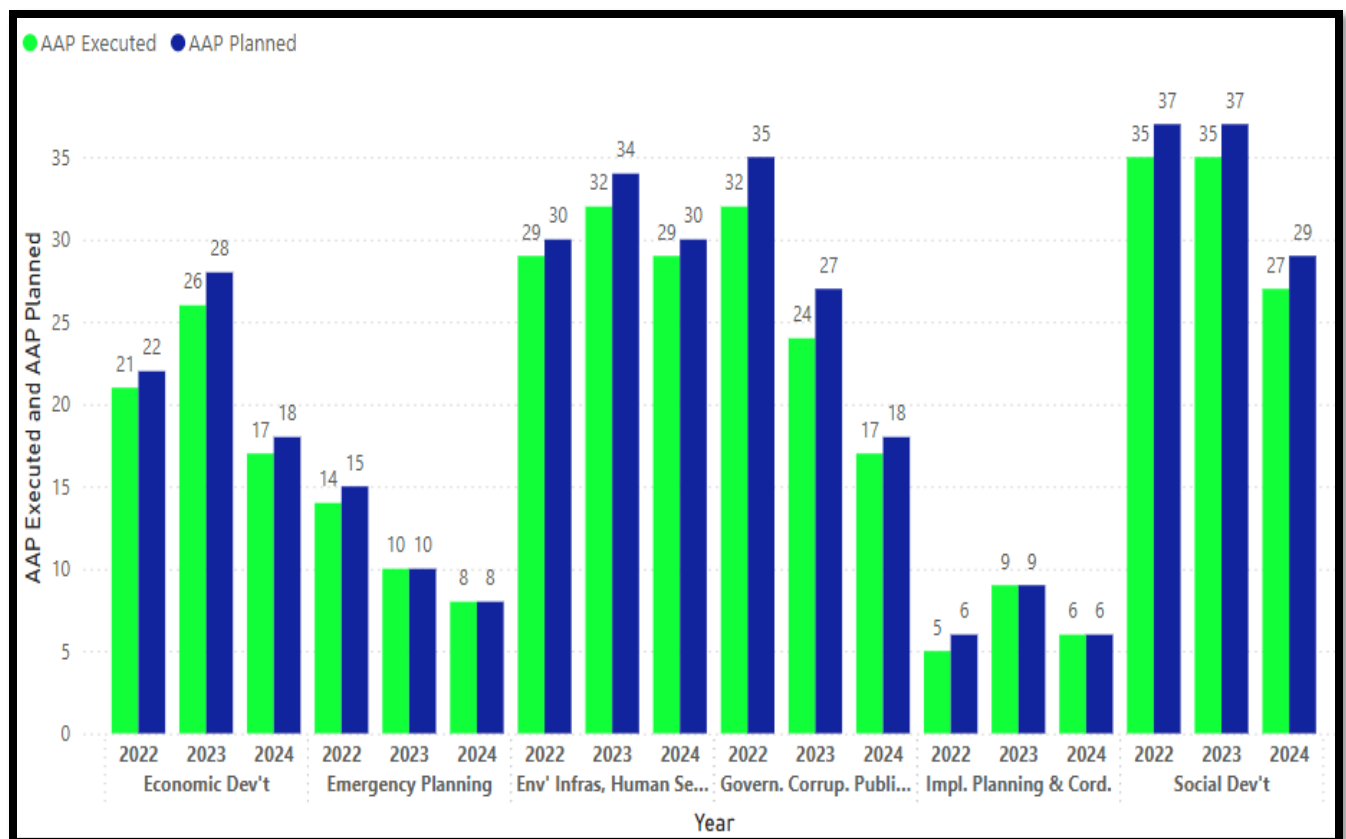
**Table 1.1 Details on the 2024 Annual Action Plan Implemented**

S/N	Development Dimension	2022		2023		2024	
		Plan	Exec.	Plan	Exec.	Plan	Exec
1.	Economic Development	22	21	28	26	18	16
2.	Social Development	37	35	37	35	39	27
3.	Environment Infrastructure and Human Settlement	30	29	34	32	30	30

4.	Governance, Corruption and Public Accountability	35	32	27	24	18	17
5.	Emergency Planning & Preparedness	15	14	9	9	8	8
6.	Implementation, Coordination, Monitoring and Evaluation	6	5	10	10	6	6
<b>TOTAL</b>		<b>153</b>	<b>142</b>	<b>145</b>	<b>136</b>	<b>109</b>	<b>104</b>
<b>Overall percentage of Annual Action Plan executed</b>		<b>92.8%</b>		<b>93.8%</b>		<b>95.4%</b>	

*Source: TNMA, MPCU, 2025*

**Figure 1.1 Graphical Representation Level of 2024 Annual Action Plan Implementation by Development Dimensions**



*Source: TNMA, MPCU, 2025*

### **1.1.1.1 Economic Development Dimension**

Under the economic development dimension, 18 activities were planned for the year, focusing on agriculture development, private sector growth, and tourism and creative arts. These programs have improved agricultural production efficiency and yield within the Municipality. Additionally, initiatives aimed at enhancing the productive capacity of small and medium-sized enterprises (SMEs) have contributed to increased income levels.

### ***1.1.1.2 Social Development Dimension***

A total of 29 activities were planned under the social development dimension, contributing to the Municipality's goal of ensuring equal opportunities for all. These interventions significantly improved access to affordable, equitable, and universal health coverage while enhancing inclusive and quality education at all levels. Furthermore, efforts in this sector strengthened child protection and welfare initiatives within the Municipality.

### ***1.1.1.3 Environment, Infrastructure, and Human Settlement Development***

With 30 planned activities, the Environment, Infrastructure, and Human Settlement dimension was the highest priority in the Municipality's development agenda. Key initiatives included pushing and leveling dumping sites, food screening for safety and hygiene, dominancy inspections, and the evacuation of refuse dumps in schools and container sites. Additionally, educational campaigns were conducted on afforestation, land conservation, waste management, tree planting, and climate change awareness.

Further efforts focused on preparing community schemes/layouts and extending electricity across the Municipality to promote sustainable, spatially integrated, and orderly human settlement development. Major infrastructure projects, such as the construction of improved access roads and a health facility, drilling of boreholes was also undertaken.

### ***1.1.1.4 Governance, Corruption, and Public Accountability***

Seventeen activities were planned under this dimension to strengthen good governance and public accountability. The Municipal Assembly made significant strides in fostering a stable, united, and safer society through town hall meetings, stakeholder consultations, and governance-related activities. These efforts deepened administrative decentralization, strengthened decentralized planning, and improved citizen participation in governance.

### ***1.1.1.5 Emergency Planning and Preparedness***

Eight activities were planned under this dimension, including. Programs such as sensitization campaigns, the public education and awareness creations, Disaster Volunteer Groups (DVG's and. provision of logistics Additionally, recurrent fire outbreak in the Municipality was mitigated through the intensive public awareness creation.

### ***1.1.1.6 Implementation, Planning, and Coordination***

Six planned activities focused on improving the coordination and monitoring of development initiatives. Citizen participation in governance and the production and utilization of statistical data for informed decision-making was enhanced.

### ***1.1.1.7 Overall Performance***

In total, 109 programs, projects, and activities were planned for the year, covering various development dimensions. The Environment, Infrastructure, and Human Settlement dimension, along with the Economic Development dimension, received the greatest priority in the Municipality's development agenda. In terms of implementation, all 109 activities were initiated and reached various levels of completion. The highest progress was recorded in the Environment, Infrastructure, and Human Settlement sector, followed by the Social Development sector.

Despite some challenges, the Municipality has made significant progress toward achieving its medium-term development goals, including fostering equal opportunities for all, building a prosperous society, safeguarding the natural environment, ensuring a resilient built environment, and maintaining a stable, united, and safe society.

## **1.2 Status of Implementation of 2022-2025 DMTDP**

The Municipal Assembly identified over 624 activities for implementation within the planned period (2022-2025). As shown in Table 1.2, an analysis of implementation progress indicates that by December 2024, 95.5% of the total planned activities had been executed. While the Assembly fell short of its development target of achieving 70% completion of the overall Medium-Term Development Plan (MTDP), significant progress was made through the collaborative efforts of various departments and stakeholders. Notably, achievements were recorded in the areas of Environment, Infrastructure and Human Settlement, Social Development, and Economic Development, reflecting the Assembly's commitment to addressing its key development objectives.

In pursuit of its goals and the realization of its Mission and Vision, the Municipal Assembly prioritized infrastructure development, allocating substantial resources towards the construction of health facilities, classroom blocks, potable water systems, and road network improvements across the Municipality. These projects were made possible through funding from various sources, including the Ghana Productive Safety Net Program, the District Assembly Common Fund (DACF), and the Response Factor Grant (DACF-RFG), which provided crucial financial support to supplement the Assembly's development initiatives.

**Table 1.2 Proportion of the MTDP Implemented**

Indicators	Baseline 2021	Actual 2022	Target 2023	Actual 2023	Target 2024	Actual 2024
a. Proportion of the annual actions plan implemented by the end of the year	83.4%	92.8%	100%	93.8%	100%	95.4%
Percentage completed	78.1%	20%	100%	20.5%	100%	94.8%
b. Percentage ongoing interventions	5.3%	3.3%	0%	1.9%	0%	0.6%
c. Percentage of interventions abandoned	0%	0%	0%	0%	0%	0%
d. Percentage intervention yet to start	16.6%	1.5%	0%	1.4%	0%	4.5%
<b>Proportion of the overall MTDP implemented</b>	83.2%	23.5%	50%	46.2%	70%	63.4%

An analysis of the proportion of the annual action implemented during the year under review revealed that 94.8 percent of the planned activities were completed whilst 0.6 percent were still on-going as at the end of December, 2024. About 4.5 percent of the activities had not commenced by the end of the year. The data further revealed that, some of the activities were interventions rolled over from the previous years.

### 1.3 Sample Photos of Projects Completed within the Reporting Year 2024.

**Plate 1: Internally Generated Funds (IGF)**



Complete the Bitumen surfacing of residency road  
Duayaw Nkwata



Procure 500 No. Dual Desks for selected schools

**Plate 2: District Assembly Common Fund project**



*Construction of 1No. Maternity Block at Mankraho*

**Plate 3: District Assembly's Common Fund – Responsive Factor Grant (DACF –RFG) – Investment**



Construction and installation of 1No.traffic light facilities at Duayaw Nkwanta



Construct 2 unit KG block with ancillary at Twabidi

**Plate 3 Donor Funded**



### **Drilling of 10No. boreholes with hand pumps in 8 selected communities**

#### **1.4 Challenges Encountered**

The following challenges were encountered during the implementation of the planned activities under the Annual Action Plan, as well as during the conduct of the Monitoring and Evaluation (M&E) exercise.

- Inadequate Funds due to undue delays in the release of statutory funds
- Poor road network impeded the effective implementation of some planned projects and programs especially during the rainy season.
- Some Departments/ Units/Agencies were faced with logistical constrains which affected the implementation of planned activities
- Late submission of implementation reports from some Departments/ Units/Agencies delayed the coalition and submission of quarterly reports
- Inadequate IGF mobilization to support Central Government Transfers to finance projects and programs.
- Impact of global economic difficulties affected the smooth implementation of the planned projects and programs

#### **1.5 Purpose of the Monitoring and Evaluation for the Stated Period**

The basis for conducting Monitoring and Evaluation in the Municipality stems from the fact that services can be continually improved through informed/evidence-based decision making. Systematic Monitoring and Evaluation of the Annual Action Plan is required to providing the needed data that informs and shows the extent of progress made towards the achievement of

specific program objectives as outlined in the Medium-Term Development Plan of the Municipality and the contribution of the yearly progress to the achievement of the broader Medium-Term Goal. In sum the Annual Monitoring and Evaluation exercise for 2024 seeks to pursue the following specific objectives:

- To provide relevant data of the Municipality as required for the preparation of the National M&E Report for 2024 by the National Development Planning Commission
- Assess the extent to which specific MTDP targets for 2024 were met
- Assess the extent to which specific activities, project and programs of the Annual Action Plan for 2024 were implemented and the reasons accounting for the level of implementation
- Identify achievements, constraints and failures to inform future project design to achieve better impacts
- Provide information for effective coordination of the Municipal Development at the Regional Level
- Provide the Municipal Authorities, the Government, Development Partners, Community Project Management Teams and the General Public with better means for learning from past experience.
- To improve service delivery and influence allocation of resources in the Municipality.

#### ***1.5.1 Data Collection and Collation***

The MPCU undertook monitoring visits to all projects/programmes sites to collect relevant data on the status of implementation of planned projects and programmes. The basic tool for the field visits was monitoring checklist developed based on the agreed indicators. The monitoring visit was followed by a debriefing of the Municipal Chief Executive on the outcome of the exercise. There were two (2) levels of monitoring; the first was the sector specific by Sector Departments of their programmes and projects. A number of joint monitoring by two or more Departments were done in situations where an intervention was cross-cutting in nature. The second level of monitoring was undertaken by the MPCU on the overall Municipality development programmes, projects and activities.

### ***1.5.2 Data Analysis and Use***

The MPCU members have the skills in using scientific methods and data analysis software such as Micro-Soft Excel, Scientific Package for Social Scientist (SPSS) and Power BI to analyze and interpret both primary and secondary data collected from the field and other relevant data

**Pate 4: Sample Photos During M&E Visits**



## **CHAPTER TWO**

### **MONITORING AND EVALUATION ACTIVITIES REPORT**



#### **2.0 Introduction**





This section provides an overview of the monitoring and evaluation (M&E) activities conducted during the review period. It highlights the status of programs and projects implemented in 2024, updates on the funding sources of the Assembly and their disbursements, and progress on the District Level Core Indicators monitored within the Municipality. It also presents updates on district-specific indicators and targets outlined in the 2022–2025 Medium-Term Development Plan (MTDP). The section also examines critical development and poverty-related issues, summarizes evaluations conducted, and outlines their findings and recommendations. The final part of the section discusses the participatory monitoring and evaluation approaches adopted, along with key results derived from the process.

#### **2.1 Project Register**

The project register as of December 2024 has been updated to reflect the status of development projects executed by the Assembly and its development partners. The total physical projects recorded in the register amount to 16, representing 14.7% of the Annual Action Plan for 2024. 14 projects were directly funded from the Assembly’s budget. The Table 2.1 represent the total list of projects as contained in the 2024 Annual Action Plan placed under various Development Dimensions of the National Development Policy Framework and their corresponding locations. Also contained in this register are implementation details including contractors/ Consultants’ names, contract/activity amount, funding sources, award and completion date, the expenditure made, the level of implementation among others.

**Table 2.1: Project Register 2024**



S/ N	Project Description	Dev't Dimension	Location	Contractor	Contract Sum	Date of Award	Source Of Funding	Date Started	Expected Date Of Completion	Expenditure to Date	Out Standing Balance	Implementation Status		Strategies To Improve Project Completion Rate	How Citizens were involved in monitoring of works contract	Remarks Summary on land acquisition and resettlement
												%	Pictures			
1	Construct 1No. 3 Unit Classroom Block with ancillary facility by end of 2024	Social Dev't	Adroba Methodist School	Sames Company LMD	630,099.90	4 <sup>th</sup> Oct. 2024	DACF-RFG	Apr. 2024	8 <sup>th</sup> Oct. 2024	567,089.91	639,009.90	100%		Effective Communication between stakeholders	Consultative meetings  Accountability forums (Town Halls)	Lands for the various projects were provided by the Traditional Auth
2	Construct 1No. 2 Unit KG Block with ancillary facility by end of 2024	Social Dev't	Adongo	RKostab LTD	478,565.00	May 2023	DACF	Aug 2021	Feb. 2023	49384.80	429,180.2	40%		Set clearly defined		


3	Complete the construction of 1 No. Maternity Block by end of 2024	Social Dev't	Mankraho	MISR-Kostab LTD	442,442.34	Aug. 2022	DACF	Aug 2022	Feb. 2024	376,080.00	66362.34	100%		and realistic deliverables	Participating in statutory Quarterly and routine project monitoring exercises	Strict Adherence to agreed schedules and deadlines	Participating in statutory monitoring exercises	Projects such as Reshaping, Grading and Routine maintenance of roads and rehabilitation
4	Procure 120 No Teachers table and Chairs	Social Dev't	Basic Schools in the Municipal	M/S LILLY RANGERS LTD	199,440.00	2024	DACF-RFG	Feb. 2024	Aug. 2024	199,440.00	0.00	100%						
5	Procure 500 No. Dual Desks for schools by end of 2024	Social Dev't	Select ed Communities	Joch-Sada Ent.	205816.00	19 <sup>th</sup> May 2023	IGF	29 <sup>th</sup> May 2024	29 <sup>th</sup> Aug. 2024	225,000.00	15,000.00	100%						
6	Construct 3 No. Crèches and 3 No. toilet facilities in Safety Net Project Beneficiary Communities by end of 2024	Social Dev't	Adongo Baffokrom Mankraho	Franlov Enterprise	68,766.00	27 Feb. 2023	Donor	Feb 2023	Aug. 2023	68,766.00	0.00	50%		Reward contractors/consultants who execute quality works within the agreed timelines	Voluntary community visits to project sites			
7	Procure, install and maintain	Social Dev't	Yamfo	Multiwaves	434,000.00	28 <sup>th</sup> June 2024	DACF-RFG	2 <sup>nd</sup> June 2024	25 <sup>th</sup> Dec 2024	434,000.00	0.00	100%						



11	Construction of Storm Drain at Zongo by end of 2024	Env't, Infra, Human settlement	Duaya w Nkwanta	CAmoh Engineering Service Ltd	549,993.18	Dec. 2024	MP DACF	Dec. 2023	Jun.2024	549,993.18	0.00	100		Review and adjust project strategies when necessary	exercise	the various projects were provided by the Traditional Authorities	
12	Undertake Pothole Patching on selected roads by end of 2024	Social Dev't	Boma a road Duaya w Nkwanta – TT road Yamfo	SAME S Company limited	185,000	5 <sup>th</sup> Nov. 2025	Road Fund	12 <sup>th</sup> Nov 2024	27 <sup>th</sup> Dec.2024	185,000	100%	100%					None of the projects required resettlement
13	Construction and installation of 1No. traffic light by end of 2024	Social Dev't	Duaya w Nkwanta	M/S Multi waves Const Works	434,000	28 <sup>th</sup> June 2024	DACF-RFG	July 2024	Sept. 2024	434,000	0.00	100%					Projects such as Reshaping, Gradi



14	Drilling and construction of 8 No. Boreholes by end of 2024	Social Dev't	Tanos o MA,Is sifukrom,So fokrom,Dwirikrom,Bo maamu,Ownere Beposo,Gambia				Donor Funded	12 <sup>th</sup> Nov. 2024	6 <sup>th</sup> Dec.2024			100 %			Land s for the vario us proje cts were provi ded by the Tradit ional Auth oritie s
15	Repair and maintenance of 10 No. non-functional boreholes by end of 2024	Social Dev't	Duaya w Nkwanta Yamfo Boma a	Tano North Municip al Assemb ly Works Depart ment	32,000	03/01/2024	IGF	4 <sup>th</sup> Jan. 2024	Dec. 2024			100 %			None of the proje cts requir ed resettl ement

1 6	Construct 2 unit KG block with ancillary facilities	Social Dev't	Twabi di		534,0 04.68		DACF- RFG	Feb 2024	Dec 2024	534,004. 68	0.00	100 %				
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*Source: TNMA, Works Dept. 2025*

### **2.1.1 Active Projects in the Municipality – 2024**

The Tano North Municipal Assembly's Project Register as of December 2024 reflects the status of physical projects implemented across various development dimensions. A total of 16 active projects were recorded, comprising 4 roll-over projects from previous years and 12 newly approved projects introduced in 2024. These projects align with key areas of development, particularly social infrastructure, human settlement, and environmental improvements. The largest share of projects (63%) focuses on infrastructure, water supply, and education, addressing fundamental social and physical development needs. The 2024 project implementation demonstrates a strong commitment to education, water, and infrastructure development, significantly improving public service delivery. However, future planning should incorporate governance and economic development projects to ensure comprehensive municipal growth. Additionally, strengthening emergency response mechanisms would enhance community resilience in the face of disasters. The table below shows the analysis of total number of Active Projects in the Municipality.

**Table 2.2 Total Number of Active Projects Analysis 2024**

Development Dimension	Physical Projects in the Municipal			Total
	Roll over projects from previous years		Approved new projects introduced in the year	
Economic Development	2022	2023	2024	
Social Development		<p>Procure 500 No. Dual Desks for schools by end of 2024 for selected schools</p> <p>Construct 1No. 2 Unit KG Block with ancillary facility at Adongo</p>	<p>Construct 1No. 3 Unit Classroom Block with ancillary facility at Adrobaa</p> <p>Procure 120 No Teachers table and Chairs for basic schools in the municipality</p> <p>Construct 3No. Crèches and 3No. toilet facilities in Safety Net Project Beneficiary Communities Adongo, Bafourkrom and Mankraho</p> <p>Construct 2 unit KG block with ancillary facilities at Twabidi</p>	6
Environment/Infrastructure/ Human Settlement	Complete the construction of 1No. Maternity Block at Mankraho	Construction of Storm Drain at Zongoby at Duayaw Nkwanta Zongo	<p>Drilling and construction of 8 No. Boreholes at selected commuites</p> <p>Repair and maintenance of 10 No. non-functional boreholes by end of 2024</p> <p>Procure, install and maintain street lights At selected communities</p>	10

			<p>Procure 200 No. LVPs for extension of electricity by end of 2024</p> <p>Grading, reshaping and maintenance of feeder roads Duayaw Nkwanta</p> <p>Complete the Bitumen surfacing of residency road at Duayaw Nkwanta</p> <p>Undertake Pothole Patching on selected roads</p> <p>Construction and installation of 1No. traffic light at Duayaw Nkwanta</p>	
<b>Total</b>				16

*Source: TNMA, Works Dept.2025*

### 2.1.2 Distribution of Projects Among the Departments of the Assembly.

Assessing the level of distribution of physical projects among departments implementation is also imperative in determining the support and commitment of the Assembly to the various decentralized departments. The distribution of physical projects among departments within the Tano North Municipal Assembly for 2024 highlights the focus of development interventions across different sectors. A total of 16 projects were implemented, distributed across key departments such as Education, Health, Works, Environmental Health, and Urban Roads. The analysis below provides insights into the level of activity within each department and their collaborative efforts with other government agencies.

**Table 2.3: Distribution of Projects Among the Departments of the Assembly**

Departments	No. of projects		Total	Collaborating MDA
	Rolled over	New		
Education	2	4	6	GES & Works Dept.
Health	1	0	1	GHS & Works Dept.
Works	0	3	3	Works Dept., TNMA & NEDCO
Environmental Health	1	2	3	EHSU & Works Dept.,
Urban Road	0	3	3	Urban Roads & TNMA
Central Admn.	0	0	0	-
Agriculture	0	0	0	-
Human Resources Management	0	0	0	-
Forestry	0	0	0	-
NADMO	0	0	0	-
Physical Planning	0	0	0	-
Finance	0	0	0	-
Statistics	0	0		-
Social Welfare & Community Development	0	0	0	-
Business Resource Centre	0	0	0	-

*Source: TNMA, MPCU, 2025*

Table 2.3 highlights the distribution of physical projects among departments in 2024. The education sector recorded the highest number of projects, with a total of six and two rollover projects and four newly approved ones demonstrating a strong focus on improving educational infrastructure.

In the health sector, only one project was implemented, indicating a need for increased investment in healthcare facilities. The Works Department oversaw three newly approved projects, primarily focused on electricity extension and infrastructure maintenance, contributing to improved public services and utilities.

Environmental health initiatives received moderate attention, with one rollover project and two newly approved projects, reflecting ongoing efforts to enhance sanitation and public health. Similarly, the Urban Roads Department managed three newly approved projects, aimed at road maintenance, pothole patching, and traffic infrastructure improvements, addressing critical transportation needs.

However, several departments, including Agriculture, Human Resource Management, Forestry, NADMO, Physical Planning, Finance, Social Welfare, the Business Resource Centre, and Statistics, did not record any projects in 2024. This lack of activity suggests potential gaps in development planning within these sectors, highlighting the need for a more balanced allocation of resources in future planning cycles.

### **2.1.3 Project age Analysis**

The Project Age Analysis provides insights into the duration of projects and their impact on completion rates, overruns and impact on overall MTDP objectives. It categorizes projects based on their duration, assessing their efficiency in terms of completion timelines and budget adherence. Table 2.4 below shows that the municipal project age category

#### ***2.1.3.1 Projects Aged Between 2 and 3 Years***

Three projects fall within this category, each having a duration of 2 years and 6 months. These projects recorded an average completion rate of 40%, with both the highest and lowest completion rates remaining at 40%. Additionally, this category experienced a cost overrun of GHS 20,000, indicating budgetary challenges, possibly due to prolonged execution timelines or unexpected expenses.

#### ***2.1.3.2 Projects Aged Between 1 and 2 Years***

Two projects fall within this range, with durations of 1 year and 3 months and 1 year and 6 months. Unlike older projects, these recorded a 100% completion rate, signifying efficient execution within the planned timeframe. Notably, there were no cost overruns in this category, reflecting effective cost control and project management.

This implies that short-term projects aligned well with the Municipality's objectives. Delays in older projects pose risks to overall development targets. Addressing project inefficiencies through better

planning, financial discipline, and stronger monitoring will be crucial for the successful execution of the Medium-Term Development Plan.

**Table: 2.4 Project Age Analysis**

Project Age	No. of Projects	Time Over runs (in years and months)	Cost overruns	Completion status		
				Average Completion Rate (%)	Highest (%)	Least (%)
Projects that are 2 years but less 3 years	3	2 years and 6 months 2 Years and 6 Months 2 Years and 6 Months	20,000	40	40	40
Projects that are 1 year but less than 2 years	2	1 year and 3 months. 1 year and 6 months.	0	100	100	100
Projects that are 0 years but less than 1yr	11	6 Months 6 Months 6 Months 6 Months 5 Months 5 Months 3 Months 3 Months 1Montsh 1Montsh	0	100	100	100
<b>Total projects</b>	<b>16</b>					

*Source: TNMA, MPCU, 2025*

### 2.1.4 Physical Projects - Land Acquisition and Resettlement

Land acquisition plays a critical role in the successful implementation of development projects. In 2024, all physical projects under the Education, Health, Works, Environmental Health, and Roads sub-sectors were executed on land provided by the Traditional Authority. This approach ensured that land was readily available for development without major disputes or delays. As indicated in Table 2.5, a total of 16 projects were implemented, with land acquisition solely facilitated through the Traditional Authority. This demonstrates strong collaboration between the local government and traditional leaders in facilitating community development.

Since the land for these projects was allocated by the Traditional Authority, no resettlement was required. There were no cases of landowners being displaced or communities being relocated. As a result, no compensation or alternative housing arrangements were needed, reducing project costs and administrative burdens. The absence of resettlement challenges also contributed to the smooth execution of projects without social disruptions.

### 2.5: Physical Project Land Acquisition and Resettlement

Sub-Sectors	Total number of projects	How was land acquired for the projects	Resettlement strategies
Education	6	Traditional Authority	Not Applicable
Health	1	Traditional Authority	Not Applicable
Works	3	Traditional Authority	Not Applicable
Environmental Health	3	Traditional Authority	Not Applicable
Roads	3	Traditional Authority	Not Applicable

*Source: TNMA, MPCU, 2025*

### 2.1.5 Repair and Maintenance of Existing Infrastructure

Regular maintenance and rehabilitation of infrastructure are essential to ensuring functionality, safety, and efficiency of the asset of the Assembly. Table 2.6 presents a summary of repair and maintenance activities undertaken across various sectors in 2024. These projects aimed to enhance road networks, public utilities, government facilities, and essential equipment. Overall, infrastructure maintenance efforts in 2024 were impactful, though financial gaps posed some challenges. Strengthening resource allocation and project monitoring will enhance the sustainability of public assets in the long run

**Table 2.6: Repair and Maintenance of Existing Infrastructure**

<b>Asset/ infrastructure</b>	<b>Location</b>	<b>Type of maintenance</b>	<b>Estimated Cost</b>	<b>Actual Release</b>	<b>Gap</b>	<b>Expenditure</b>	<b>Recommendation</b>
Grading and maintenance of feeder roads by end of 2024	Twewaaho-Twabidi	Rehabilitation, reshaping,	155,094.00 205,400.00	152,094.00	53,306.00	152,094.00	Adequate funds should be released timely
Maintenance of Street lights and purchase of electric pole	Yamfo Bomaa Tanoso Terchire	Change of electric bulbs, general repairs	434,000.00	352,200.00	81,800.00	352,200.00	Such works should be bolstered to promote road safety and security
Undertake Pothole Patching on selected roads by end of 2024	Bomaa road Duayaw Nkwanta – TT road Yamfo	Routine maintenance	247,000.00	210,000	37,000.00	210,000	Such works should be reinvigorated to promote road safety
Repair and maintenance of 10 No. non-functional boreholes	Duayaw Nkwanta Yamfo Bomaa	Routine servicing and maintenance	32,000.00	28,000	4000.00	28,000	Management should engage the contractor to complete the work on time
Maintenance of Assembly Vehicle	Duayaw Nkwanta	Maintenance and repairs	110,000.00	195,744.09	85,744.09	85,744.09	Adequate funds should be released timely
Renovation MCD's and Staff quarters	Duayaw Nkwanta	Rehabilitation and repairs	80,000	75,935.63	5,935.63	75935.63	Adequate funds should be released timely
Maintenance of office Furniture and Fixtures	Duayaw Nkwanta	Maintenance and repairs	50,000.00	42,331.04	1,669	42,331.04	Adequate funds should be released timely

Servicing of 10. No laptops	Duayaw Nkwanta	Maintenance and repairs	18,000.00	15,848.12	2,157.88	15,848.12	Adequate funds should be released timely
Hiring of laborers to weed public places	Duayaw Nkwanta, Bomaa	Weeding	19,200	18,800	400	18,800	Such works should be reinvigorated to promote sanitation
Grass cutting and green maintenance along roads	Duayaw Nkwanta, Bomaa, Yamfo	Grass cutting and green maintenance	302,000	301,000	1000	302,000	Such works should be reinvigorated to promote sanitation

*Source: TNMA, MPCU, 2025*

## **2.1.5 Programme Register**

The Programme Register provides a comprehensive record of key development initiatives undertaken within the municipality for the year 2024. It serves as a monitoring and evaluation tool that tracks the implementation of projects across various development dimensions, ensuring accountability, transparency, and efficient resource utilization. The register categorizes programs under three main policy dimensions: Economic Development, Social Development, and Environment, Infrastructure, and Human Settlement. Each entry includes critical details such as project descriptions, funding sources, financial allocations, timelines, implementation status, and remarks on project outcome

### ***2.1.5.1 Economic Development***

The thrust of development policies under this Development Dimension was to build a strong and resilient local economy, promote private sector development, enhance agricultural and rural development, and improve tourism. Measures pursued included enhancing the business environment, supporting entrepreneurship and SME growth, improving production efficiency, and addressing post-harvest losses. These interventions aimed to tackle key challenges such as limited access to capital, restricted credit for SMEs, low agricultural production, and high post-harvest losses.

Several programs were implemented to boost economic development. Public sensitization on business plan preparation and proposal writing was conducted, along with follow-ups on MSME beneficiaries. Fifty SMEs were assisted in formalization, and women groups received training in income-generating activities. In agriculture, farmers received support with cashew, cocoa, oil palm, and coconut seedlings, and two PFJ demonstration farms were established. Agricultural Extension Agents conducted over 2,500 home and farm visits, and training on climate change-friendly farming was provided. Tourism development efforts included an assessment of potential sites. Monitoring and supervision visits were also carried out, while the 2024 Farmers Day Celebration was successfully organized.

Despite achievements, challenges remain. The Assembly faced funding constraints, with IGF generation falling short, while delayed government transfers affected project execution. Private sector investment was also limited, constraining business expansion. To address these, timely government transfers, enhanced revenue mobilization, and increased support for SMEs and farmers are recommended. The interventions have significantly contributed to economic growth, but sustaining progress requires improved funding and stronger private sector engagement.

### ***2.1.5.2 Social Development***

The major policy focus under this development dimension was to enhance education and training, promote good health and well-being, improve social protection, and strengthen gender equality and child welfare. Key policy objectives included improving access to quality education, strengthening healthcare delivery, reducing poverty and inequality, and ensuring effective child protection and family welfare systems.

To support education, the Assembly facilitated several Ghana Education Service (GES) programs, including Science, Technology, Mathematics, and Engineering (STME) training, mock examinations, "My First Day at School" activities, and in-service teacher training (INSET). A total of GHC40,000 was allocated for these initiatives, with GHC28,400 expended as of the reporting period.

In the health sector, GHC40,000 was allocated to support the Municipal Health Directorate's programs, including National Immunization Day (NID) activities, family planning, and nutrition improvement interventions, with GHC21,870 utilized so far. The Assembly also allocated GHC20,000 for malaria, tuberculosis, HIV/AIDS, and leprosy response efforts. Additionally, logistics support was provided to the Birth & Death Department to enhance birth registration processes, including the procurement of laptops.

Social protection interventions were also prioritized. The Assembly organized child protection initiatives, including forming and training Child Protection Committees in eight communities and conducting sensitization programs on child rights, child labor, and adolescent reproductive health. These activities were supported by DACF, IGF, and UNICEF, with full implementation of planned expenditures. Furthermore, GHC30,000 was used for quarterly meetings with persons with disabilities (PWDs) to address their concerns.

Economic empowerment programs targeted vulnerable groups, particularly PWDs. The Assembly allocated GHC50,000 for business skills training and GHC150,000 to procure items to support employable skills development. Additionally, LEAP payments were facilitated in 35 communities, ensuring financial relief for the most vulnerable households. Regular monitoring was conducted on early childhood centers, orphanages, and probationers to ensure compliance with welfare regulations.

To promote gender equality and combat gender-based violence, sensitization sessions were held on gender roles, domestic violence, and reproductive health. The Assembly also assisted vulnerable

individuals in registering for and renewing National Health Insurance Scheme (NHIS) memberships, ensuring improved healthcare access.

### ***2.1.5.3 Environment, Infrastructure, and Human Settlement***

Key issues addressed included waste management, inadequate infrastructure, weak disaster prevention frameworks, and climate change adaptation. To tackle these, the Assembly facilitated the enforcement of spatial and physical planning regulations, conducted site inspections, and organized public education on development control. Infrastructure projects included street naming, road inventory, and procurement of essential office equipment for planning and works departments. Additionally, tree planting under the Green Ghana Program saw the distribution of tree species to schools, health facilities, and public spaces.

Environmental initiatives included sensitization on climate change, routine monitoring of forest reserves, and inspections of food vendors and sanitation facilities. Disaster preparedness was strengthened through NADMO-led campaigns on bushfires, flooding, and illegal developments. Community-focused efforts included maintaining public spaces, improving rural roads for better market access, and ensuring proper sanitation through hygiene sensitization in schools. The Assembly also supported technical sub-committees in reviewing development applications to promote orderly urban growth.

### ***2.1.5.4 Governance, Corruption, and Accountability***

The major policy focus under this Development Dimension was on Local Governance and Decentralization. Key challenges addressed included ineffective sub-district structures, poor coordination in development planning, weak linkage between planning and budgeting, and limited revenue mobilization opportunities.

To strengthen governance, the Assembly facilitated national day celebrations, organized statutory meetings, and procured office equipment for decentralized departments. Additionally, logistics were provided to support zonal councils' self-help projects, security operations, and municipal audits. The implementation of the Revenue Improvement Action Plan (RIAP) aimed at enhancing revenue collection and financial sustainability.

Public engagement was prioritized through sensitization programs and consultative meetings. Capacity-building training was organized for staff, while infrastructure maintenance ensured the upkeep of official buildings and vehicles. Furthermore, the Assembly supported anti-corruption initiatives and community development projects by supplying construction materials and funding local programs.

### ***2.1.5.5 Emergency Planning and Response***

The primary goal of this dimension was to enhance disaster preparedness, risk reduction, and emergency response mechanisms within the municipality. The Assembly implemented various strategic initiatives to strengthen resilience against disasters, mitigate environmental hazards, and promote community safety.

To ensure proactive disaster management, the Assembly developed the 2025 Disaster Preparedness and Mitigation Plan and monitored the implementation of the 2024 Disaster Preparedness and Risk Reduction Plan. Logistics were provided to facilitate the execution of the 2024 Disaster Risk Reduction Plan, ensuring that necessary resources were available for effective disaster response.

In efforts to combat bushfires, the Assembly conducted Anti-bush Fire Campaigns across five zones and established Anti-bush Fire Volunteer Groups in schools and communities. These initiatives were crucial in raising awareness and equipping communities with the knowledge to prevent and control bushfires.

Additionally, the Assembly organized Disaster Committee Meetings to strengthen coordination among relevant stakeholders. Educational and sensitization durbars on disaster risk reduction were also held to engage the public on safety measures and preparedness strategies. Environmental protection efforts were further enhanced through routine patrols at prospective galamsey sites, aimed at curbing illegal mining activities that contribute to environmental degradation and disaster risks.

### ***2.1.5.6 Implementation, Coordination, Monitoring and Evaluation***

The main goal for this dimension in the medium term is to improve the delivery of development results, efficiency, and value for money at all levels. It aims to enhance plan preparation, implementation, and coordination, strengthen monitoring and evaluation systems, improve resource mobilization and management, and promote knowledge management and learning. To achieve these objectives, the Assembly implemented various initiatives. Routine Monitoring and Evaluation (M&E) exercises were organized, engaging MPCU Members, Assembly Members, and other stakeholders to track progress on municipal projects and services. This helped ensure accountability and the effective utilization of resources.





The Assembly also prepared the 2025 Annual Action Plan, Budget, and Procurement Plan within the stipulated period to guide resource allocation and project implementation. Additionally, the 2024 Fee Fixing and Gazetting process was undertaken to regulate municipal revenue collection.

To facilitate monitoring activities, funds were provided for the maintenance and repairs of official vehicles used in project supervision. Furthermore, Mid-year Medium-Term Development Plan (MTDP) and Budget Review meetings were held to assess implementation progress and make necessary adjustments. Key decision-making bodies such as the Municipal Planning Coordinating Unit (MPCU), Budget, and Tender Committees also met regularly to deliberate on financial planning, project execution, and procurement processes.

These activities significantly enhanced the coordination, monitoring, and evaluation of development initiatives within the municipality, ensuring that planned interventions were effectively executed and aligned with policy objectives.




The table below shows the details;

**Table 2.3: Program Register 2024**


S/N	Programme Description	Dev't Dimension Of Policy Framework	Amount Involved GHC	Source Of Funding	Date Started	Expected Date Of Completion	Expend . To Date	Outstand. Balance	Implementation Status		Remarks
									(%)	Pictures	
<b>Economic Development (Build a Prosperous Society)</b>											
1	Conduct public sensitizations and radio talk shows on business plan preparation, proposal writing, by end of 2024	Economic Development	10,000	DACF Donor	06/04/2024	07/04/2024	4,300	3,700	100%		Program successfully completed
2	Follow-up and Monitor MSME beneficiaries of GEA Programs and MSME Client of the BRC	Economic Development	5,000	DACF Donor	09/10/2024	31/10/2024	5000	00.00	100%		Beneficiaries of GEA Programs and MSME Client of the BRC were monitored
3	Assist 50 SMEs to formalized with Registrar General Department by end of 2024	Economic Development	2,000	DACF IGF	03/01/2024	29/12/2024	3,300	1,700	100%		Program successfully completed
4	Organize training for 2 women groups on liquid soap and washing powder making by end of 2024	Economic Development	10,000	DACF IGF	10/10/2024	11/10/2024	3,150	1,850	100%		Program successfully completed. 15 SMEs benefited






5	Facilitate the registration of 50 NVTI candidates	Economic Development	2,000	DACF IGF	03/01/2024	29/12/2024	2,100	900	100%		Program successfully completed
6	Support 300 GEA Bizbox Project Start Your Business (SYB) and Kaizen Training for A2E Applicants (Cohort 1&2)	Economic Development	10,000	DACF Donor	28/08/2024	11/09/2024	5,380	1,620	100%		347 Participants were trained in business startup strategies and Kaizen
7	Undertake an assessment to identify tourism potential sites in the Municipality by end of 2024	Economic Development	13,000	DACF IGF	03/04/2024	04/04/2024	8,450	4,550	100%		Program successfully completed. 4 new sites identified
8	Support farmers with Cashew, Cocoa, Oil palm and Coconut seedlings under PERD by end of 2024	Economic Development	36,000	DACF	03/01/2024	29/12/2024	31,600	4,400	100%		Seedlings distributed
9	Establish 2 PFJ Demonstration Farms on improved varieties of crops for farmers	Economic Development	2,500	DACF	03/04/2024	29/12/2024	2,500	0	100%		2 PFJ Demonstration Farms established




10	Conduct 2500 AEAs home and farm visits by end of 2024	Economic Development	4,500	DACF	05/01/2024	29/12/2024	43,100	10,900	100%		2500 farmers were visited
11	Carry out monitoring and supervision visits by Director of Agric, MCE/MCD to 10 operational areas by end of 2024	Economic Development	3,500	DACF	03/01/2024	29/12/2024	3,500	0	100%		monitoring and supervision visits successfully carried out
12	Train 2 women groups on soya fortification, alternative livelihood ventures for income generation & food safety issues by end of 2024	Economic Development	2,500	IGF	03/05/2024	29/12/2024	2,500	0.00	100%		Program successfully completed
13	Create Awareness and train 30 farmers on climate change and climate friendly farming practices by end of 2024	Economic Development	-	IGF	03/5/2024	29/6/2024	-	-	100%		Program successfully completed. 30 women trained

14	Support beneficiaries with farm tools and equipment to undertake GPSN program by end of 2024	Economic Development		Donor	10/03/2024	10/03/2024	5,700	4,300	100%		Program successfully completed. 25 women trained
15	Carry out quarterly yield assessments on selected crops	Economic Development	2,500	Donor (Solidaridad Ghana)	25/04/2024	25/04/2024	4,600	3,400	100%		Yield assessment successfully carried out
16	Organize 2024 Farmers Day Celebration by end of the year	Economic Development	48,633	DACF	08/11/2024	08/11/2024	48633	0.00	100%		Program successfully completed.

**Social Development (Create opportunities for all)**

	Programme Description	Dev't Dimension Of Policy Framework	Amount Involved GHC	Source Of Funding	Date Started	Expected Date Of Completion	Expenditure To Date	Outstanding Balance	Implementation Status		Remarks
									(%)	Pictures	
17	Support GES Programs i. STME ii. MOCK exams iii. My First day	Social Development	40,000	DACF IGF	03/01/2024	29/12/2024	28,400	21,600	100%		Program successfully completed.



	iv. INSET for teachers etc. by end of 2024										
18	Support for Municipal Health Directorate activities i. NID activities ii. Family Planning iii. Nutrition Improvement Interventions etc by end of 2024	Social Development	40,000	DACF IGF	03/01/2024	29/12/2024	21,870	18,130	100%		Municipal Health Directorate supported with logistics to carry out planned activities
19	Provide logistics to support Birth & Death Dept. activities by 2024 Laptops	Social Development	15,000	DACF IGF	03/01/2024	29/12/2024	9,870	3,130	100%		
20	Conduct 3No. community sensitization on the need for Birth and Death registration by end of 2024	Social Development	1000	GOG	09/07/2024	20/09/2024	100	0.00	100%		Program successfully completed.
21	Undertake District Response Initiative on Malaria, TB, HIV/AIDS, Leprosy by end of 2024	Social Development	Social Development	20,000	DACF IGF	03/01/2024	29/12/2024	11,300	100%		Program successfully completed.
22	Organize 2No. sensitization on Child Rights and Protection issues by end of 2024	Social Development	3,200	Donor (UNICEF)	03/01/2024	29/12/2024	3,200	-	100%		Program successfully completed.



23	Organize 2No. sensitization on effects of Child Labour by end of 2024	Social Development	4,000	Donor (UNICEF)	/01/2024	29/12/2024	3,200		100%		Program successfully completed.
24	Form and train Child Protection Committees in 8 communities by end of 2024	Social Development	3330	DACF IGF	03/01/2024	29/12/2024	3,300	0.00	100%		Child Protection Committees formed in communities
25	Undertake quarterly writing of SER and monitoring of probationers by end of 2024	Social Development	4,000	DACF IGF	11/11/2024	17/12/2024	4000	0.00	100%		Program successfully completed
26	Conduct routine monitoring of vulnerable groups (PWDs, LEAP) on inactive NHIS, malnutrition and children without birth registration by end of 2024	Social Development		DACF IGF	03/01/2023	29/12/2023	11,300	8,700	100%		Program successfully completed.



27	Organize 2No. sensitizations on Adolescent Sexual Reproduction, Teenage Pregnancy and Child Marriage by end of 2024	Social Development	3,500	DACF Donor	16/06/2024	16/06/2024	3,500	0.00	100%		Program successfully completed
28	Conduct 2No. sensitization on Gender Role and Analysis by end of 2024	Social Development		DACF Donor (UNICEF)	03/01/2023	29/12/2023	8,700	2,300	100%		Child Protection Committees formed in communities
29	Organize 2No. sensitization on Domestic/ Sexual and Gender Based Violence by end of 2024	Social Development	2,300	Donor (UNICEF)	03/01/2024	29/12/2024	2,300	0.00	100%		Program successfully completed.
30	Organize business skills training for PWDs by end of 2024	Social Development	50,000	DACF Donor (UNICEF)	03/01/2023	29/12/2023	3,100	400	100%		Program successfully completed.
31	Procure items to support PWDs with employable skills by end of 2024	Social Development	150,000	DACF Donor (UNICEF)	14/07/2023	14/07/2023	2,800	500	100%		Program successfully completed.
32	Conduct quarterly monitoring of Early Childhood Development Centres	Social Development	5,000	DACF Donor (UNICEF)	12/05/2023	12/05/2023	3,400	4,300	100%		Program successfully completed.



	& Children homes/ orphanages by end of 2024										
33	Facilitate LEAP payment in 35 communities by end of 2024	Social Developm ent	4,000	DACF Donor	03/01/ 2024	29/12/2 024	4,000	0.00	100%		Program successfully completed
34	Organize quarterly meetings with PWDs in the Municipality by end of 2024	Social Developm ent	30,000	DACF IGF	03/01/ 2024	29/12/2 024	30,000	0.00	100%		Program successfully completed
35	Assist Indigenes, OVCs and PWDs to register and renew under NHIS	Social Developm ent	5,000	DACF IGF	11/08/ 2024	11/08/2 024	4,330	4,670	100%		Program successfully completed. 60 PWDs benefited
36	Provide logistics to support implementation of Social Welfare & Community Development Dept. Activities	Social Developm ent	10,000	DACF IGF	03/01/ 2024	29/12/2 024	10,000 0	0.00	100%		Program successfully completed

**Environment, Infrastructure and Human Settlement (Safeguard the Natural Environment and Ensure resilient Built Environment)**


	Programme Description	Dev't Dimension Of Policy Framework	Amount Involved GH	Source Of Funding	Date Started	Expected Date Of Completion	Expenditure To Date	Outstanding Balance	Implementation Status		Remarks
									(%)	Pictures	
37	Facilitate the enforcement of Spatial and Physical Planning Regulations by end of 2024	Infrastructure Development	5,500	DACF IGF	03/01/2024	29/12/2024	26,900	10,100	100%		Program successfully completed.
38	Conduct street naming and property addressing exercise by end of 2024	Infrastructure Development	50,000	DACF IGF	03/01/2024	29/12/2024	40,200	8000	90%		Program successfully completed.
39	Conduct bi-weekly site inspections to monitor physical projects by end of 2024	Infrastructure Development	5,000	DACF IGF	03/01/2024	29/12/2024	4,400	600	100%		Program successfully completed.
40	Organize Technical Sub-Committee meetings by end of 2024	Infrastructure Development	26,000	DACF IGF	03/01/2024	29/12/2024	26,000	0.00	100%		Technical Sub-Committee meetings successfully organized
41	Conduct sensitization on Development Controls and Permitting by end of 2024	Infrastructure Development	1,200	DACF-RFG	03/01/2024	29/12/2024	1,200		100%		


42	Procurement of office supply and equipment for the Physical Planning Dept.	Infrastructure Development	8,500	DACF IGF	03/01/2024	29/12/2024	8,500	0.00	100%		Road Inventory exercise successfully completed.
43	Support activities of Works Department to undertake project inspection exercises by end of 2024	Infrastructure Development	3,500	DACF IGF	03/01/2024	29/12/2024	3,500	0.00	100%		Program successfully completed.
44	Procurement of office equipment for the Works Dept.	Management and Administration	180,600	DACF IGF	03/01/2024	29/12/2024	169,137	11,463	100%		Program successfully completed.
45	Conduct routine monitoring and road inventory exercises by end of 2024	Infrastructure Development	5,000	DACF IGF	03/01/2024	29/12/2024	2,930	2070	100%		Program successfully completed.
46	Conduct 2No. Public education on road safety by end of 2024	Infrastructure Development	6,000	DACF IGF	08/09/2024	08/09/2024	3,480	2,520	100%		Program successfully completed.
47	Conduct grass cutting and green maintenance along roads by end of 2024	Infrastructure Development	30,102	DACF	12/12/2024	23/12/2024	30,102	0.00	100%		grass cutting and green maintenance along roads PH 1 and 2 successfully completed
48	Organize 2No. town hall meetings on water related activities under WASH program by end of 2024	Environmental Management	10,000	DACF Donor (IRC)	23/11/2024	24/11/2024	10,000	7,700	100%		Successfully organized 2 Town Halls on WASH Program


49	Organize 2No. education on environmental degradation, climate change and protection of forest reserves	Environmental Management	15,000	DACF IGF	06/02/2024	07/02/2024	7,700	7,300	100%		Program successfully completed at Dwenase and Ahyiamu
50	Conduct weekly patrol and routine monitoring of forest reserves and protected lands by end of 2024	Environmental Management	15,000	DACF IGF	03/01/2024	29/12/2024	8,540	6,460	100%		120 Km reserve boundary maintenance and inspection carried out. Monthly patrol exercise conducted
51	Organize tree planting exercise under Green Ghana program by end of 2024	Environmental Management	30,000	DACF IGF	03/07/2024	03/07/2024	15,800	14,200	100%		457 trees species were distributed municipal wide and planted in schools, health facilities and other public places. (Green Ghana Day)
52	Conduct hand washing, sanitation, food & hygiene sensitization programs in Schools by end of 2024	Environmental Management	6,200.00	IGF	01/01/2024	29/12/2024	5,400	800	100%		Program successfully completed.
53	Undertake environmental inspections and standard enforcement programs i. Domiciliary inspections	Environmental Management	4,500	DACF IGF	03/01/2024	29/12/2024	2,870	1,630	100%		3,528 houses Inspected.

	ii. Household/Hotel/Guest house/Pub inspections by end of 2024										
54	Conduct Screening of Food Vendors and School Feeding Caterers	Environmental Management	3000	IGF	02/09/2024	13/10/2024	3000	0.00	100%		3293 Food Vendors were screened
55	Procurement of Sanitary tools and equipment by end of 2024	Environmental Management	15,000	IGF	/09/2024	29/12/2024	14,200	13,800	100%		Items purchased and distributed for use
56	Facilitate the hiring of laborers to weed public places by end of 2024	Environmental Management	19,200	IGF	/01/2024	29/12/2024	19,200	0.00	100%		Program successfully completed.


**Governance, Corruption and Public Accountability (Maintain a stable, united and safe society)**

57	Programme Description	Dev't Dimension Of Policy Framework	Amount Involved GHC	Source Of Funding	Date Started	Expected Date Of Completion	Expenditure To Date	Outstanding Balance	Implementation Status		Remarks
									(%)	Pictures	
58	Facilitate the celebration of national days by end of 2024	Management and Administration	100,000	DACF IGF Donor	03/01/2024	29/12/2024	94,500	5,500	100%		Program successfully completed.
59	Organize statutory quarterly meetings ( General Assembly, Sub-committee meetings, EXECO by end of 2024	Management and Administration	50,000	DACF IGF	03/01/2024	29/12/2024	46,980	3,020	100%		Program successfully completed.

60	Procure and supply office equipment, stationaries and consumables for Decentralized Depts. by end of 2024	Managem ent and Administr ation	180,600	DACF IGF	03/01/ 2024	29/12/2 024	169,13 7	11,463	100%		Procurement of office supplies, consumables and equipment done
61	Provide logistics to support Zonal Councils' Self-Help Projects by end of 2024	Managem ent and Administr ation	50,000	DACF IGF	03/01/ 2023	29/12/2 023	21,400	28,576	100%		Provided logistics to support self-help projects
62	Provide logistics to maintain security in the Municipality by end of 2024	Managem ent and Administr ation	50,000	DACF IGF	03/01/ 2024	29/12/2 024	22,400	27,600	100%		Provided logistics to the security agencies to maintain security
63	Facilitate the implementation of 2024 Revenue Improvement Action Plan (RIAP) by end of the year	Managem ent and Administr ation	130,000	IGF	03/01/ 2022	29/12/2 024	130,00 0	0.00	70%		Provided logistics for the successful implementation of 2024 RAIP
64	Organise capacity building and development training for staff by end of 2024	Managem ent and Administr ation	75,000	DACF IGF	03/01/ 2023	29/12/2 023	13,460	16,540	100%		Program successfully completed.
65	Undertake maintenance and rehabilitation of residential and office buildings by end of 2024		10,000	DACF IGF			5,890	4,110	100%		Program successfully completed.

66	Undertake public fora, sensitization and consultative meetings by end of 2024	Management and Administration	45,000	DACF IGF	03/01/2023	29/12/2023	37,900	7,100	100%		successfully conducted Town Hall meetings in 3 Zonal Councils and 2 Business forums
67	Undertake maintenance of official vehicles by end of 2024	Management and Administration	137,000	DACF IGF	03/01/2024	29/12/2024	116,900	20,100	100%		Official vehicles successfully maintained
68	Purchase fuel and lubricants for official vehicles by end of 2024	Management and Administration		DACF IGF	03/01/2024	29/12/2024	195,470	84,530	100%		Fuel and lubricants purchased for official vehicles
69	Provide funds for RCC Support Projects/Others by end of 2024	Management and Administration	30,000	DACF IGF	03/01/2024	29/12/2024	18,600	11,400	100%		Program successfully completed.
70	Provide logistics to hold Official Guests by end of 2024	Management and Administration	100,000	DACF IGF	03/01/2024	29/12/2024	44,300	55,700	100%		Logistics provided to host official guests
71	Provide logistics to support operations of selected Decentralized Depts. by end of 2024		55,000	DACF IGF	03/01/2024	29/12/2024	42,386	12,614	100%		Logistics provided to host official guests

72	Facilitate the implementation of National Anti-Corruption Campaign activities in the Municipality by end of 2024	Management and Administration	14,000	DACF IGF	03/01/2023	29/12/2023			100%		Provided logistics for the successful implementation of National Anti-Corruption Campaign activities
73	Provide logistics to support Internal Audit Unit and Audit Committee activities by end of 2024	Management and Administration	35,000	DACF IGF	03/01/2024	29/12/2024	22,600	12,400	100%		Logistics provided successfully
74	Purchase construction materials and other assorted items for community support programs by end of 2024	Management and Administration	15,000	DACF IGF	03/01/2024	29/12/2024	7,494	7,506	100%		Items purchased
<b>Emergency Planning and Response</b>											
	Programme Description	Dev't Dimension Of Policy Framework	Amount Involved GHC	Source Of Funding	Date Started	Expected Date Of Completion	Expenditure To Date	Outstanding Balance	Implementation Status		Remarks
									(%)	Pictures	
75	Develop the 2025 Disaster Preparedness and Mitigation Plan by end of 2024	Management and Administration	13,000	DACF IGF	03/01/2024	29/12/2024	4,390	8,610	100%		2024 Disaster Preparedness and Mitigation Action Plan prepared

76	Provide logistics to support the implementation of 2024 Disaster Risk Reduction Plan by end of 2024	Environmental Management	35,500	DACF IGF	03/01/2024	29/12/2024	12,780	22,720	100%		Program ongoing
77	Conduct monitoring on the implementation of the 2024 Disaster Preparedness and Risk Reduction Plan	Environmental Management	13,200	DACF IGF	03/01/2023	29/12/2023	5,900	7,300	100%		Quarterly monitoring conducted
78	Conduct Anti-bush fire campaigns in all 5 zones by end of 2024	Environmental Management	18,000	DACF IGF	07/03/2024	10/03/2024	12,400	5,600	100%		Program carried out successfully in all 6 zones
79	Form Anti-bush Fire Volunteers in schools and communities	Environmental Management	6,000	DACF IGF	03/01/2024	29/12/2024	4,320	1,680	100%		5 Fire Volunteers forms
80	Organize Disaster Committee Meetings	Management and Administration	13,500	DACF IGF	03/01/2024	29/12/2024	7,360	6,140	100%		Meetings successfully held
81	Organize educational and sensitization durbars on Disaster Risk Reduction activities by end of 2024	Environmental Management	12,500	DACF IGF	03/07/2024	05/07/2024	7,120	5,380	100%		Program carried out successfully

82	Conduct Ration Patrols at prospective galamsey sites by end of 2024	Environmental Management	125,000	NGGL IGF	03/01/2024	29/12/2024	92,180	32,820	100%		Monthly ration patrols conducted
<b>Implementation, Coordination, Monitoring and Evaluation</b>											
	Programme Description	Dev't Dimension Of Policy Framework	Amount Involved GHC	Source Of Funding	Date Started	Expected Date Of Completion	Expenditure To Date	Outstanding Balance	Implementation Status		Remarks
									(%)	Pictures	
83	Organize routine M&E exercises with MPCU Members, Assembly Members and other stakeholders	Management and Administration	55,000	DACF IGF	03/01/2024	29/12/2024	37,200	17,800	100%		Quarterly Monitoring exercises conducted with relevant stakeholders
84	Prepare 2025 Annual Action Plan, Budget and Procurement Plan by end of September 2024	Management and Administration	35,000	DACF IGF	01/09/2024	29/09/2024	17,840	17,160	100%		2024 AAP, Budget and Procurement Plan prepared
85	Undertake the preparation of 2024 Fee Fixing and Gazetting by end of 2024	Management and Administration	7,000	DACF IGF	01/09/2024	29/09/2024	3,900	3,100	100%		2024 Fee fixing prepared
86	Provide funds for maintenance and repairs of official vehicle for Monitoring	Management and Administration	75,000	DACF IGF	03/01/2024	29/12/2024	57,915	17,085	100%		Activity successfully conducted

87	Organize Mid-year MTDP & Budget Review meetings by end of June 2024	Management and Administration	15,000	DACF IGF	04/07/2024	05/07/2024	8,360	6,640	100%		Activity successfully conducted
88	Organize MPCU, Budget and Tender Committee meetings by end of 2024	Management and Administration	30,000	DACF IGF	03/01/2024	29/12/2024	24,400	5,600	100%		Activity successfully conducted

*Source: TNMA, MPCU, 2025*

**Table 2.7 Implication of Results on Objectives**

<b>OBJECTIVE IN MTDP ACHIEVED</b>	<b>ACTIVITIES IMPLEMENTED IN THE YEAR</b>	<b>EVIDENCE TO SHOW PROGRESS</b>
<p><b>Increase Agric. Production to ensure food security and job creation</b></p>	1. Established 2 demonstration farms	<ul style="list-style-type: none"> <li>• Increase in total output of agricultural production (Mt) for both crops and animals</li> <li>• Increase in average productivity (Mt/Ha) for crops.</li> <li>• Rise in number of new jobs created in the Agric Sub-sector</li> <li>• Increase in the % of Arable land under cultivation</li> </ul>
	2. Supply of 3,000 Cashew, 25,000 Coconut, 12,000 Oil palm, 66 bags of Maize and 15,500 Cocoa seedlings	
	Training on Good Agronomic Practices for farmers	
	Distributed 30,000 improved palm seedlings and 250000 improved coconut seedlings	
	Supported farmers with farm tool and gadgets under the Ghana Productive Safety Net Program (GPSNP)	
	Supply of 7253 bags of fertilizer to farmers	
	6. Conducted home and farm visits by AEAs	
<p><b>To promote Local Economic Development for Job Creation</b></p>	1.	<ul style="list-style-type: none"> <li>• Increase in number of new establishments</li> <li>• Increase in number of new jobs created</li> <li>• % Increase in businesses registered with GEA /RGD</li> <li>• % Increase in SMEs trained and adopting new technologies (Kaizan, online trading etc.)</li> <li>• % Increase in number of businesses with access to MSME’s information</li> </ul>
	2. Conducted training for 20 SMEs in group dynamics and development	
	3. Conducted small business management training for SMEs	
	4. Organize training for 2 women groups in liquid soap and washing powder making	
	5. Conducted training on business plan and proposal writing	
	6. Assisted 50 SMEs to formularized with RGD	

	7. Trained 50 SMEs in modern technologies for business management ie. Book keeping, kaizan, online marketing etc.	
<b>To increase equitable access and participation in education</b>	1. Completed the construction of 1No. 2-Unit KG Block at Tanoso	<ul style="list-style-type: none"> <li>• Increase in Net Enrolment at all levels as compared to 2023</li> <li>• Improvement in Gender Parity at all levels as compared to 2023</li> <li>• Improvement in Completion Rate</li> <li>• Improvement in Pupil-Teacher Ratio</li> <li>• Improvement in BECE and WASSCE Pass rate</li> </ul>
	2. Construction of 1No. 2-Unit KG Block at Adongo ongoing	
	3. Provided logistics and funds to cater for GES activities such as STEMs, Sports, My First Day At School, Mock etc.	
	4. Supplied 540 Dual Desks to schools	
	5. Supported 15 brilliant but needy students	
	Construct 3No. Crèches and 3No. toilet facilities in Safety Net Project Beneficiary Baffoukrom, Mankraho and Adongo	
	Construct 2 unit KG block with ancillary facilities at Twabidi	
	Construct 1No. 3 Unit Classroom Block with ancillary facility at Adrobaa	
<b>To increase equitable access to Health Care Delivery</b>	Nutrition Friendly School Initiative Training	<ul style="list-style-type: none"> <li>• Proportion of functional Health Facilities is 100%</li> <li>• Increase in proportion of population with valid NHIS card</li> <li>• Increase in number of births and decrease in deaths as compared to 2023</li> <li>• Improvement in Maternal Mortality Ratio and Malaria Case Fatality (institutional)</li> <li>• Improvement in prevalence of Malnutrition</li> <li>• Reduction in Anemia Prevalence Rate</li> </ul>
	Complete the construction of of 1No. Maternity Block by end of 2024	
	4. Provided medical support to poor people under MP support program	
	5. Conducted Food and Hygiene programs in schools and health facilities	
	6 Sensitization on polio R1 and 2	
	7. Distributed mosquito nets to clients	

	8. Registered and renewed NHIS cards for clients	
	9. Conducted Antenatal and postnatal care	
	Organized HIV/AIDs sensitization and screening exercises	
<b>To build the Capacity of Sub-Structures and improve popular participation</b>	1 Assisted 2 communities to prepare 2024 Community Action Plan	<ul style="list-style-type: none"> <li>• Increase in the Proportion of Functional Sub-structures</li> <li>• Increase in %change in IGF growth</li> <li>• Improvement in percentage of CAAP implemented</li> </ul>
	2. Organized capacity building training on Planning and M&E for Assembly Members and MPCU	
	3. Conducted routine M&E exercises with Sub-structures	
	4. Provided logistics to support Zonal Councils operations and self-help projects	
	5. Assigned Officers to assist the Sub-Structures	

*Source: TNMA, MPCU, 2025*

## 2.2 Update on Funding Sources and Disbursements

Data on the revenue generation and expenditure of the Assembly showed the Assembly performing poorly in its revenue generation as against its expenditure. And the implication of this on the Municipal goal is the inability for the Assembly to fully fulfil its mandate to its citizens. Even though 95.4% of the Annual Action Plan was implemented, the Assembly could have done much better had it fully or closely achieve its set targets. It is expected that; the coming year will see better results based on the various interventions put in place.

### 2.2.1 Update on Revenue Sources

The major funding sources of the Assembly over the years have been the District Assembly Common Fund (DACF), the District Assembly Common Fund – Responsive Factor Grant, the Member for Parliament’s Common Fund (MPCF), Government of Ghana Grants (transfers to the various MMDAs) and the Internally Generated Fund (IGF). The Assembly have also been fortunate to enjoy grants from donor partner like World Bank through the Ghana Productive Safety Net for Climate change, road construction and Town Park projects. IRC and World Vision Later Days Saint for WASH activities and the United Nations Children’s Emergency Fund (UNICEF) on ISS activities. Update on revenues received during the year is been illustrated in the table below;

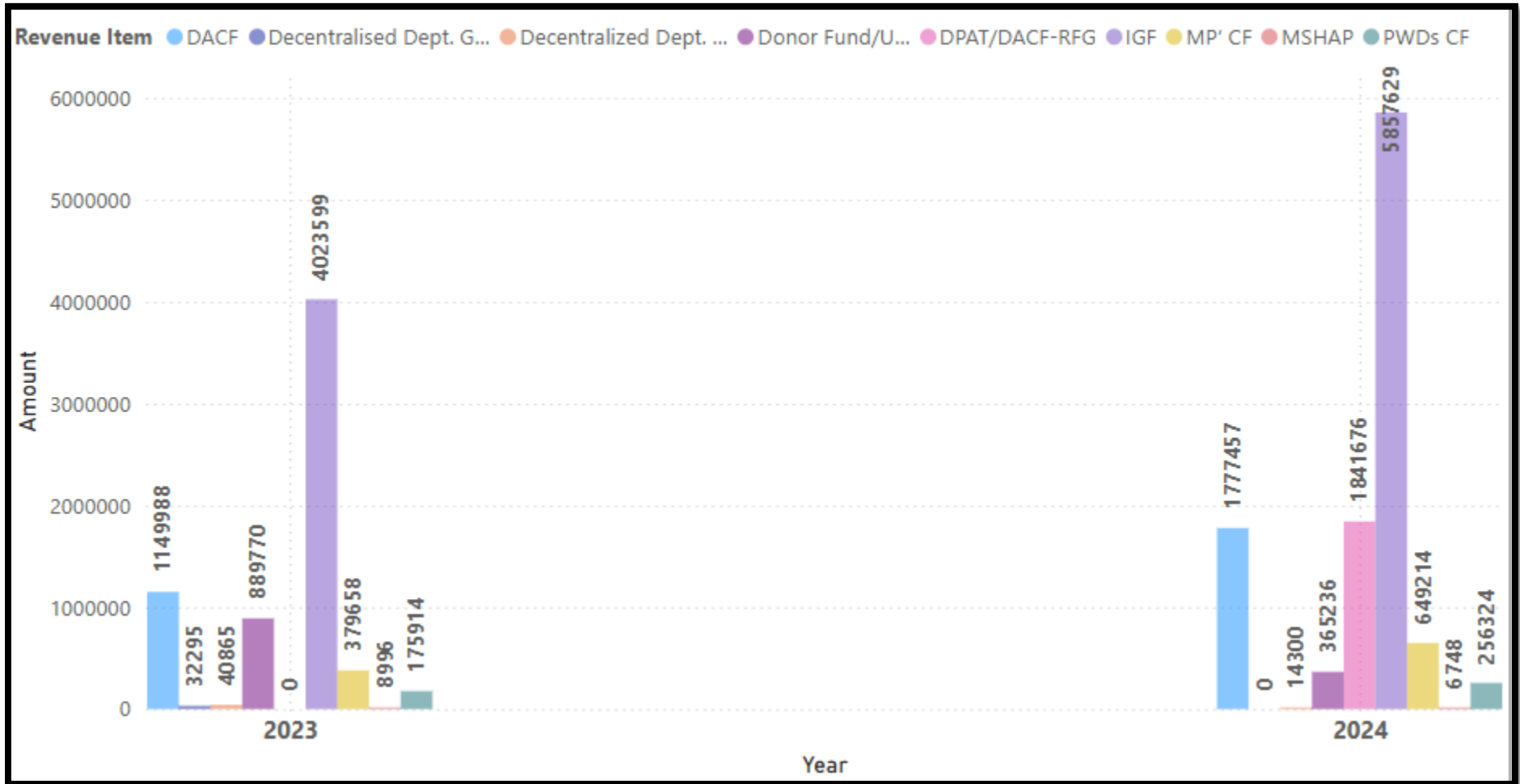
**Table 2. 8: Update on Revenue Sources For 2024**

Revenue Item	Baseline 2021	Actual 2022	Budget 2023	Actual 2023	Budget 2024	Actual 2024	2024 % achieved
IGF	912,828.10	1,114,615.33	3,448,742.60	4,023,599.00	7,539,880.00	5,857,628.94	77.69
DACF	771,373.05	1,668,047.39	4,059,284.85	1,149,987.56	5059,285.58	1,777,456.92	35.13
MP’ CF	294,652.07	460,777.15	1,450,000.00	379,657.72	3,210,000.00	649,214.41	20.22
PWDs CF	100,050.19	223,954.63	300,000.00	175,913.72	300,000.00	256,323.54	85.44
MSHAP	2,076.19	16,782.53	20,389.42	8,996.00	20,398.42	6,747.60	33.08
DPAT/DACF-RFG	1,693,431.00	1,164,502.40	1,346,636.60	0.00	2,622,713.00	1,841,676.00	70.22
Decentralised Dept. GOG-MOFA/MAG	83,682.76	47,541.33	55,000.00	32,294.72	0	0	0

Decentralized Dept. GOG	53,814.66	50,779.82	166,000.00	40,864.50	143,000.00	143,00.00	0
Donor Fund/UNICEF	3,594.00	187,541.2 6	511,462.00	889,770.00	2,208,766.0 0	365,235.96	16.54
<b>TOTAL</b>	<b>3,915,502. 02</b>	<b>4,934,541 .84</b>	<b>11,357,515. 47</b>	<b>6,701,083.22</b>	<b>21,104,043. 00</b>	<b>10,754.283 .88</b>	<b>50.96</b>

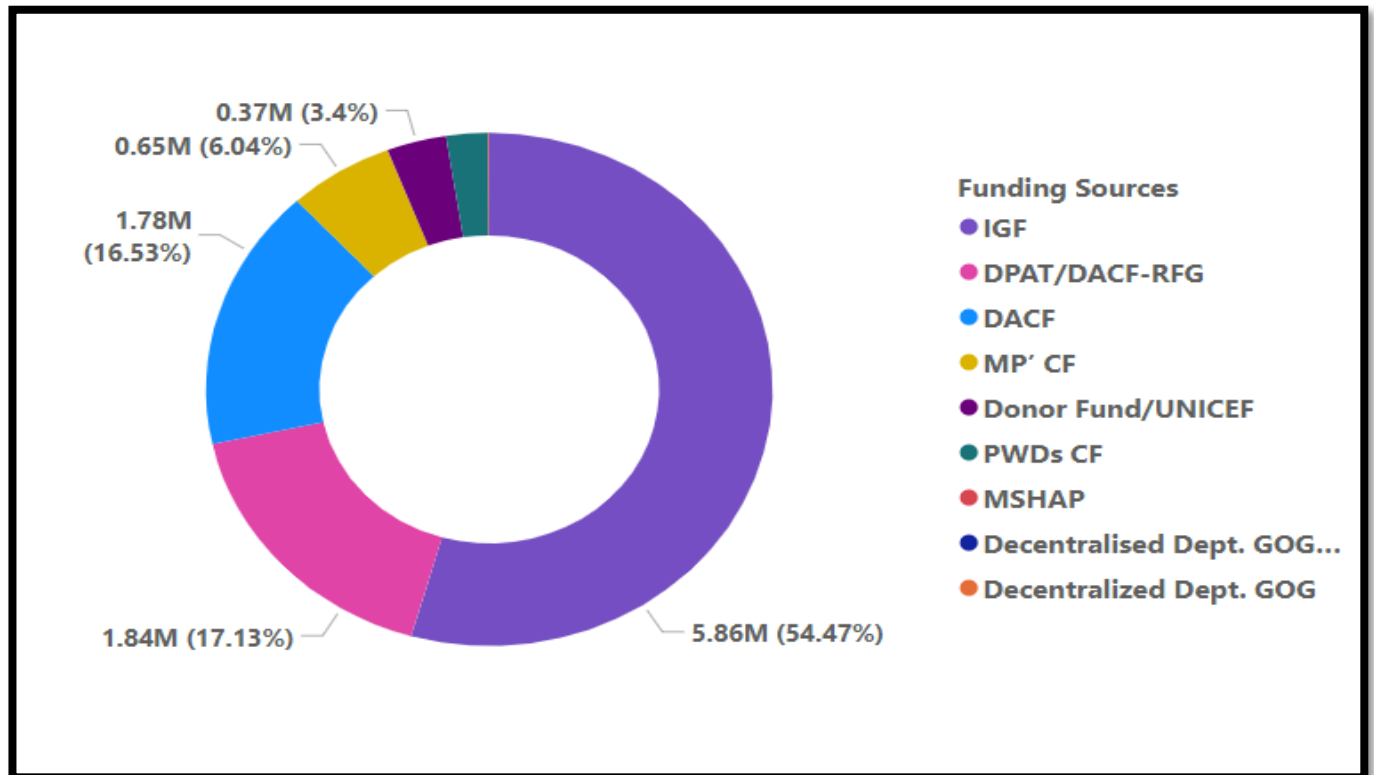
*Source: TNMA, Finance Unit, 2025*

**Figure 2.1 Representation of Revenue Sources**



*Source: TNMA, Finance Unit, 2025*

**Figure 2.2. Graphical Representation: Revenue Performance by Fund Sources for 2024**



*Source: TNMA, Finance Unit*

### 2.2.2 Revenue Analysis

In the year under review, the total budgeted revenue was GH¢ 21,104,043.00. However, an amount of GH¢ 10,754,283.88, representing 50.96%, was received. This indicates a 49.04% shortfall of the total expected revenue for the year. The 2024 total actual revenue recorded of GH¢ 10,754,283.88 shows a 117.97% increase compared to the total actual revenue collected in 2022 (GH¢ 4,934,541.84). However, it reflects a 60.45% increase from the 2023 total actual revenue of GH¢ 6,701,083.22

#### 2.2.2.1 DACF

In the year under review, the total revenue received under the District Assembly's Common Fund (DACF) was GH¢ 1,777,456.92, representing a 24.5% increase compared to the total revenue of GH¢ 1,705,559.00 received in 2023. This indicates an improvement in DACF disbursements to the Assembly. Out of the total amount of GH¢ 1,777,456.92 received in 2024: GH¢ 649,214.41, representing 36.52%, was allocated to the MP's Common Fund. GH¢ 256,323.54, representing 14.42%, was allocated to the PWDs Common Fund. The remaining GH¢ 871,919.97, representing 49.06%, constituted the general DACF allocation

#### 2.2.2.2 DACF-RFG

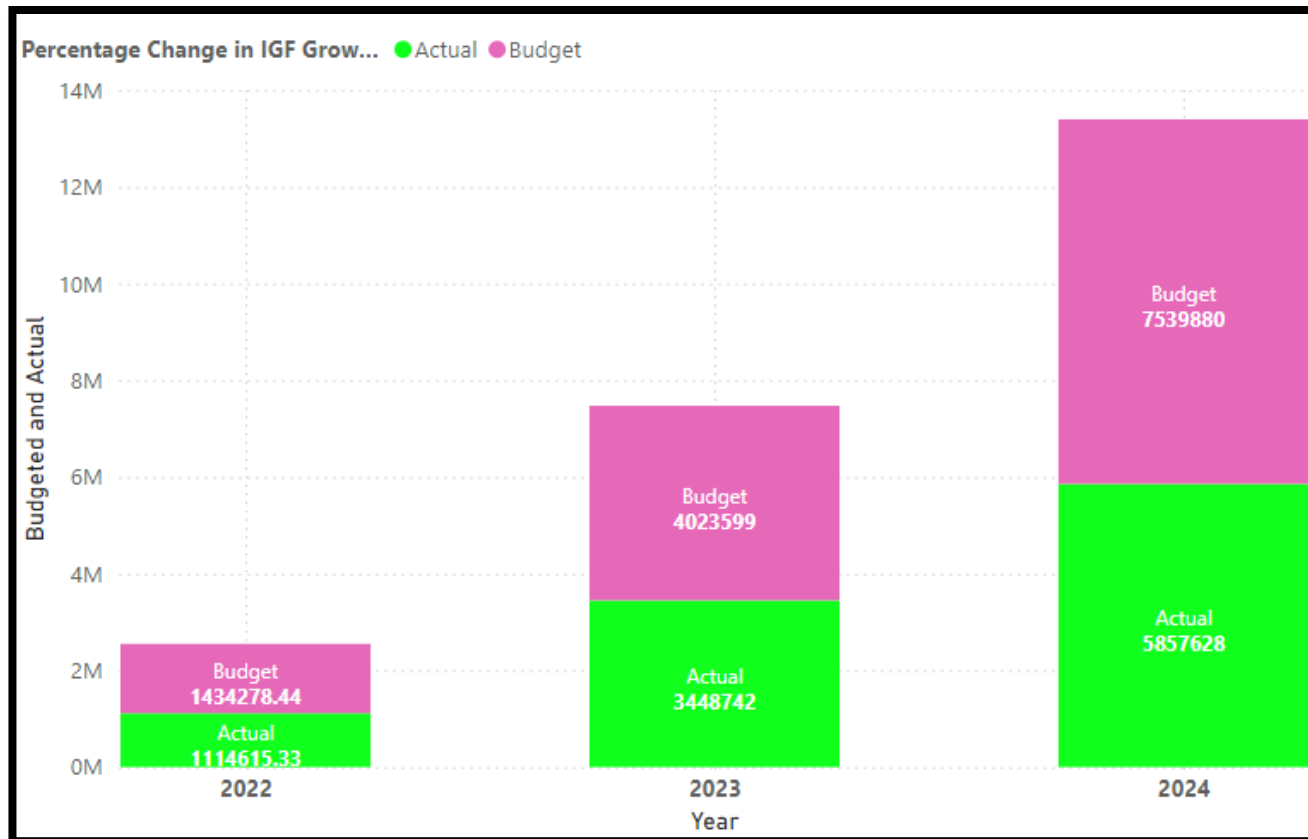
In the year under review, the total revenue received under the District Assembly's Common Fund – Responsive Factor Grant (DACF-RFG) was GHC 1,841,676.00, representing 70.22% of the total budgeted amount of GHC 2,622,713.00. This indicates an improvement in the timely release of funds compared to previous years. In comparison to 2023, no amount was received as against the budgeted amount of GHC 1,346,636.60. In 2022, the total revenue received was GHC 1,164,502.40. The improved release of funds in 2024 enhanced the Assembly's ability to execute planned development programmes, reducing the constraints faced in previous years due to late disbursements.

### **2.2.2.3 IGF**

In the year under review, the actual Internally Generated Funds (IGF) generated amounted to GHC 5,857,628.94, representing 77.69% of the total budgeted amount of GHC 7,539,880.00. This indicates that the Assembly experienced a shortfall of GHC 1,682,251.06 in achieving its IGF target for the year 2024. In comparison, the actual IGF generated for 2023 was GHC 4,023,599.00, representing 116.7% of the total budgeted amount of GHC 3,448,742.60, indicating an overachievement of the target by 16.7%. Also, in actual IGF collected for 2022 was GHC 1,114,615.33, showing a significant increment of 261% in 2023 compared to 2022. Despite the significant improvement in 2023, the actual IGF for 2024 achieved only 77.69% of its budgeted target, suggesting potential challenges in sustaining the momentum or achieving the ambitious target for the year.

*This remarkable growth was largely driven by revenues from Lands and Royalties, Rent, and Miscellaneous sources, all of which surpassed their budgeted figures. This success can be attributed to several strategic measures, including: Enrollment of the Assembly database onto the GIZ DL-Revenue Software, Proactive implementation of the Revenue Improvement Action Plan (RIAP). The business registration of Newmont Ghana sub-contractors in the Municipality. The surge in IGF collection has enabled the Assembly to implement various programs and projects under the 2024 Annual Action Plan (AAP), thereby enhancing the standard of living for the people in the Municipality.*

**Figure 2.3: Graphical Representation of IGF budgeted and Actual (2022-2024)**



*Source: TNMA, Budget Unit 2025*

**2.2.2.4 Decentralized Department Releases (GoG)**

In terms of Decentralized Department releases (GOG), no funds were released in 2024 against the budgeted amount of GHC 143,000.00. The actual amount received under the same fund source (Decentralized Department releases GoG) for 2023 was GHC 40,864.50. This shortfall hindered the Assembly's ability to implement planned decentralized activities, further exacerbating challenges in achieving the stated goals and objectives for the year. In terms of Decentralized Department releases (GOG-MOFA/MAG), no funds were released in 2024 against the budgeted amount. This lack of funding significantly impacted the Assembly's ability to carry out agricultural-related programs and initiatives under MOFA/MAG, thereby hindering efforts to enhance food security and improve livelihoods within the municipality.

### 2.2.2.5 Performance of IGF Items From 2022- 2024

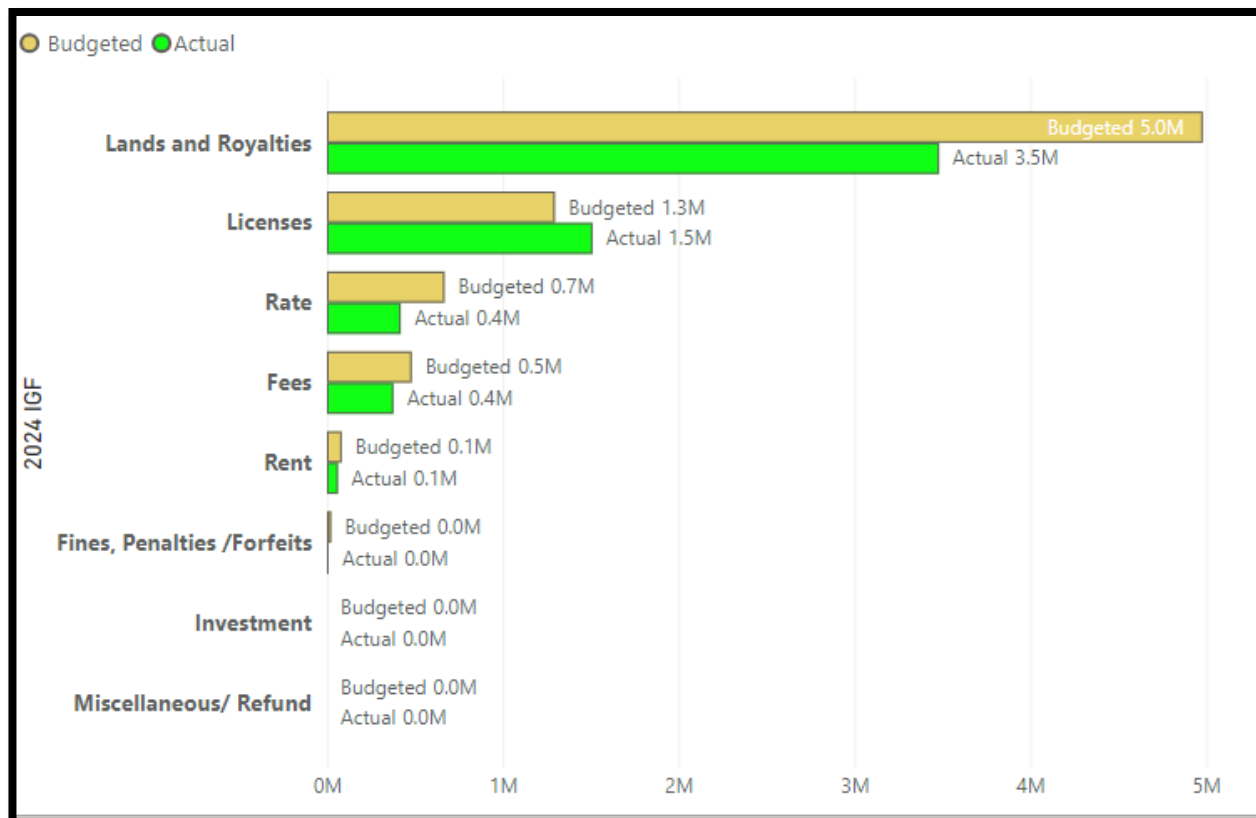
The 2024 IGF performance showed an overall improvement compared to previous years, but key revenue streams, especially fees, fines, and penalties, fell significantly short of expectations. The strong performance of licenses and lands/royalties highlights potential growth areas. The 2024 IGF performance showed an overall improvement compared to previous years, but key revenue streams, especially fees, fines, and penalties, fell significantly short of expectations. The strong performance of licenses and lands/royalties highlights potential growth areas

**Table 2.9: Performance of IGF Revenue Items from 2022– 2024**

SOURCE	2022		2023		2024		2024 % Achievement
	Budget	Actual	Budget	Actual	Budget	Actual	
Rate	371,040.0 0	295,565. 25	439,880.0 0	206,535.75	<b>669,270. 00</b>	419,677.4 0	62.71%
Lands and Royalties	503,996.4 8	363,753. 04	1,036,614 .60	2,056,248.2 4	4,983,25 0.00	3,483,094 .87	78.33%
Fees	171,236.0 7	113,820. 00	362,700.0 0	326,582.36	482,200. 00	377,685.9 6	17.68%
Fines, Penalties /Forfeits	14,300.00	180.00	30,200.00	701	24,100.0 0	4260.00	17.68%
Licenses	334,005.8 9	267,839. 04	1,522,128 .00	1,349,391.7 4	1,297,16 0.00	1510,931. 51	116.48%
Rent	39,700.00	40,272.0 0	57,220.00	64,004.00	83,900.0 0	61,980.00	73.87%
Investment	0.00	0.00	0.00	0.00	0.00	0.00	0.00%
Miscellaneous/ Refunds	0.00	33,186.0 0	0.00	20,136.00	-	-	-
<b>Total</b>	<b>1,434,278. 44</b>	<b>1,114,615 .33</b>	<b>3,448,742. 6</b>	<b>4,023,599.09</b>	<b>7,539,880.00</b>	<b>5,857,628.94</b>	

*Source: TNMA, Budget Unit, 2025*

**Figure 2.4. Graphical Representation: Performances of IGF Revenue Items for 2024**



*Source: TNMA, Budget Unit, 2025*

### 2.3 Update on Expenditure/ Disbursement

The total expenditure under the three main expenditure items (Compensation, Goods & Services, and CAPEX) amounted to GH¢23,428,835.75, representing 88.1% of the budgeted expenditure for the year 2024. Within the year, expenditure on Compensation of employees exceeded its budgetary allocation by 101.6%, while expenditure on Goods and Services was 92.7% of the budgeted allocation. While the Municipal Assembly's total actual expenditure for 2024 fell short of the planned expenditure in nominal terms, a closer look at the components of expenditure reveals notable deviations, particularly in capital expenditure.

The Compensation category saw an increase in actual expenditure, rising from GH¢8,978,453.65 in 2023 to GH¢11,952,120.30 in 2024, slightly exceeding the budgeted amount of GH¢11,762,502.00 by 1.6%. This suggests that personnel-related expenses, including salaries and allowances, remained a priority and were fully covered. Goods and Services expenditure reached GH¢8,234,680.46, which, while substantial, fell slightly below the budgeted GH¢8,886,815.71, representing 92.7% of the

allocation. This shortfall may be attributed to cost-saving measures, delays in procurement, or reprioritization of planned activities.

A major shortfall was observed in Assets/Capital Expenditure (Capex), where actual spending amounted to GHC3,242,034.99, significantly lower than the budgeted GHC5,941,009.00, indicating that only 54.6% of the planned capital expenditure was realized. The underperformance in capital investments suggests possible delays in project approvals, procurement bottlenecks, or insufficient fund disbursement for infrastructure projects.

Overall, total actual expenditure for 2024 stood at GHC23,428,835.75, falling short of the budgeted GHC26,590,326.71. The gap between planned and actual spending reflects ongoing challenges in financial execution, particularly in capital projects. These deviations may have affected the timely implementation of key development initiatives outlined in the 2024 Annual Action Plan (AAP) and Medium-Term Development Plan (MTDP).

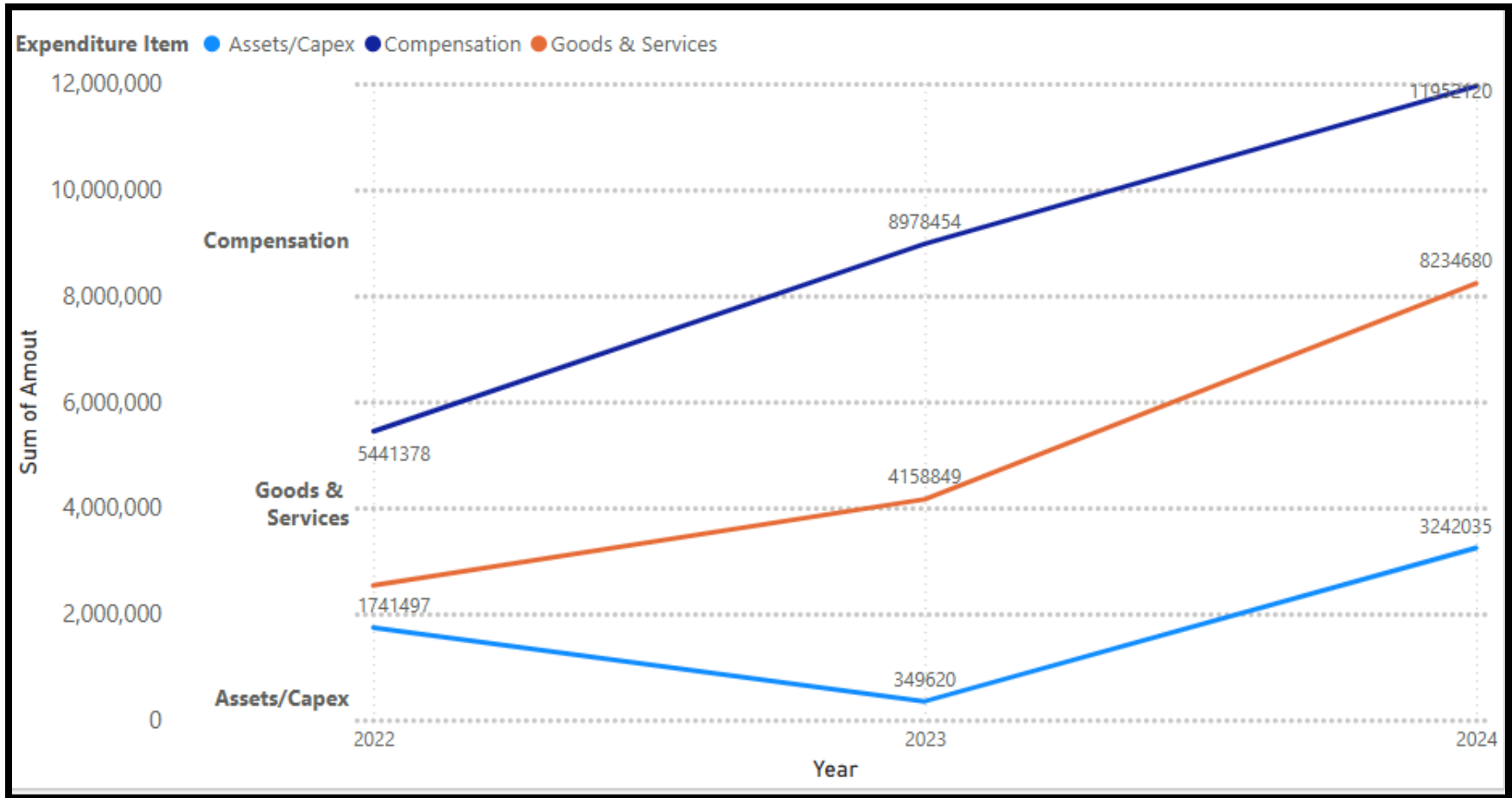
Going forward, efforts must be made to enhance budget execution, streamline project approvals, and improve fund disbursement mechanisms to ensure efficient utilization of resources for sustainable development. Table 2.7 presents an update on the Assembly’s expenditure over the last four (4) years.

**Table 2. 10: Update On Expenditure for 2024**

<b>Expenditure Item</b>	<b>Actual 2022</b>	<b>Budget 2023</b>	<b>Actual 2023</b>	<b>Budget 2024</b>	<b>Actual 2024</b>
<b>Compensation</b>	5,441,377.67	8,213,367.71	8,978,453.65	11,762,502.00	11,952,120.30
<b>Goods &amp; Services</b>	2,534,085.97	6,034,879.27	4,158,849.13	8,886,815.71	8,234,680.46
<b>Assets/Capex</b>	1,741,497.04	5,221,366.20	349,619.50	5,941,009.00	3,242,034.99
<b>Total</b>	<b>9,716,960.68</b>	<b>19,469,613.18</b>	<b>13,486,922.28</b>	<b>26,590,326.71</b>	<b>23,428,835.75</b>

*Source: TNMA, Finance Unit*

Figure 2.5 Graphical Representation of Expenditure Trends (2022-2024)



Source: Budget Unit, 2025

## 2.4 Capex Budget Performance Analysis 2024

In 2024, Tano North Municipal Assembly's Capital Expenditure (CAPEX) performance reveals a significant shortfall between the estimated budget and the actual funds released and expended.

The total unconstrained CAPEX estimate for the year was GHC8,169,362.00, while the constrained budget (approved allocation) was significantly lower at GHC3,242,034.99. This indicates that only 39.7% of the estimated CAPEX budget was approved for actual disbursement, leaving a variance of GHC4,927,327.01 between the unconstrained and constrained budgets. This shortfall reflects either a reduction in expected funding sources or a reprioritization of capital projects.


The total amount released for capital expenditure was GHC3,242,034.99, which was fully utilized, resulting in 100% absorption of the constrained budget. There was no variance between the released amount and actual expenditure. This suggests that the Assembly effectively utilized all funds disbursed for capital projects, indicating efficient financial management within the limits of available resources. Despite the full utilization of released funds, the significant gap between the unconstrained budget and actual funds disbursed (only 39.7% of the estimated CAPEX budget was made available) suggests major funding constraints. This shortfall likely resulted in delays of some critical infrastructure projects, ultimately affecting the Municipality's ability to execute its full development agenda for the year.





**Table 2.11 Capex Budget Performance Analysis 2024**



Estimate		Release	Expenditure	Variance		
Unconstrained (A)	Constrained (B)	C	(D)	(A-B)	(B-C)	C-D
8,169,362.00	3,242,034.99	3,242,034.99	3,242,034.99	4,927,327.01	0.0	0.0
<b>Total</b>	3,242,034.99	3,242,034.99	3,242,034.99	4,927,327.01	<b>0.0</b>	<b>0.0</b>



*Source: TNMA, Budget Unit*



**Table 2.12: CAPEX budget allocation and implementation for active projects**

Multi-Year CAPEX throw forward				MTBF Envelope			Performance		Details on Capital Projects, 2024									
Total MTDP Estimate (plan)	Annual Estimate (plan)	Annual Estimate (plan)	Annual Estimate (plan)	Annual ceilings			Approved/Released	Expenditure	Project									
				2025	2024	2023			2024	2024	Name	Age	Original Estimate cost	Revised cost	Expenditure to date	Completion status		Time overruns
2025	2025	2024	2023	2025	2024	2023	2024	2024										
25,647,397	4,189,339	5,515,339	5,477,000	3,066,043.42	2,787,312.22	2,533,920.20	32,441,181	23,438,835.75										
									Construction Of 1No. 2 Unit KG Block With Ancillary Facilities at Adongo	2 Yrs 6 Months	478,565	478,565	100,000	40		-	Lands for the various projects were provided by the traditional Authority.	

									Construct 1No. 3 Unit Classroom Block with ancillary facility by end of 2024 at Adrobaa	6 months	630,099.90	567,089.91	567,089.91	100			None of the projects require resettlement
									Complete the construction of 1No. Maternity Block by end of 2024 at mankraho	2 Yrs 6 months	442,442.34	442,442.34	99,000	100			
									Construction of KG Block with Ancillary facilities at Tanoso	6 Months	445,472	445,472	404,649.90	100			
									Construct 2 unit KG block with ancillary	6 Months	534,004.68	534,004.68	15,200	100			
																	Lands for the various projects were provided by the traditional Authority.
																	None of the projects require

									facilities at Twabidi									resettle ment
									Construct 3No. Crèches and 3No. toilet facilities in Safety Net Project Beneficiary Communities by end of 2024	1 Yrs 3 Months	68,766.00	768,766.00	68,766.00	60				Land for the various projects were provided by the traditional Authority.
									Procurement and Supply of 500 Dual Desks	3 months	205816.00	205816.00	225,000.00	100				None of the projects require resettlement
									Procure 120 No Teachers table and Chairs	1 month	199,440.00	199,440.00	199,440.00	100				

									Procure, install and maintain street lights by end of 2024	3 months	434,000.00	434,000.00	434,000.00	100			
									Bitumen Surfacing of Residency Road	4 months	150000	506,114	457,274	100			
									Procure 200 No. LVPs for extension of electricity by end of 2024	3 months	360,000	360,000	360,000	100			
									Grading, reshaping and maintenance of feeder roads by end of 2024	3 months	200,000.00	500,000.00	500,000	100			

									Constructi on of Storm Drain at Zongo by end of 2024	8 mo nth s	549,9 93.18	549,9 93.18	549,9 93.18	100			
									Construct and Install 1 No. traffic light	6 mo nth s	434,0 00	34,00 0	434,0 00	100			

*Source: TNMA, Budget Unit, 2025*

## **2.5.1 Challenges with regards to Disbursement**

### ***2.5.1.1. Inadequate Funds***

The limited availability of funds for implementing developmental programs remained a significant challenge for the Municipal Assembly in 2024. This shortfall was primarily due to delays in fund transfers from Central Government Agencies, weak internal revenue generation, and substantial deductions at source from the District Assemblies Common Fund (DACF). These financial constraints not only affected the timely disbursement of funds but also reduced the overall amount available for executing planned projects and programs within the Municipality.

### ***2.5.1.2 Delays in Fund Disbursement***

Frequent delays in fund disbursement further hindered the effective implementation of planned activities. These delays were often linked to complex financial management regulations beyond the Assembly's control. One such challenge is the requirement for service providers to be registered on the Ghana Integrated Financial Management Information System (GIFMIS) before funds can be disbursed. This registration process, whether before or after service delivery, often prolongs the release of funds, leading to setbacks in project execution

## **2.6 Updates on Core Indicators and Specific Indicators**

Table 2.5 provides an update on the Core Indicators used to monitor and evaluate the Assembly's performance in line with the 2022 Annual Action Plan (AAP) and the Medium-Term Development Plan (MTDP), measuring its contribution to national development goals. The table includes both the 20 National Core Indicators and selected District-specific indicators across key sectors such as agriculture (output of agricultural production, percentage of arable land under cultivation), industry and employment (number of new industries established, number of new jobs created), infrastructure and social services (road network conditions, electricity connectivity, integrated social services), and education and health (key performance indicators in access, quality, and outcomes). These indicators are aligned with the Sustainable Development Goals (SDGs) and national policy objectives, with their performance assessed against the 2021 baseline through a trend analysis categorized under various development dimensions to highlight progress, gaps, and areas requiring further intervention.

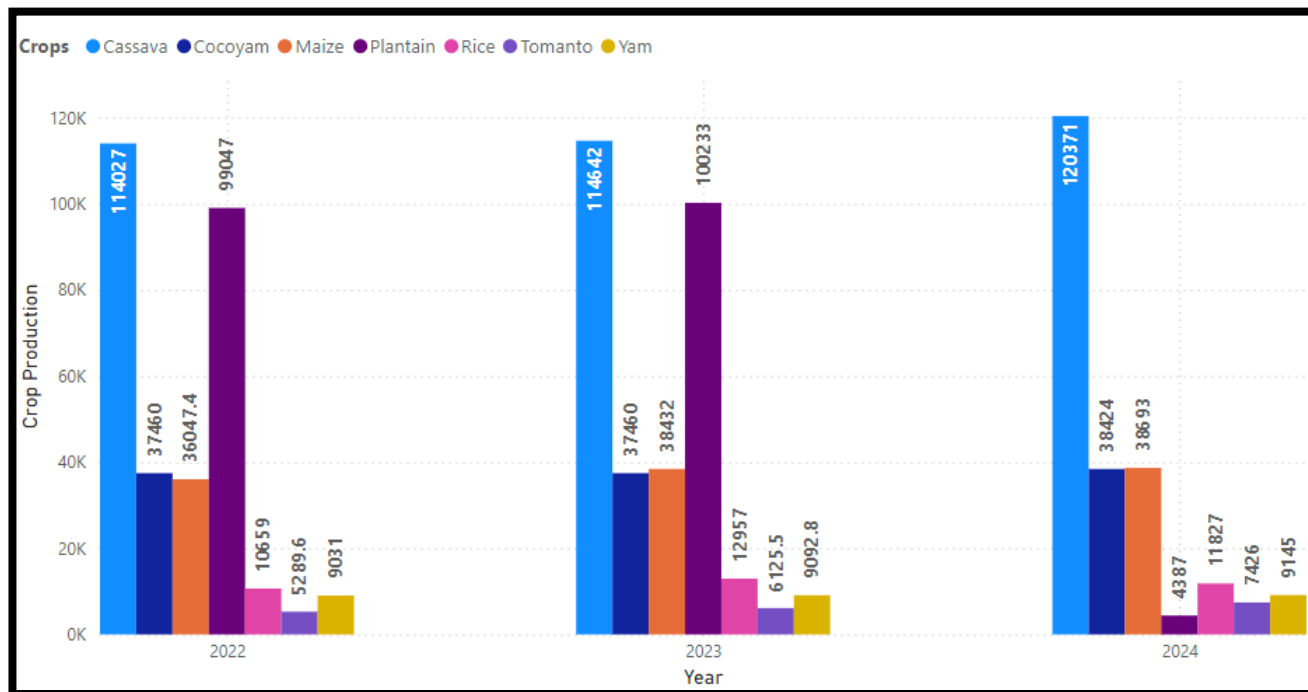
### ***2.6.1.1 Total output in agricultural production (Mt)***

The total output of agricultural production in the Municipality for 2024 showed mixed performance across key crops compared to previous years. The 2021 baseline production figures stood at 6,869 tons of rice, 19,513 tons of maize, 428,979.6 tons of cassava, 15,125.6 tons of yam, 2,318.13 tons of

cocoyam, and 56,733 tons of plantain. In 2024, most crops recorded an increase in yield, particularly cassava, maize, and rice, indicating improved productivity in the agricultural sector. However, cocoyam production continued to decline, failing to meet its target for the year. This shortfall may be attributed to rising input costs, poor weather conditions, and challenges in accessing quality planting materials.

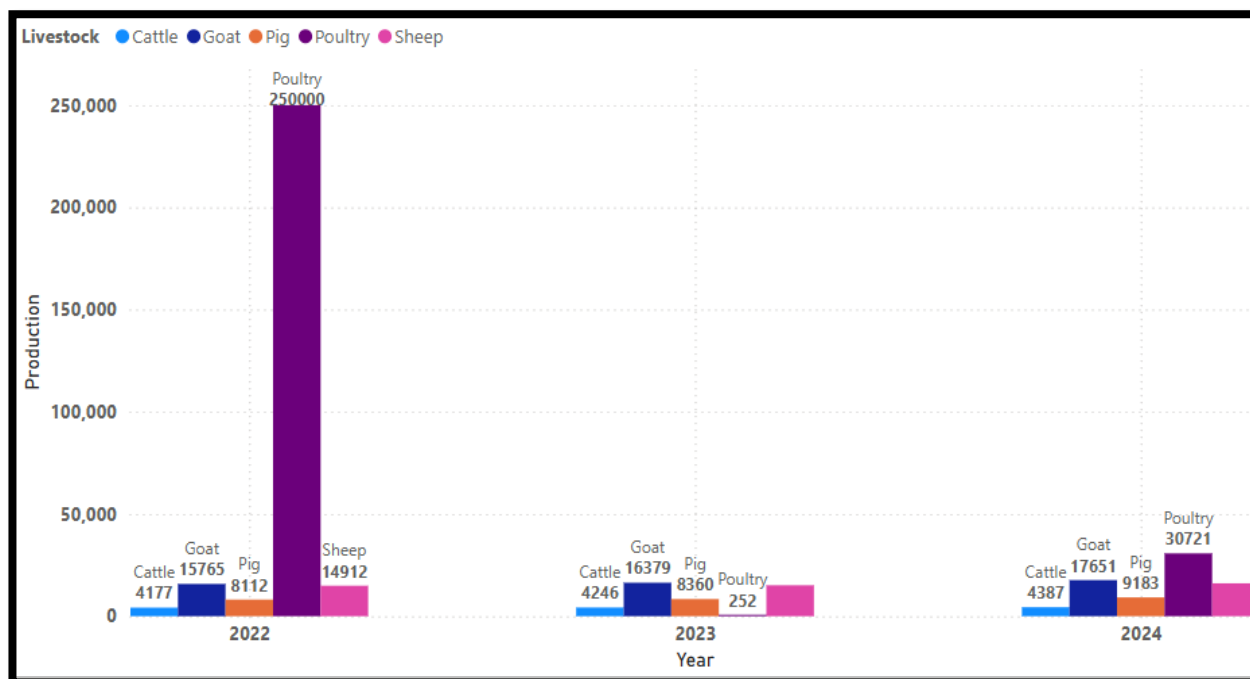
In the livestock sector, the Municipality experienced growth in cattle, sheep, and goat production, following an upward trend from previous years. However, poultry production further declined in 2024, reflecting ongoing constraints such as high feed prices, disease outbreaks, and reduced investment in poultry farming. The drop in poultry numbers remains a concern, as it could impact local food security and income levels for farmers. The performance of agricultural production (crop and livestock) are shown in figure 2.6 and 2.7 respectively.

**Figure 2.6; Graphical Representation of Agricultural Production 2022- 2024 (Crops)**



*Source: TNMA,DOA,2025*

**Figure 2.7; Graphical Representation of Agricultural Production 2022- 2024 (Crops)**



*Source: TNMA, DOA, 2025*

### **2.6.1.2 Average productivity of selected of crops (Mt/Ha)**

In 2024, the average productivity of selected crops (Mt/Ha) showed incremental gains but fell short of targets. Maize increased to 3.34 Mt/Ha (target: 3.5), and rice (paddy) reached 2.98 Mt/Ha (target: 3.0). Tomato productivity improved to 11.65 Mt/Ha but missed the 12.5 target. Cassava (31.16 Mt/Ha) and yam (22.30 Mt/Ha) recorded slight increases but remained below targets. Cocoyam (11.72 Mt/Ha) and plantain (13.56 Mt/Ha) also saw improvements but didn't meet expectations. Despite progress, gaps persist due to soil fertility issues, weather conditions, and input access challenges. Strengthening support systems is essential for achieving higher yields.

### **2.6.1.2 Number of New Establishments (2024)**

The establishment of new industries in the agriculture, industry, and service sectors saw mixed results in 2024. While the service sector met its target, both agriculture and industry sectors fell short of their expected number of new establishments. This shortfall is largely attributed to prevailing economic challenges, including the rising cost of goods, services, and transportation, which discouraged potential investors due to fears of capital loss. To enhance business growth, it is crucial to provide incentives, improve financial access, and create a stable economic environment for investors.

### ***2.6.1.3 Number of New Jobs Created (2024)***

The creation of new jobs across the agriculture, service, and industry sectors showed varied performance in 2024. The service sector performed relatively well, meeting its target, while the agriculture and industry sectors struggled to reach their expected employment figures. Agriculture recorded a significant shortfall, and the industry sector, in particular, saw very low job creation, falling far below expectations. This decline can be attributed to economic constraints, limited investment, and a slow expansion of businesses. To improve job creation, targeted policy interventions, investment incentives, and support for small businesses are essential for driving employment growth across all sectors.

### ***2.6.1.4 Percentage Change in IGF Growth (2024)***

*In 2024, the Assembly generated GHC5,857,628.94 in Internally Generated Funds (IGF), which accounts for 28.7% of the total budgeted amount of GHC7,539,880. This performance not only met but exceeded the budgeted targets for the year. In contrast, the actual IGF generated in 2023 was GHC3,448,742, marking an increase of approximately 70% in 2024 compared to 2023. This was achieved as a result of effective leadership and a growing economy that provided a favorable environment for business growth and increased IGF.*

### ***2.6.1.5 Social Development***

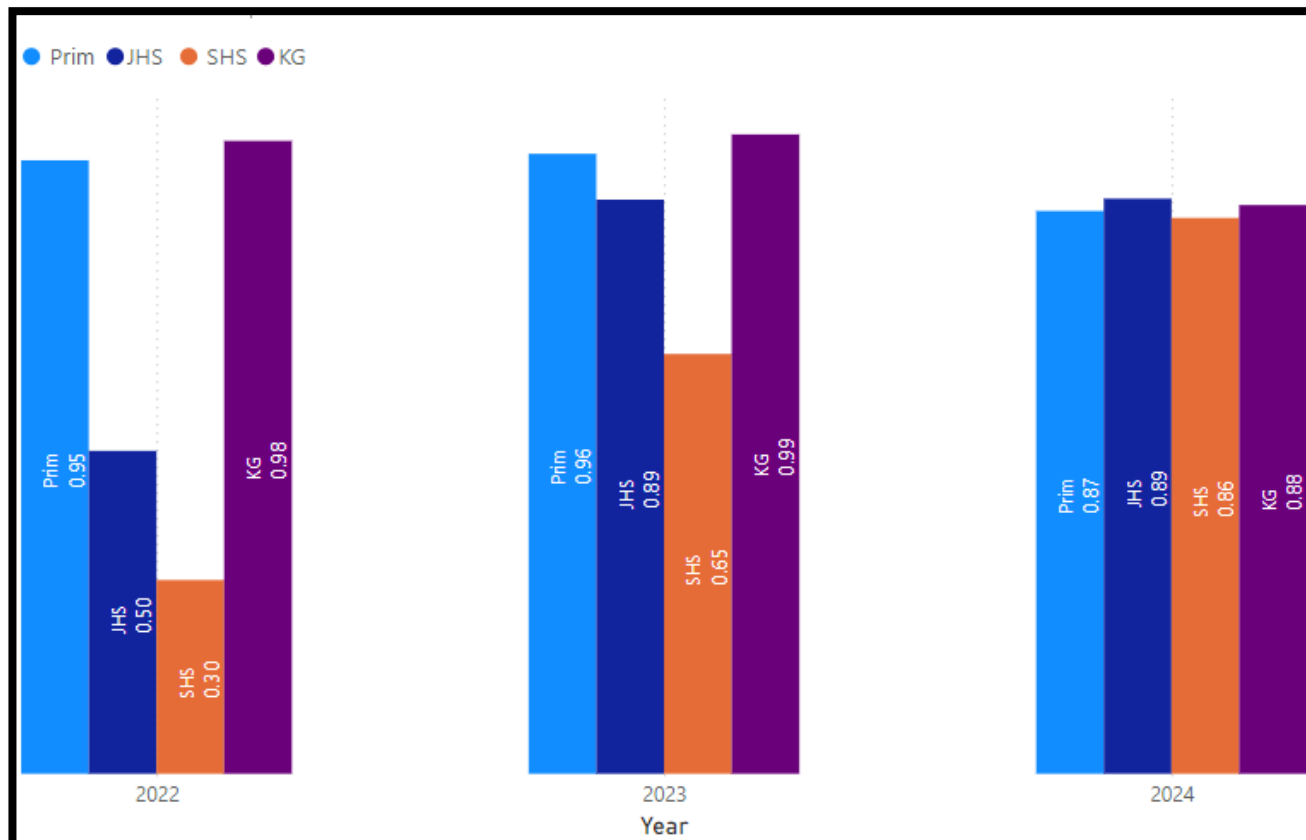
Under this development dimension, there were eleven indicators which sought to measure the social services being rendered by the Assembly in terms of health, education, social welfare issues among others. Among these indicators included Net enrolment ratio, Gender parity, Number of operational health facilities, Total number of cases of child trafficking and abuse etc. The indicators aim at Ensuring healthy lives and promoting well-being for all ages, SDG 3 Targets 3.1 which specifically deal with the reduction of maternal mortality ration, 3.8 which seeks to Achieve universal health coverage and this can be measured through the proportion of the population registered with the National Health Insurance Scheme. The indicator also aims at Ensuring inclusive and equitable quality education and promote lifelong learning opportunities for all SDG 4. Some of the indicators also border on the provision and sustainable access of portable water and basic sanitation facilities towards the attainment of SDG 6 which seeks to Ensure availability and sustainable management of water and sanitation for all.

### ***2.6.1.6 Net Enrolment Ratio***

The enrollment at all levels of education increased in 2023 as compared to the year 2022 as shown in the figure below. The Assembly achieved almost all the net enrollment targets for the various levels of education except the JHS and SHS. The targets for KG to SHS were (100%), (100%), (100%) and (80%)

respectively with Actual enrolments of 99% for KG, 96% for Primary, 88.9% for JHS and 50% for SHS respectively. The increment in enrollment ratio could be attributed to continuous sensitization of community members on the need to educate their wards, the continuous support from government into the education sector such as Free SHS, School Feeding Program the Capitation Grant. This has led to the achievement of the Municipality’s objective of improving access and participation in education municipal wide.

**Figure 2.8: Graphical Representation Net Enrollment Ratio- 2024**

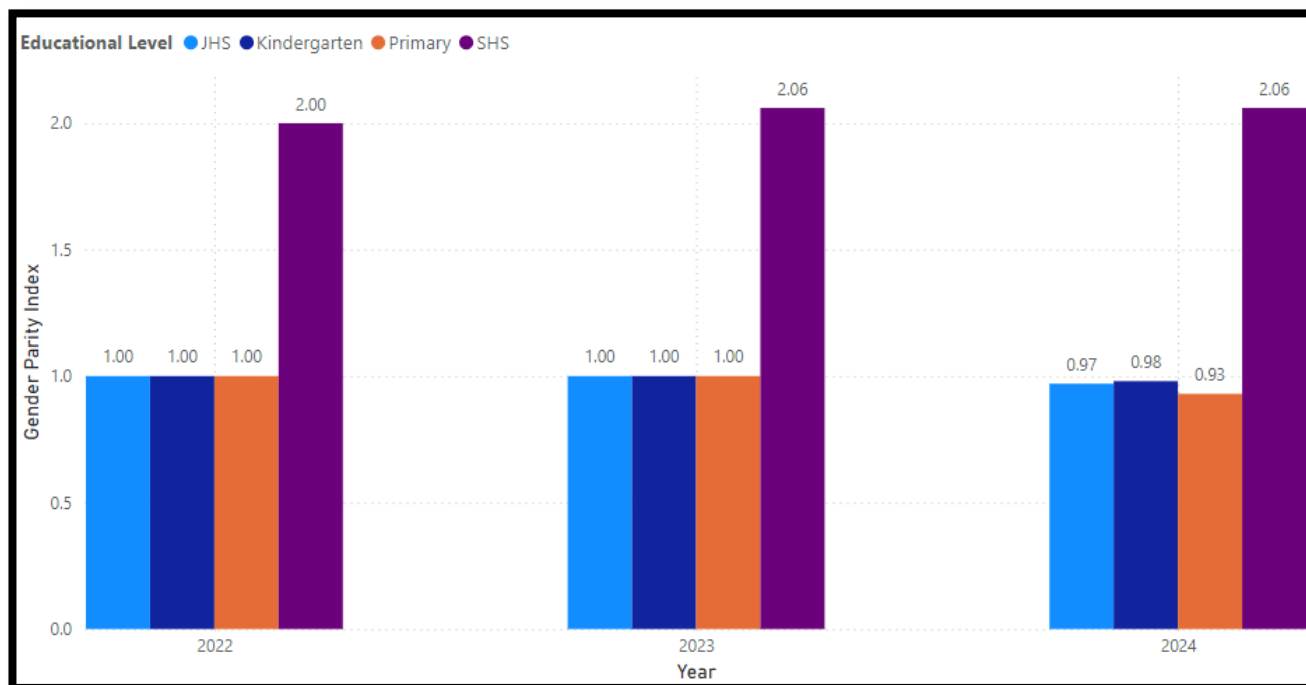


*Source: TNMA,GES,2025*

### 2.6.1.7 Gender Parity Index

In the case of Gender Parity index as depicted in the figure below, the index as at 2022 was 1, 1, 1, and 2.0 for KG, Primary, JHS and SHS respectively. However, in 2023, the Gender Parity index for KG, Primary, JHS and SHS was 1,1,1 and 2.06 respectively. The presence of a Girls’ Senior High School in the Municipality has partly led to the high parity index in the Senior High School level. This figures shows that the Municipality is on course in ensuring that more girls get the opportunity to be educated.

**Figure 2.9: Gender Parity Index 2022- 2024**



Source: TNMA, GES, 2025

### **2.6.1.8 Completion rate**

This indicator sought to measure the ratio of the total numbers of boys/girls enrolled in the last grade of a given level of education (Primary 6, JHS 3 and SHS 3) regardless of age, expressed as a percentage of total district population of boys/girls of theoretical entrance age to the last grade of that level of education. From item number 7 in Table 2.10 completion rate all levels in 2024 are slightly higher than that of 2023. With 87.07 Kindergarten, 90.79 Primary, 90.67. for JHS and 92.3 for SHS.

### **2.6.1.8 Number of operational health facilities**

This indicator was intended to measure the number of health facilities able to deliver basic health care in the Municipality. The total number of operational health facilities in the Municipality is 18 with 10 CHPs Compounds, 6 Health Centers and 2 Hospitals. From 2021 to 2024, the proportion of Functional Health Facilities has remained 100%. This achievement could be attributed to the Assembly’s continuous investment in the health sector to ensure easy access to health care delivery in the Municipality.

### 2.6.1.9 Prevalence of Malnutrition (institutional)

Prevalence of malnutrition in the Municipality saw a significant decline in the municipality during the year under review. From 2022 to 2024, underweight reduced from 0.6 to 0.04, stunting rose from 0.3 to 0.6 overweight reduced from 0.1 to 0. One striking achievement was that all the targets set were exceeded. Healthy eating in childhood and adolescence has improved and led to proper growth and development among children thereby preventing various health conditions.

### 2.6.1.10 Proportion of population with valid NHIS card

This indicator measured the population of people with valid NHIS card, expressed as a percentage of total district population. From a baseline of 42.3% in 2022 to 58.7% in the year under review. This show an increase in the number of people with valid NHIS card in the municipality. Registration / renewal of NHIS cards for indigents and needy. Pursuant to clauses (c), (d) and (e) respectively under section (29) of the NHIS Act- 852 of 2012, the office in collaboration with the Municipal Health Insurance facilitated the renewal and new registration of some identified needy individuals within the municipality onto the NHIS as indigents, in collaboration with the Municipal Health Insurance office. A total of Fifty-Six thousand nine hundred and ninety-three (56,993) individuals benefited from the exercise. The table below show the indigents and needy with Valid NHIS in 2024.

**Table 2.13 Indigents and needy with Valid NHIS in 2024**

Status Category	New		Renewals		Total
	Female	Male	Female	Male	
Children under 5	1,174	1,304	2,907	3,207	8,592
Dependent	526	451	5,156	5,051	11,184
Indigent	27	149	7,800	5,521	13,497
Informal	292	524	11,113	5,007	16,936
LEAP	0	0	40	39	79
Mentally Challenged	1	0	2	0	3
No Status Category	0	0	259	222	481
Person aged 70 and over	12	16	1,401	736	2,165
Pregnant Woman	173	0	911	0	1,084
SSNIT Contributor	2	7	1,057	1,516	2,582
SSNIT Pensioner	0	1	155	234	390
School Feeding	0	0	0	0	0

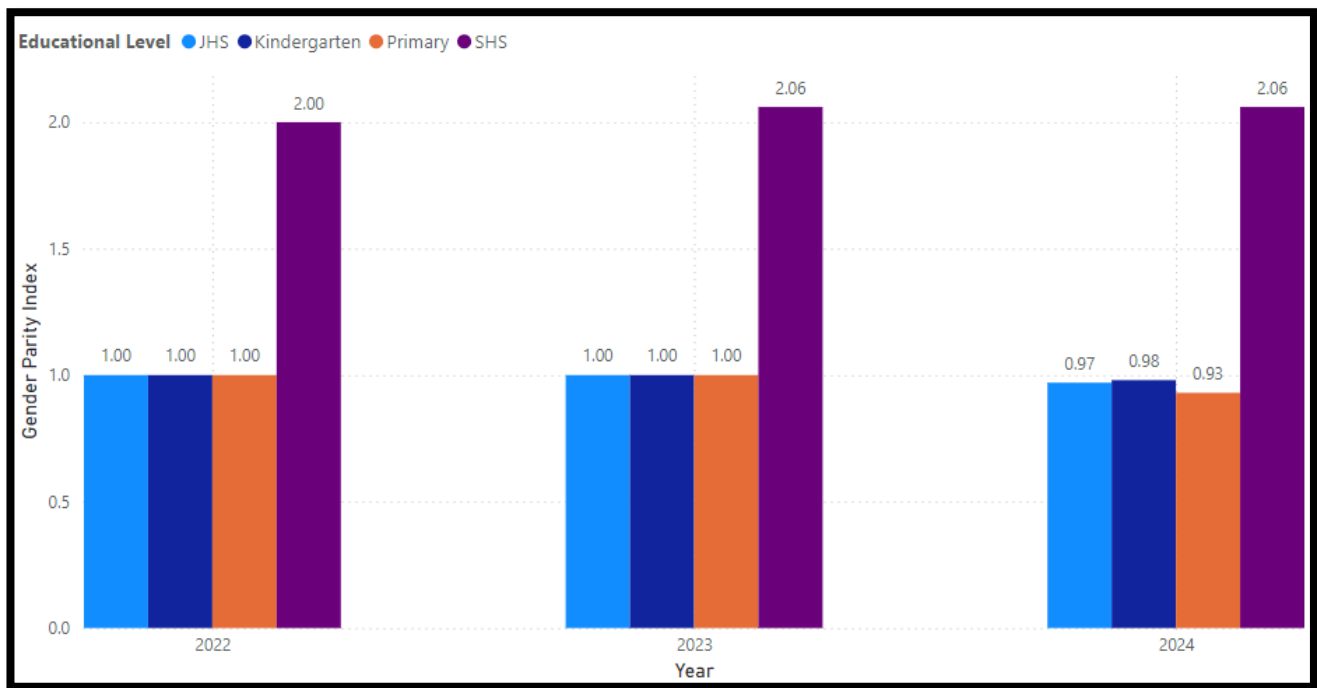
<b>Grand Total</b>	<b>2,207</b>	<b>2,452</b>	<b>30,801</b>	<b>21,533</b>	<b>56,993</b>
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Source: TNMA, NHIS, 2025

### 2.6.1.11 Gender Parity Index

In the case of Gender Parity index as depicted in the figure below, the index as at 2022 was 1, 1, 1, and 2.0 for KG, Primary, JHS and SHS respectively. However, in 2023, the Gender Parity index for KG, Primary, JHS and SHS was 1,1,1 and 2.06 respectively. The presence of a Girls’ Senior High School in the Municipality has partly led to the high parity index in the Senior High School level. This figure shows that the Municipality is on course in ensuring that more girls get the opportunity to be educated.

**Figure 2.10: Gender Parity Index 2022- 2024**



Source: TNMA, GES, 2025

### 2.6.1.12 Completion rate

This indicator sought to measure the ratio of the total numbers of boys/girls enrolled in the last grade of a given level of education (primary 6, JHS 3 and SHS 3) regardless of age, expressed as a percentage of total district population of boys/girls of theoretical entrance age to the last grade of that level of education. From item number 7 in Table 2.10 completion rate all levels 2024 are slightly higher than that of 2023. With 87.07 Kindergarten, ,90.79 Primary, 90.67. for JHS and 92.3 for SHS.

### ***2.6.1.13 Number of operational health facilities***

This indicator was intended to measure the number of health facilities able to deliver basic health care in the Municipality. The total number of operational health facilities in the Municipality is 18 with 10 CHPs Compounds, 6 Health Centers and 2 Hospitals. From 2021 to 2024, the proportion of Functional Health Facilities has remained 100%. This achievement could be attributed to the Assembly's continuous investment in the health sector to ensure easy access to health care delivery in the Municipality.

### ***2.6.1.14 Prevalence of Malnutrition (institutional)***

Prevalence of malnutrition in the municipality saw a significant decline in the municipality during the year under review. From 2022 to 2024, underweight reduced from 0.6 to 0.04, stunting rose from 0.3 to 0.6 overweight reduced from 0.1 to 0. One striking achievement was that all the targets set were exceeded. Healthy eating in childhood and adolescence has improved and led to proper growth and development among children thereby preventing various health conditions.

### ***2.6.1.15 Proportion of population with valid NHIS card***

This indicator measured the population of people with valid NHIS card, expressed as a percentage of total district population. From a baseline of 42.3% in 2022 to 58.7% in the year under review. This shows an increase in the number of people with valid NHIS card in the municipality. Registration / renewal of NHIS cards for indigents and needy. Pursuant to clauses (c), (d) and (e) respectively under section (29) of the NHIS Act- 852 of 2012, the office in collaboration with the Municipal Health Insurance facilitated the renewal and new registration of some identified needy individuals within the municipality onto the NHIS as indigents, in collaboration with the Municipal Health Insurance office. A total of Fifty-Six thousand nine hundred and ninety-three (**56,993**) individuals benefited from the exercise. The table below show the indigents and needy with Valid NHIS in 2024.

**Table 2.10 Indigents and needy with Valid NHIS in 2024**

<b>Status Category</b>	<b>New</b>		<b>Renewals</b>		<b>Total</b>
	<b>Female</b>	<b>Male</b>	<b>Female</b>	<b>Male</b>	
Children under 5	1,174	1,304	2,907	3,207	8,592
Dependent	526	451	5,156	5,051	11,184
Indigent	27	149	7,800	5,521	13,497
Informal	292	524	11,113	5,007	16,936

LEAP	0	0	40	39	79
Mentally Challenged	1	0	2	0	3
No Status Category	0	0	259	222	481
Person aged 70 and over	12	16	1,401	736	2,165
Pregnant Woman	173	0	911	0	1,084
SSNIT Contributor	2	7	1,057	1,516	2,582
SSNIT Pensioner	0	1	155	234	390
School Feeding	0	0	0	0	0
<b>Grand Total</b>	<b>2,207</b>	<b>2,452</b>	<b>30,801</b>	<b>21,533</b>	<b>56,993</b>

Source: TNMA, NHIS, 2025

#### ***2.6.1.16 Number of births and deaths registered***

The count of birth and death recorded at the registration department as a definition of the indicator. The Municipality has witnessed a decrease in the births registered in 2024 (2385) as compared to 2021 (2588) the base year. In terms of male and female, the Municipality has recorded an increase in both sexes with male (1275) and female (1110). In respect to death registered, the Municipality recorded a decrease from 152 (2021) to 122 in (2024).

#### ***2.6.1.17. Proportion of population with access to basic drinking water sources***

The Percentage of population with sustainable access to safe water sources as a performance indicator measures the population with sustainable access to safe water sources in the Municipality. In this respect, there was an increase in percentage of population with sustainable access to safe water sources as indicated in table 2.5 due to concerted efforts by the Assembly and Ghana Water Company Limited towards provision of potable water for the people in the Municipality. The Municipality witnessed an increase in coverage to 96% from 93% in 2021. Potable Water Coverage in Urban Areas was much higher (99%) than Rural which recorded 90% in as at the end of the year. The year under review saw 710 applications for water connectivity where 613 were successfully connected.

#### ***2.6.1.18. Percentage of population with access to safe drinking water source***

The Percentage of population with sustainable access to safe water sources as a performance indicator measures the population with sustainable access to safe water sources in the Municipality. The percentage of population with sustainable access to safe drinking water sources in the Municipality has over the years seen a tremendous increment. From 2023 to 2024, the percentage increased from 54.4% in 2023 to 55.0 % in 2024. This is as a result of the continuous investment in the construction of

boreholes as well as conversion of hand dug wells into boreholes in the Municipality. At the urban level, percentage of population with sustainable access to safe drinking water in 2023 was 65.3 % which has increased to 66.3%% in 2024. With respect to the rural level, the percentage has increased from 43.6 % in 2023 to 44.6% in 2024. This has led to an improvement in terms of portable water accessibility in the Municipality which is in line with *Goal Six (6) of the Sustainable Development Goal SDG (ensuring access to Clean Water and Sanitation) and World Health Organization's (WHO) vision for WASH: to substantially improve health through the safe management of Water, Sanitation and Hygiene services in all setting.*

#### ***2.6.1.19. Percentage of population with access to improved sanitation services***

This indicator sought to measure the percentage of the population with access to improved sanitation. The percentage of population with access to improved sanitation services at the municipal level has been increasing over the past few years. The figure for the year 2021 was 63.6%, which increased to a 78.9% in 2023 and 87% in 2024. In terms of urban –rural segregation, the percentage of population with access to improved sanitation services in 2022 was 68.2% for urban and 44.3% for rural level. In the year under review, the urban percentage with access to improved sanitation services is 81% while the rural percentage is 55%. The massive increment has also helped to improve the sanitation conditions in the Municipality. However, there is the need for continuous sensitization and awareness creation on environmental sanitation issues in the Municipality to ensure that the Municipality becomes a safe haven to stay.

#### ***2.6.1.20 Total Number of Cases of Child Trafficking and Abuse***

This indicator is intended to measure the number of trafficking and abuse cases against children and their disaggregation in terms of male and female. The Municipality saw a decrease in the number of abuses from 6 males and 10 females. In terms of trafficking, the Municipality recorded 6 males and 4 females as compared to males and 11 females in 2021. This decrease in both cases is largely due to intensified education and sensitization of communities on abuse and trafficking and its associated penalties when apprehended.

#### ***2.6.1.21 Number of communities affected by disaster***

Disaster as governance issue tends to affect or derail the development of the Municipality if proper measures to curb them are not put in place. This indicator therefore sought to measure the number of recorded cases of disasters in terms of bush fires and floods in the Municipality. Under this indicator, The Municipality in its quest to ensure a disaster-free environment embarked on several interventions

to reduce disaster occurrence in the Municipality. Some of the activities included sensitization on climate change, education on bad farming practices, continuous monitoring and supervision of all development projects, tree planting exercises etc. This led to the massive reduction in the occurrence of disaster in the Municipality during the year under review as compared to 2023. A total of 3 communities suffered from disaster as compared to 4 in the previous year. The 3 communities all suffered from Bushfire and household.

The table below shows the Municipal core and specific indicators for the year under review.

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II)	Base line (2021)	Actual 2022	Target 2023	Actual 2023	Target 2024	Actual 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommendations
<b>ECONOMIC DEVELOPMENT</b>										
1.	<b>Total output in agricultural production (Mt)</b>							2. Supply of 3,000 Cashew, 25,000 Coconut, 12,000 Oil palm, 66 bags of Maize and 15,500 Cocoa seedlings	11. Delay in the release of funds for programs	<b>Create an enabling Agri-business environment by</b> - Strengthening FBOs for better services - Encouraging formation of cooperatives and associations to facilitate easy access to credits - Developing sustain policy on agricultural input supply <b>Modernize and enhance agricultural</b>
	i. Maize	21,774.7	36,047	30,400	38,432	40,400	38,693	3. Training on Good Agronomic Practices for farmers	12. Inadequate Veterinary Officers	
	ii. Rice(paddy)	8,404.8	10,659	10,700	12,957	12,700	11,827	4. Supply of 7253 bags of fertilizer to farmers	13. Inadequate funds	
	iii. Tomato	2,083.2	5,289.6	5,300	6,126.5	8000	7,426	5. Continuous sensitization on PFJ, PERD and Safety Net Programs	14. Unfavorable weather conditions	
	iv. Cassava	64,262.5	114,027	84,200	114,642	150,200	120,371	6. Conducted routine home and farm visits by AEAs	15. Inadequate market for farm produces	
	v. Yam	6,650	9031.05	8,500	9,092.8	9,500	9,145	7. Established demonstration farms on selected crops		
	vi. Cocoyam	17,300.7	37,460.4	34,100	38,012	34,100	38,424	8. Distributed 30,000 improved palm		
	vii. Plantain	76,797	99,047.52	85,600	100,233	85,600	100,399			
	viii. Cattle	3,771	4,177	4,100	4,246	4,100	9,345			
	ix. Sheep	12,731	14,912	14,700	15,118	14,700	7,567			
	x. Goat	13574	15,765	15,300	16,379	15,300	8,923			
	xi. Pig	5345	8,112	8,000	8,360	8,000	1,504			

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
	xii. Poultry	150,000	250,000	245,000	251,202	245,000	25,738	seedlings and 250000 improved coconut seedlings		<b>production systems by</b>
2	<b>Average Productivity of selected crops (Mt/Ha)</b>							9.Undertake veterinary services		- Promoting commercial farming
	i. Maize	2.64	2.92	2.9	3.21	3.5	3.34	10. Trained 500 farmers on climate smart agriculture		- Extending access to strategic irrigation development initiatives to farmers
	ii. Rice(pad dy)	2.40	2.85	2.5	2.96	3.0	2.98			- Developing the capacity of farmers to utilize meteorological information
	iii. Tomato	8.4	9.6	10.0	10.4	12.5	11.65			<b>Improve post-harvest Management by</b>
	iv. Cassava	26.50	29.85	30.00	29.97	35.0	31.16			- Rolling out comprehensive
	v. Yam	19.0	21.35	22.1	21.75	23.00	22.30			
	vi. Cocoyam	8.46	10.6	10.0	10.94	12,0	11.72			
	vii. Plantain	10.0	12.21	12.5	13.65	14.0	13.56			

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
										<p>program for primary commodities to be processed</p> <p>- Facilitating the provision of storage infrastructure with dryers in each district</p> <p>-Provide incentive to support small and medium scale Agro-processing enterprises</p>
3	<p><b>Number of new establishments</b></p> <p>i. Agric</p> <p>ii. Service</p> <p>iii. Industry</p>							<p>✓ Sensitization on Youstart for youth</p> <p>✓ Supported youth in Agric with inputs and seedlings</p>	<p>✓ Limited Funds to implement planned programs</p>	<p><b>Improve SMEs financing</b> through linkages to</p>
		2	4	3	4	20	13			
		13	33	30	21	10	5			
		1	2	5	1	10	3			

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
4	<b>Number of new jobs created</b>  i. Agriculture ii. Service iii. Industry	94	135	100	112	50	13	<p>✓ Facilitated the full operationalization of the Cassava Processing Factory</p> <p>✓ Assisted some SMEs to access soft loans from WIDU and Plan International</p> <p>✓ Extension of electricity to the Oil Palm Processing factory .</p>	<p>✓ Inadequate access to credit facilities for SMEs</p> <p>✓ Inadequate logistics such as vehicles, motorbikes etc. to undertake programs in remote communities</p>	<p>financial institutions</p> <p><b>Support entrepreneurs and MSMEs' development by</b></p> <p>-Optimizing the registration processes and cost implications for establishment of new businesses</p> <p>-Developing programs aim at creating an entrepreneurial culture especially</p>
		74	132	250	132	30	5			
		4	13	50	17					

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
										among the youth
	<b>% Change in IGF Growth</b>	(4.2 %)	22%	50%	260.9 %	50 %	45. 6%	<ul style="list-style-type: none"> <li>✓ Public Education on the need to pay taxes such as property rates</li> <li>✓ Enrollment on the DLRev platform</li> <li>✓ Formation of Revenue Taskforce for revenue collection</li> </ul>	<ul style="list-style-type: none"> <li>✓ Delay in the release of statutory funds</li> <li>✓ Lack of commitment from community members in the payment of taxes</li> <li>✓ Inadequate data on ratable properties</li> </ul>	<p><b>Strengthen fiscal decentralization by</b></p> <ul style="list-style-type: none"> <li>-Enhancing the revenue mobilization capacity and capabilities of MMDAs and Substructures</li> <li>-Encouraging PPPs in IGF mobilization</li> <li>-Digitizing and harmonizing automation of revenue mobilization and collection</li> </ul>

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
										at MMDA and substructure levels.
<b>SOCIAL DEVELOPMENT</b>										
S/N	INDICATOR (Categorized by development dimension of agenda for jobs ii)	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
5	<b>Net Enrollment Ratio</b>  i. Kindergarten ii. Primary iii J H S iv S.H.S.	99%	99%	100%	87.12 %	100%	88%	<ul style="list-style-type: none"> <li>✓ Construction of 2No. 2-Unit KG Blocks with ancillary facilities</li> <li>✓ Construction of 10 Seater WC facility and mechanization of borehole at Serwaa Kesse SHS</li> </ul>	<ul style="list-style-type: none"> <li>✓ Inadequate infrastructure such as Dormitories, Classroom Blocks, Desks etc. to accommodate the growing student population</li> <li>✓ Inadequate funds to undertake</li> </ul>	<b>Enhance equitable access to and participation in quality education at all levels by</b> -Expanding educational

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
		11%	30%	80%	65%	100	89.06	✓ Completion of 3 Unit Classroom Block with ancillary facility	educational support programs i.e Mock, STME, Sports etc.	facilities at all levels
6	<b>Gender Parity index</b>							✓ Supply Dual 540 Desks to Schools	✓ Delay in the release of funds	-Improving opportunities for non-formal education among adults
	i. Kindergarten	1	1	1	0.96	1.0	0.98	✓ Supply TLMs to Schools	✓ Inadequate Staff /Teachers	
	ii. Primary	1.01	1	1	0.93	1.0	0.93	✓ Sensitization on Back to School Campaign	✓ Inadequate logistics for monitoring and supervision	-Improving gender parity at SHS and tertiary levels
	iii J H S	1.01	1	1	0.97	1.0	0.97			
	iv S.H.S.	2.01	2.0	1	2.06	1.0	2.06	✓ Organized special events such as My First Day at School, STMEs, Mock, inter-School Sports etc.		-Ensuring a sustainable financing of the education sector
7	<b>Completion Rate</b>							✓ Provided support to brilliant but needy students		
	i. Kindergarten	60.9 %	129 %	100%	78.65 %	90	87.07			
	ii. Primary	93.3 %	107 %	100%	90.64 %	100	90.79			
	JHS	93.2 %	90%	100%	90.54 %	100	90.67			
	100									
	vi. SHS	95%	85%	100%	91.10 %	100	92.3			

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
8	<b>Pass Rate</b>	<b>99.8</b>	<b>98.3</b>	100%	<b>98.9</b>	100%	97.5	<ul style="list-style-type: none"> <li>✓ Sensitization on educational programs and policies such Free SHS, Girl Child Education etc.</li> <li>✓ Extension of School Feeding Beneficiary Schools</li> </ul>		
	<ul style="list-style-type: none"> <li>i. <b>BECE</b></li> <li>ii. <b>WASSCE</b></li> </ul>	<b>98%</b>	<b>98.9</b>	100%	<b>98.8</b>	100%	98.2			
9.	<b>Proportion of health facilities that are functional</b>							<ul style="list-style-type: none"> <li>✓ Renovation of Health facilities i.e Bredi and Atudurobesa CHPs, Duayaw Nkwanta Health Center etc.</li> <li>✓ Supply of medical supplies to health facilities</li> </ul>	<ul style="list-style-type: none"> <li>✓ Inadequate infrastructure such as CHPS, Clinics etc. to accommodate the growing population</li> <li>✓ Inadequate funds to undertake</li> </ul>	<ul style="list-style-type: none"> <li><b>Ensure accessible and quality healthcare for all by</b></li> <li>-Expanding health infrastructure and equipment</li> </ul>
	i. CHPS Compound	100%	100%	100%	100%	100%	100%			
	ii. Clinic	100%	100%	100%	100%	100%	100%			
	iii. Health center	100%	100%	100%	100%	100%	100%			

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
	iv. Hospital	100 %	100 %	100%	100%	100%	100%	<ul style="list-style-type: none"> <li>✓ Organize training for Health Personnel</li> <li>✓ Construction of Maternity Block at Mankranho</li> </ul>	<ul style="list-style-type: none"> <li>health support programs</li> <li>✓ Delay in the release of funds</li> <li>✓ Inadequate Health personnel</li> <li>✓ Inadequate logistics for monitoring and supervision</li> </ul>	<ul style="list-style-type: none"> <li>-Mainstream gender and disability in the provision of healthcare services</li> <li>-Strengthening the District and Sub-district health systems</li> </ul>
10	<b>Proportion of population with valid NHIS card</b>	<b>73%</b>	<b>80.3%</b>	<b>90%</b>	<b>81.8%</b>	85.9%	58.7%	<ul style="list-style-type: none"> <li>✓ Sensitization on the mobile registration platform</li> <li>✓ Embarked on Municipal wide mass registration and renewal sessions in communities</li> <li>✓ Public education on radio and community information centers on</li> </ul>	<ul style="list-style-type: none"> <li>✓ Limited funds to undertake programs</li> <li>✓ Inadequate information on the mobile registration and renewal platform</li> </ul>	<b>Enhance the implementation of the NHIS program by increasing the sensitization on the mobile registration and renewal platform</b>
	i. Total (by sex)	M= 35.7% F= 37.3%	M= 38% F= 42.3%	M= 40% F= 50%	M= 39% F= 42.8%					
	ii. Indigents	44%	50%	80%	75%	20.7%	14%			
	iii. Informal iii. Aged	37% 58%	42% 64%	70% 90%	54% 72%	22.2% 2.3%	17.6% 2.3%			

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
	v. Under 18 years	62%	66.7 %	80%	71%	34.4 %	20.6 %	the need to register under the scheme	✓ Limited coverage of communication network in some communities	
	vi. Pregnant women	53%	53.4 %	80%	63%	2.3%	1.1%	✓ Registered and renewed cards for some vulnerable groups i.e PWDs, LEAP beneficiaries, Aged etc.		
	<b>Number of Births and Deaths Registered</b>  <b>i. Birth</b>	<b>Total =2588</b>  M= 1320  F= 1268	<b>Total =3147</b>  M= 1604  F= 1543	<b>Total =3000</b>  M= 1530  F= 1470	<b>Total =2857</b>  M= 1409  F= 1 448	<b>Total =2142</b>  M= 1600  F= 1200	<b>Total =2385</b>  M= 1275  F= 1110	<ul style="list-style-type: none"> <li>✓ Sensitization on the need for birth and death certificates on radio and community information centers and churches</li> <li>✓ Conducted mass registration exercises in communities</li> <li>✓ Collaborated with Health Directorate to partake and register children during Child Welfare Clinic sessions</li> </ul>	<ul style="list-style-type: none"> <li>✓ Limited funds to undertake planned programs</li> <li>✓ Limited information on the need for birth and death registration</li> <li>✓ Lack of commitment from community</li> </ul>	<p><b>Improve birth and death registration by</b></p> <ul style="list-style-type: none"> <li>-Embarking on regular community sensitization programs.</li> <li>-Providing adequate funds to undertake plan activities</li> </ul>

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
	Age	0- 14= 1830	0- 14= 849	0-14= 2000	0-14= 1710	0- 14= 1710	0-14= 4		members in terms of death registration	of the birth and death registry
		15- 64= 554	15- 64= 151	15- 64= 750	15- 64= 987	15- 64= 1000	15- 64= 2300		✓ Inadequate office space and logistics	
		65+ = 204	65+ = 787	65+= 250	65+= 160	65+= 200				
	ii. Death	<b>Total</b> = 152	<b>Total</b> = 135	<b>Total</b> = 100	<b>Total</b> = 110	<b>Total</b> = 120	<b>Total</b> = 122			
	Sex	M=6 7	M=8 0	M=6 0	M=59 F= 51	M= F=	M=6 9			
	Age	F=8 5	F= 55	F= 40			F= 53			
		0- 14= 21	0- 14= 36	0-14= 20	0-14= 12	0- 14= 15	0-14= 5			
		15- 64	15- 64	15-64 =45	15-6 4= 57	15-64	15-64 =53			

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
		=80 <b>65+</b> =51	= 72 <b>65+</b> =27	<b>65+=</b> 35	<b>65+=4</b> 1	=60 <b>65+=</b> <b>50</b>	<b>65+=</b> <b>58</b>			
	<b>Recorded cases of Child Abuse</b>							<ul style="list-style-type: none"> <li>✓ Sensitization on Child Protection, and Abuse issues in communities and information centers</li> <li>✓ Public education Adolescent Sexual Reproduction, Teenage Pregnancy, Child Maintenance etc.</li> </ul>	<ul style="list-style-type: none"> <li>✓ Limited funds to undertake programs</li> <li>✓ Lack of collaboration between parents and other relevant institutions on the subject matter</li> <li>✓ Logistical constraint to undertake monitoring and supervision exercises</li> </ul>	<p><b>Prevent and protect children from all forms of abuse by</b></p> <ul style="list-style-type: none"> <li>-Developing and implement plans of action to address issues of child abuse, trafficking and streetism</li> <li>-Forming child protection committees in all communities</li> </ul>
	<b>i. Child Trafficking (Sex)</b>	M=0 F= 0	M=0 F= 0	M=0 F= 0	M=0 F= 0	M=0 F=	M=0 F= 6			
	<b>ii. Child Labour (sex)</b>	M=0 F= 0	M=0 F= 0	M= F=	M=0 F= 0	M=0 F= 0	M=0 F= 1			

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommendi ons
	<b>Maternal mortality ratio (Institutional)</b>	2:100,000	2:100,000	0:100,000	2:100,000	2:100,000	72.7/100,000	<ul style="list-style-type: none"> <li>✓ Provision of health facilities ie. Construction of Maternity block with equipment</li> </ul>	<ul style="list-style-type: none"> <li>✓ Inadequate infrastructure such as Maternity wards, weighing centers etc. to accommodate the growing population</li> <li>✓ Inadequate funds to undertake health support programs</li> <li>✓ Delay in reporting cases to health facilities by community members</li> <li>✓ Inadequate Health personnel</li> <li>✓ Inadequate logistics for monitoring and supervision</li> </ul>	<ul style="list-style-type: none"> <li>-Strengthen maternal, new borne care, child and adolescent services</li> <li>- Intensify public education campaigns on maternal mortality and malaria</li> <li>-Promote malaria preventive programs such as distribution of free LLNs</li> </ul>
	<b>Malaria case fatality ((Institutional)</b>	1:10000	0:100,000	0:100,000	1:100,000	0:100,000	1:100,000	<ul style="list-style-type: none"> <li>✓ Provision of medical supplies to health facilities</li> </ul>		
	i. Under 5yrs	0	0	0	0	0	0	<ul style="list-style-type: none"> <li>✓ Sensitization on the subject matter</li> </ul>		
	ii. Women 15-49	0	0	0	0	0	0	<ul style="list-style-type: none"> <li>✓ Undertake Municipal Response initiative on malaria HIV etc.</li> <li>✓ Organize health talk on Regenerative Health and Nutrition</li> <li>✓ Implemented Nutrition oriented programs such Kokoplus Food</li> </ul>		

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
	<b>Prevalence of Malnutrition (0- 59 Months)</b>							Supplement, Smart School Initiative etc.		
	i. Wasting	0	0	0	0	0.00	0	✓ Distribution of free Mosquito Nets to the populace		
	v. Under- weight	2.0	0.7	0.0	0.6	0.00	0.04	✓ Nutrition friendly school initiative training		
	iii. Stunting	1.0	0.61	0.00	0.3	0.00	0.6			
	iv. Overweight	0	0	0.00	0.1	0.00	0.00	✓ Kokopus food demonstration		
<b>ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENT</b>										
S/N	INDICATOR (Categorized by development dimension of agenda for jobs	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
11	<b>Percent of population with sustainable access to safe drinking water sources</b>							✓ Drilling and Mechanization of 4No. boreholes  ✓ Mechanization of borehole facility at	✓ Inadequate facilities for water supply  ✓ Inadequate funds to undertake	<b>Improve access to safe and reliable water supply services for all by</b>

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommendi ons
	<b>Municipal wide</b>	47.3 %	49.7 %	100%	54.4%	100%	55.0 %	Serwaa Kesse Girls SHS	WASH support programs	- Providing adequate funds to develop and implement District Water &Sanitation Plans (DWSPs)
	<b>Urban</b>	56.8 %	59.6 %	100%	65.3%	100%	66.3 %	✓ Repair and maintenance of non- functional boreholes	✓ Non- functional WATSAN Committees	
	<b>Rural</b>	37.9 %	39.8 %	100%	43.6%	100%	44.6 %	✓ Form and revive non-functional WATSAN committees in some communities	✓ Inadequate logistics for monitoring and supervision of water facilities	-Providing boreholes and small-town water systems to unserved areas
								✓ Sensitization on WASH activities	✓ limited information of WASH service delivery activities	-Promoting public private partnership in water service delivery
12	<b>Proportion of population with access to improved</b>							✓ Sensitization on ODF	✓ Inadequate Sanitation facilities i.e Public toilets,	<b>Enhance access to improved sustainable</b>

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
	<b>sanitation services Municipal wide Urban</b>	63.6 %	71.3 %	100%	78.9%	100%	87%	<ul style="list-style-type: none"> <li>✓ Organize Monthly Sanitation Days (Clean-up Exercises)</li> <li>✓ Organize voluntary communal labour in some communities</li> <li>✓ Evacuation of refuse dumps</li> <li>✓ Conduct education on hand washing, proper hygiene and food safety issues in schools and communities</li> <li>✓ Conducted domiciliary inspections</li> <li>✓ Screening of food vendors</li> </ul>	<p>household latrines etc.</p> <ul style="list-style-type: none"> <li>✓ Inadequate funds to undertake Sanitation Enhancement programs</li> <li>✓ Inadequate logistics for monitoring and supervision of sanitation activities</li> <li>✓ limited funds to extend CLTS program to other communities</li> </ul>	<p><b>sanitation services by</b></p> <ul style="list-style-type: none"> <li>-Scaling up sensitization campaigns to promote proper hand washing, hygiene practices and CLTS program</li> <li>-Providing adequate sanitation infrastructure and equipment</li> <li>- Developing innovative financing mechanisms and scale up private sector participation and investment in the</li> </ul>
		59.2 %	68.2 %	100%	73.5%	100%	81%			
	<b>Rural</b>	41.5 %	44.3 %	100%	50.4%	100%	55.5%			

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
										sanitation sub sector  - Increase awareness creation on attitudinal change
18	<b>Percentage of road network in good condition</b>							<ul style="list-style-type: none"> <li>✓ Construction of 2No. Culvert</li> <li>✓ Grading and reshaping of roads <ul style="list-style-type: none"> <li>✓ Grass cutiing along major roads</li> </ul> </li> <li>✓ Bitumen surfacing of residency roads</li> </ul>	<ul style="list-style-type: none"> <li>✓ Poor road networks in some communities</li> <li>✓ Inadequate funds to undertake road projects</li> <li>✓ Inadequate logistics for monitoring and</li> </ul>	Improve efficiency and effectiveness of road infrastructure by  -Providing adequate funds for routine
	Total (716.85 km)	53.7 %	58.9 %	100%	64.8%	70%	14%			
	Urban ( 250km)	74.8 %	78.2 %	100 %	86.1 %	20%	8.0			

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
	Feeder (386.85 km)	35.9 %	39.7 %	100%	43.7%	39%	20.7	<ul style="list-style-type: none"> <li>✓ Undertake pothole patching of selected roads</li> <li>✓ Conducted monitoring and supervision of road projects</li> </ul>	<ul style="list-style-type: none"> <li>supervision of road projects</li> <li>✓ Unfavorable weather conditions affected road construction and usage</li> </ul>	<ul style="list-style-type: none"> <li>maintenance, grading, reshaping and construction of new roads.</li> <li>-Promoting public-private partnership in the road sector</li> <li>-Enhancing collaboration with service providers (GWCL, Telcos, ECG etc) in the development of road networks</li> </ul>
19	<b>Percentage of communities covered by electricity</b>  Municipal wide						✓	<ul style="list-style-type: none"> <li>✓ Provision of LV poles for extension of electricity</li> </ul>	<ul style="list-style-type: none"> <li>✓ Increasing demand for electricity</li> </ul>	<b>Ensure availability and access to affordable energy by</b>

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
	Rural	48%	59%	80%	74.3%	90%	76.7 %	✓ Extension of electricity to Duayaw Nkwanta industrial area	✓ Inadequate funds to expand electricity coverage	-Investing in the sector to expand the distribution and transmission of network to deprived areas  -Improving the implementation of the Self- Help Electrification Project (SHEP) to enable the poor to connect to the national grid
	Urban	47% %	56% %	70%	62%%	70%	64%			
		90%	93%	100%	98%	100%	98.3 %			
<b>GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY</b>										
S/N	INDICATOR (Categorized by development dimension of agenda for jobs ii)	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
20.	<b>Reported cases of crime</b>							<ul style="list-style-type: none"> <li>✓ Provision of logistics to support Security Agencies' activities</li> <li>✓ Intensified security surveillance in the Municipality by Security Agencies</li> <li>✓ Public education on domestic violence, rape, etc.</li> </ul>	<ul style="list-style-type: none"> <li>✓ Limited personnel to accommodate the increasing population</li> <li>✓ Inadequate funds to undertake planned activities</li> <li>Limited Security infrastructure</li> <li>✓ Failure on the part of community members to report cases of abuse, rape etc.</li> </ul>	Enhance security service delivery by providing adequate logistics and infrastructure for the effective operations of the security institutions
	i. Rape	2	1	1	0	0	1			
	ii. Armed Robbery	13	15	0	1	0	5			
	iii. Defilement	0	0	0	7	0	3			
	iv. Murder	0	0	0	2	0	2			
v. Domestic violence	0	0	10	3	7	4				
		<b>EMERGENCY PLANNING AND PREPAREDNESS</b>								
S/N	INDICATOR (Categorized by development dimension of agenda for jobs ii)	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
21.	<b>Number of communities</b>									<b>Promote proactive</b>

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
	<b>affected by disaster</b>							✓ Sensitization on Climate Change and its impacts	✓ Increasing number of death trap buildings	<b>planning for disaster prevention and mitigation by</b>  -Strengthening early warning response mechanisms for disaster  -Develop monitoring mechanisms for disaster prevention and mitigation plans  -Strengthening the capacity of NADMO and other institution staff
	i. Bushfire	3	2	0	0	0	2	✓ Monitoring of development projects by Physical Planning and Works Depts.	✓ Inadequate funds to undertake planned programs	
	ii. Floods	2	0	0	0	0	2	✓ Sensitization on death trap building and its consequences	✓ Inadequate logistics for monitoring and supervision	
	iii. Windstorm/ Rainstorm	4	2	0	4	0	1	✓ Embarked on tree planting exercise  ✓ Formation and training of fire volunteers  ✓ Conducted Anti- bush fire campaigns		

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
22	Proportion of Population tested positive for Covid- 19 Municipal Male	0.03	0.00 5	0	0.00	0	0.00			to perform functions more effectively  - Providing adequate funds to support disaster victims
	Female	0.03 3	0.00 4	0	0.00	0	0.00			
		0.03 9	0.00 7	0	0.00					
					<b>IMPLEMENTATION, COORDINATION, MONITORING AND EVALUATION</b>					
S/N	INDICATOR (Categorized by development dimension of agenda for jobs	Base line (202 1)	Act ual 202 3	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
23.	Percentage of annual action plan implemented	83.4 %	92.8 %	100%	93.8%	100 %	95.4	✓ Revived Non- functional Sub- structures	✓ Inadequate logistics for monitoring and supervision of	<b>Strengthen plan preparation and</b>

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
								<ul style="list-style-type: none"> <li>✓ Undertake monitoring of programs and projects with various stakeholders</li> <li>✓ Assisted communities to draft Community Action Plans</li> <li>✓ Conducted training on Planning and M&amp;E for MPCU and Assembly members on</li> <li>✓ Provided logistical support to Departments/Units and Agencies</li> </ul>	<ul style="list-style-type: none"> <li>✓ Limited funds to undertake planned projects and programs</li> <li>✓ Undue delays in the release of statutory funds</li> <li>✓ Inadequate capacity in planning and M&amp;E on the part of Substructures and other stakeholders</li> </ul>	<p><b>implementation by</b></p> <ul style="list-style-type: none"> <li>-Ensuring timely release of central government funds to implementing agencies</li> <li>-Strengthen planning, implementation and coordination capacities at the MMDA and Sub-structure levels.</li> <li>-Strengthen M&amp;E technical and logistical capacities at all levels</li> </ul>

S/N	INDICATOR (Categorized by Development Dimension of Agenda for Jobs II	Base line (202 1)	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key programmes undertaken during the year	Challenges encountered in the year	Policy recommenda tions
										-Promoting the implementation of popular participation action plans

**Table 2.14: Update on Municipal Specific Performance Indicators 2024**

S/N	INDICATOR (Categorized by development dimension of agenda for jobs ii)	Basel ine (2021 )	Act ual 202 2	Targ et 2023	Actua l 2023	Targ et 2024	Actu al 2024	Key program undertaken during the year	Challenges encountered in the year	Policy recommenda tions
1	Number of trainings conducted on ISSOPs	2	2	4	3	1	1	<ul style="list-style-type: none"> <li>✓ Conducted training for case workers</li> <li>✓ Organized sensitization on Child Labour, Abuse, SGBV and Protection Issues</li> </ul>	16. Late release of funds to carry out Departmental activities.	Enhance case workers' capabilities
2	Proportion of case workers trained in child protection and family welfare	100%	100%	100%	100%	0	0		17. Inadequate training for staff to enhance their skills	Strengthen Monitoring and Evaluation

3	Number of Child Violence Cases benefitting from social welfare/social services	2	3	5	2	0	2	<ul style="list-style-type: none"> <li>✓ Conducted public education and radio talks on Gender and Sexual base violence</li> <li>✓ Formed and train Child Protection Committee in selected communities</li> </ul>	<p>in the performance of their duties.</p> <p>18. Lack of vehicle/motorbikes to carry out field activities.</p> <p>✓ Undue delays in the release of statutory funds</p>	<p>system at all levels</p> <p>Support the construction of household toilet facility</p>
4	Number of girls reached by prevention and care services	10	7	10	10	1000	902	<ul style="list-style-type: none"> <li>✓ Undertake writing of Social Enquiry Reports (SER)</li> </ul>		
5	Number of children reached by social work/social services	10	12	25	17	1500	1558	<ul style="list-style-type: none"> <li>✓ Monitored vulnerable groups on inactive NHIS, malnutrition and children without birth registration</li> </ul>		
6	Number of people reached with child protection and SGBV information	282	332	400	365	500	481	<ul style="list-style-type: none"> <li>✓ Facilitated LEAP payments and monitored beneficiaries in 35 communities</li> </ul>		
7	Number of LEAP household members on NHIS	1784	1887	2000	1966	2000	1647	<ul style="list-style-type: none"> <li>✓ Assisted indigenes, LEAP Beneficiaries and PWDs to register and renew under NHIS</li> </ul>		
8	Number of households with	204	332	315	335	327	236			

	adolescent girls benefiting from LEAP									
9	Number of outreach visits to communities with LEAP households	6	9	10	5	6	3			
10	Number of referrals received from GHS	3	5	8	4	2	0			
11	Proportion of referrals receiving adequate follow-ups	70%	100%	100%	100%	100%	100%			
12	Number of meetings organised to discuss integrated services	2	3	4	2	1	1			
13	Number of CP/SGBV cases referred to other services and followed up	2	1	5	2	2	0			
14	Number of NGOs,	1	2	5	1	5	0			

	including RHCs, trained								
15	Number of children in RHCs profiled and reunified	3	4	5	3	10	8		
16	Number of children placed in foster care	17	20	20	28	3	0		
17	Ratio of Functional Sub- structures	3:5	4:5	5:5	4:5	5:5	4:5	<ul style="list-style-type: none"> <li>✓ Provision of logistics to Substructures</li> <li>✓ Organize capacity building on planning and M&amp;E for substructures</li> </ul>	<ul style="list-style-type: none"> <li>✓ Inadequate logistics for monitoring and supervision of projects and programs</li> <li>✓ Limited funds to undertake planned projects and programs</li> <li>✓ Undue delays in the release of statutory funds</li> <li>✓ Inadequate office spaces</li> </ul>
18	Percentage of Businesses registered with GEA and RGD	42%	67 %	80%	74%	85 %	82%	<ul style="list-style-type: none"> <li>✓ Trained SMEs in new marketing technologies</li> </ul>	<ul style="list-style-type: none"> <li>✓ Limited knowledge in RGD registration</li> </ul>

19	Percentage of businesses with access to MSMEs information	36%	42%	80%	63%	85%	65%	<ul style="list-style-type: none"> <li>✓ Assisted SMEs to formulized with RGD</li> <li>✓ Organize Small Business management trainings</li> </ul>	<ul style="list-style-type: none"> <li>process and procedures</li> <li>✓ Limited funds to undertake planned projects and programs</li> </ul>	
20	Percentage of SMEs trained and adopting new technologies (Kaizan, online trading etc.)	34%	43%	70%	56%	60%	58%	<ul style="list-style-type: none"> <li>✓ Organized training in group dynamics and development for SMEs</li> </ul>	<ul style="list-style-type: none"> <li>✓ Limited access to business information and opportunities</li> <li>✓ Inadequate credit facilities</li> </ul>	
21	Percentage of communities declared ODF	15.4%	25%	50%	30%	100%	98%	<ul style="list-style-type: none"> <li>✓ Extension of CLTS program to some communities</li> <li>✓ Sensitization on ODF and the need for household latrines</li> </ul>	<ul style="list-style-type: none"> <li>✓ Inadequate logistics for monitoring and supervision CLTS program</li> <li>✓ Limited funds to extend CLTS program to other communities</li> <li>✓ Inadequate household toilet facilities</li> </ul>	

22	Percentage of arable lands under cultivation	64%	78	90%	80%	90%	85%	19. Supply of Cashew, Coconut, Oil palm, 66 bags of seedlings to farmers 20. Supply of 7253 bags of fertilizer to farmers 21. Continuous sensitization on PFJ, PERD and Safety Net Programs	<ul style="list-style-type: none"> <li>✓ Inadequate logistics for monitoring and supervision of projects and programs</li> <li>✓ Limited funds to undertake planned projects and programs</li> <li>✓ Undue delay in supply of inputs and seedlings</li> </ul>
23	Nurse to population ratio	1:149	1:141	1:100	1:123	1:125	1:198	22. Posting of Health personnel to the Municipality	<ul style="list-style-type: none"> <li>✓ Inadequate logistics for monitoring and supervision of projects and programs</li> </ul>
24	Doctor to population ratio	1:10,264	1:10,107	1:8000	1:9876	1:8500	1:418	23. Provision of Doctors Quarters 24. Provision of Social amenities in communities such as Potable water, Roads, Electricity etc.	<ul style="list-style-type: none"> <li>✓ Limited funds to undertake planned projects and programs</li> <li>✓ Inadequate Doctors and Nurses Quarters</li> <li>✓ Inadequate health care facilities</li> </ul>

25	<b>Prevalence of Anaemia</b>  i. Children under- 5  ii. Women 15-49yrs	1.6	1.4	1.0	1.5	1.2	1.3	25. Provided logistics to implement Nutrition Oriented Programs	✓ Limited funds to undertake planned projects and programs
		17.7	13.6	10.0	7.8	8.0	8.2	26. Sensitization of mothers on the subject matter	✓ Undue delays in the release of statutory funds  ✓ Limited knowledge of parents in the subject matter
26	<b>Pupil Teacher Ratio</b>  i. Kindergarten  ii. Primary  iii. JHS iv. SHS	1: 25	1: 25	1: 25	1: 18	1:35	1:35	27. Posting of Teachers in the Municipality	✓ Limited funds to undertake planned projects and programs  ✓ Undue delays in the release of statutory funds  ✓ Inadequate teachers
		1: 22	1: 23	1: 25	1: 20	1:25	1:34	28. Provision of Educational Facilities	
		1: 25	1: 24	1: 25	1: 11	1:25	1:29	29. Provision of Social amenities such as potable water, Roads, Electricity tec. in communities	
		1: 14	1:15	1: 25	1: 17	1:30	1:45		

Source: TNMA, MPCU, Jan, 2025

## 2.7. Critical Development and Poverty Issues

This section presents progress on the implementation of Critical Development Issues planned for implementation in the Municipality. It contains the assessment of activities implemented to reduce poverty and to create jobs for the teaming youth as contained in the objectives of Government of Ghana Initiatives such as the Youth Employment Program and the Ghana School Feeding Programs. Others include the Livelihood Empowerment against Poverty (LEAP), National Health Insurance Scheme, Capitation Grant etc. It also contains information on the implementation of the President Special Initiatives such as the Free Senior High School Programme, One District One Factory, Planting for Food and Jobs etc

**Table 2.15: Summary of Update on Critical Development and Poverty Issues in 2024**

Critical Development & Poverty Issues	Allocation GHC	Actual Receipt GHC	No. beneficiaries	
			Targets	Actuals
Ghana School Feeding Programme	4,533,900	4,404,360	20,000	18,728
Capitation Grants	224,966.91	224,966.91	87 Schs	87 Schs
National Health Insurance Scheme	200,000	102,320	60000	52,240
Livelihood Empowerment Against Poverty (LEAP) Programme	98,465,.56	96,459.34	300	300
National Youth Employment Programme	2,800,000	2,622,000	600	437
Planting for Food and Jobs Programme	0	0	28,496	14,385
Free SHS Programme	0	0	6,000	5,879

*Source: TNMA, MPCU, 2025*

### 2.7.1 Ghana School Feeding Programme

The Ghana School Feeding Programme is an initiative of the New Partnership for Africa Development (NEPAD) which seeks to enhance food security, reduce hunger, and poverty among school children. This basic concept is also to provide children in public kindergarten and primary schools with one hot adequate nutritious meal prepared from locally grown foods in order to reduce malnutrition and increase school attendance and retention among school children. The number of beneficiary schools as at end of December, 2024 is Sixty five (65). The total number of pupils benefitting from the program is 16,644 with 10907 boys and 5737 girls respectively. The table below shows the list of beneficiary schools and enrolments in the 2023/2024 Academic year basically arising from the impact of the school feeding programme.

### 2.7.1.1 Achievements

Despite financial constraints, caterers continue to provide one nutritious meal per student daily. Enrolment in beneficiary schools has increased, contributing to higher retention rates. Additionally, student absenteeism has significantly decreased across all participating schools.

### 2.7.1.2 Challenges

Delayed payments to caterers disrupt the smooth running of the program. A lack of transparency in payment deductions, due to the Secretariat's failure to share payment vouchers with the district, makes it difficult to explain discrepancies to caterers. Furthermore, the absence of kitchens in some schools hinders proper implementation.

### 2.7.1.3 Recommendations

The Assembly should receive copies of payment vouchers to address concerns regarding deductions. Adequate resources must be allocated to the Municipal Implementation Committee to facilitate regular monitoring of activities. Efforts should be made to remove political influences to encourage community ownership of the program. Most importantly, funds should be disbursed on time to ensure seamless implementation.

**Table 2.15: Schools benefiting from school feeding programme 2024**

NO.	SCHOOL	2024	
		Boys	Boys
1	Duayaw Nkwanta Presby 'A' Primary	220	181
2	Duayaw Nkwanta Presby 'B' Primary	167	135
3	Duayaw-Nkwanta Methodist Basic School	135	109
4	Boaso M/A Basic School	100	85
5	Bommoden Anglican Primary School	52	51
6	BuOkrukruwa R/C Primary School	161	158
7	Campso R/C Primary School	99	105
8	Twabidi Anglican Primary School	48	60
9	Duayaw Nkwanta African Faith Primary	156	166
10	Duayaw Nkwanta M/A Pentecost Primary School	165	170
11	Duayaw-Nkwanta Anglican Primary	76	83
12	Duayaw-Nkwanta Ibrahimia Islamic 'A' Basic School	137	138
13	Duayaw-Nkwanta Ibrahimia Islamic 'B' Basic School	164	139
14	Duayaw-Nkwanta R/C 'A' Basic School	269	255
15	Duayaw-Nkwanta R/C 'B' Primary School	230	224
16	Bredi M/A Basic School	130	105
17	Susuanho R/C Primary School	171	212
18	Martin Mensah M/A Primary School	51	62

19	Koforidua M/A Basic School	124	113
20	Nkwantabisa M/A Primary	172	158
21	Bomaa S.D.A Basic School	185	159
22	Bomaa Methodist Basic School	117	124
23	Tanokrom M/A Basic School	80	140
24	Dumakwai M/A Primary	155	144
25	Subompang Methodist Primary School	160	137
26	Asukese R/C Primary School	87	95
27	Nsuapemkrom M/A Basic School	235	213
28	Bomaa Islamic Basic School	141	102
29	Bomaa Presby Basic School	122	150
30	Bomaa R/C 'A' Primary School	122	117
31	Bomaa R/C 'B' Primary School	106	98
32	Dwenase M/A Basic School	205	210
33	Baffokrom M/A Basic School	115	124
34	Subriso No.1 M/A Basic School	172	165
35	Subriso No.2 Presby Basic School	180	166
36	Krofofrom M/A Basic School	150	104
37	Mankranho M/A School	150	165
38	Adrobaa Methodist Primary School	143	154
39	Adrobaa R/C Basic School	209	208
40	Terchire Islamic Basic School	130	135
41	Terchire M/A Primary School	145	163
42	Terchire R/C Primary School	175	153
43	Terchire S.D.A Basic School	219	336
44	Sreso M/A Primary School	111	105
45	Afrisipakrom R/C Basic School	260	209
46	Susuanso Presby Basic School	222	305
47	Susuanso R/C Basic School	161	212
48	Tanoso M/A Model Basic School	147	142
49	Tanoso Methodist Basic School	201	256
50	Tanoso Presbyterian Basic School	112	135
51	Tanoso R/C Basic School	266	283
52	Tanoso S.D.A Basic School	162	153
53	Ponwaakrom M/A Basic School	192	163
54	Ahyiyem M/A Basic School	153	280
55	Yamfo Anglican Primary School	156	159
56	Yamfo Islamic Basic School	253	239
57	Yamfo R/C 'A' Primary School	231	220
58	Yamfo R/C 'B' Primary School	163	186
59	Atudurobesa Methodist Basic School	40	61
60	Yamfo Presby Basic Schools	124	127

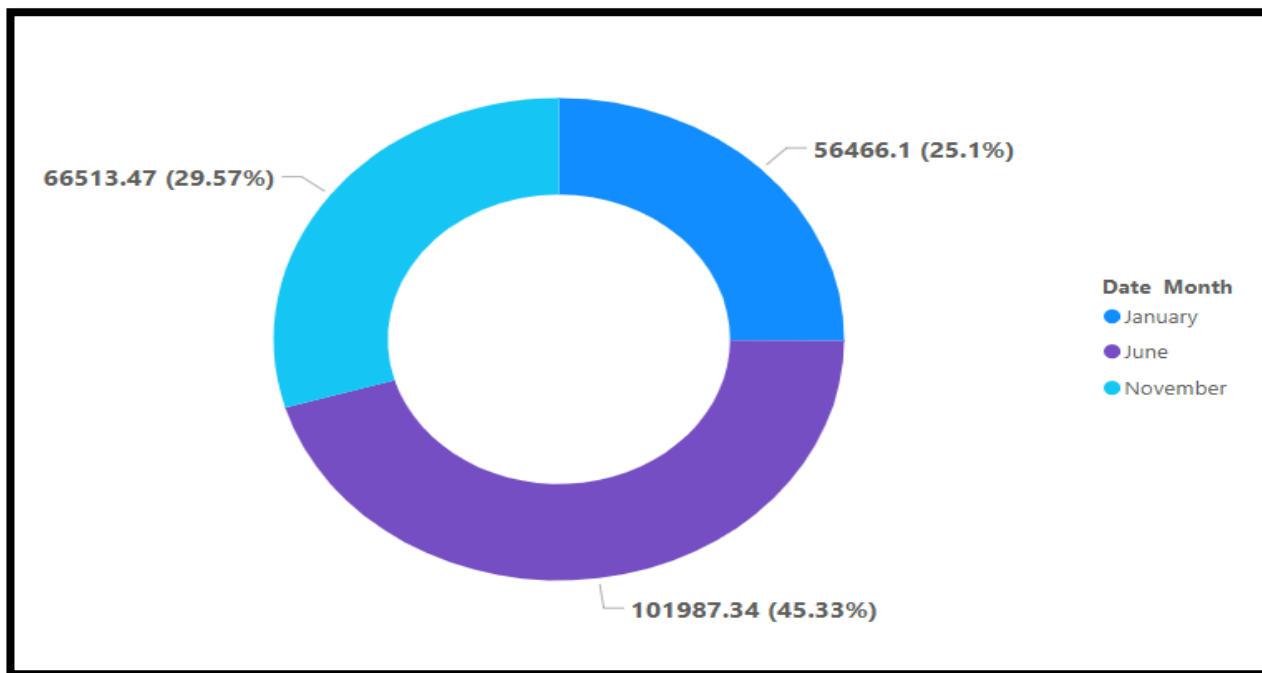
61	Yamfo Methodist A. Basic School	267	259
62	Yamfo Methodist B' Basic School	246	263
63	Asempanaye-Koope A.M.E Zion Primary School	50	65
64	Assen Presbyterian Primary School	148	126
65	Rubi-Beposo Anglican Primary School	258	240
66	Tano-Ano M/A Basic School	220	190

*Source: TNMA GES, 2025*

### 2.7.2.1 Capitation Grant Programme

For the 2024 academic year, the Assembly received a total of GHC 224,966.91 for the First Term of 2023/2024, which was disbursed in November 2024. This amount represents a significant increase compared to previous disbursements, suggesting a possible adjustment in funding allocation. Additionally, in November 2024, the Assembly received GHC 61,244.50 for the Second and Third Terms of the 2022/2023 academic year. This further confirms the persistent delays in capitation grant disbursement, as funds meant for the previous academic year were only received in 2024. Overall, the 2024 academic year saw an increase in grant allocation, with the First Term of 2023/2024 receiving the highest single disbursement so far. However, the delayed release of funds remains a major challenge, as schools are still receiving grants long after the academic terms they are intended for. This delay could affect school operations, budgeting, and the timely provision of teaching and learning materials.

**Figure 12 Capitation Grant Received 2024**



*Source: TNMA, GES, 2025*

### 2.7.2.2 Free Senior High School Programme

The Municipality is a beneficiary of the Free Senior High School Program. All the five (5) Public Senior High Schools in the Municipality are beneficiary of the programme. Effective teaching and learning were on-going in all the schools during the monitoring visits by the Officials from the Municipal Education Directorate during the year. A total of Five Thousand, Eight Hundred and Seventy-Nine (5879) students from the five second cycle schools in the Municipality are currently benefiting from the program as at the end of the year 2024. Enrolment in the various Senior High Schools in the Municipality have increased due to the Free SHS Policy and Double Track System. However, these schools are faced with the following challenges; Inadequate boys and girl’s dormitory, Inadequate student beds, Inadequate mono desk, Inadequate dining hall benches and tables and Inadequate staff bungalow. The break down is indicated in the table below.

**Table 2. 16: 2024 Enrolment for Free Senior High School Programme**

Name Of School	SHS 1			SHS 2			SHS 3			Overall total
	Boys	Girls	Total	Boys	Girls	Total	Boys	Girls	Total	
Serwaa Kesse Girls’ SHS	0	716	<b>716</b>	0	645	<b>645</b>	0	721	<b>721</b>	<b>2082</b>
Boakye Tromo Sec/Tech	359	234	<b>593</b>	274	180	<b>454</b>	225	90	<b>318</b>	<b>1362</b>
Bomaa Senior High	117	143	<b>260</b>	86	108	<b>194</b>	227	223	<b>450</b>	<b>1263</b>
Yamfo Anglican SHS	171	283	<b>454</b>	184	279	<b>463</b>	170	180	<b>350</b>	<b>904</b>
Terchire SHS	45	46	<b>91</b>	20	56	<b>84</b>	37	51	<b>88</b>	<b>1267</b>
<b>Grand Total</b>	<b>692</b>	<b>1422</b>	<b>2114</b>	<b>572</b>	<b>1264</b>	<b>1840</b>	<b>659</b>	<b>1265</b>	<b>1924</b>	<b>5879</b>

*Source: TNMA, GES, 2025*

### 2.7.2.3 Youth Employment Agency

The programme seeks to create jobs for the youth, both abled and disabled who are within the age bracket of (18-35). The objective is to open public service employment opportunities to beneficiaries, reduce poverty and improve the social- well-being of the citizenry. The Assembly has a total number of 437 beneficiaries with 144 males and 293 females. Most of the modules has been completed in the year under review. The modules currently running in the Municipality are; Community Protection Assistant Module, Community Health Workers Module, Prison Office Assistant Module and the Sanitation module. Beneficiary allowances are paid periodically through the mobile money system. The Program has helped some youth to gain

employment and admissions to tertiary institutions. One major challenge the agency is still battling with is the delay in payments of the meager allowance to beneficiaries. During the period under review, the modules rolled out are shown in the table below:

**Table 2.17: Modules under YEA, 2024**

No	Name of modules	Male beneficiaries	Female beneficiaries	Vacated post	Total
1.	Community Protection Assistants	33	24	14	71
2.	School support	10	16	0	26
3.	Youth in Sports	0	0	0	0
4..	Youth in Afforestation	0	0	0	0
5.	Sanitation Module	44	260	22	326
	<b>Total</b>				<b>423</b>

*Source: TNMA, YEA, 2025*

#### **2.7.2.4 Planting for Food and Jobs Initiative**

In response to government’s initiative on the above, the Municipal Assembly took several steps to make the program a success by supporting the farmers in the Municipality with Agricultural inputs, improved seeds and extension services to increase their yields and also increase their income for enhanced living conditions. During the year under review, the Assembly received 7253 bags of fertilizers distributed all to 5,035 farmers.

The Department of Agric continued to embark on the continuous awareness creation for Planting for Food and Jobs so that a lot more farmers can avail themselves to be signed unto the programme. The Department of Agric has embarked on a lot of education in the recovery of the inputs with the beneficiaries through Radio, Extension Agents, Assembly men and women as well as Opinion Leaders

*Table 2.18: Current Stock of Planting Materials 2024*

Item	Quantity Received (Bags)	Quantity Distributed (Bags)	No. of Beneficiaries		Total
			Males	Females	
NPK	3734	3,734	1021	836	1857
Urea	2,198	2,198	1021	836	1857
Seed-rice	1,231	1,231	858	463	1,231

*Source; NMA, DoA,2025*

### 2.7.2.5 Planting for Export and Rural Development (PERD) Program

This program is designed to support farmers in the production of cash crops for export under the Planting for Export and Rural Development (PERD) initiative. As part of this effort, the Assembly facilitated the distribution of various seedlings to farmers within the Municipality during the reporting period. A total of 4,000 oil palm seedlings were distributed to 278 farmers, comprising 168 males and 110 females. Similarly, 20,000 coconut seedlings were provided to 1,003 farmers, consisting of 512 males and 436 females. Additionally, the Assembly distributed 100,000 cashew seedlings to 1,895 farmers, with 998 males and 897 females benefiting from the initiative.

This distribution aims to promote rural economic growth, enhance farmers' incomes, and contribute to the national agenda of boosting export-oriented agriculture. The details of the distribution are summarized in the table below:

**Table 2.19: Summary of seedlings disbursed under Safety Net Project 2024**

Item	Seedling distributed	Males	Females	Total
Oil palm seedlings	4,000	168	110	278
Coconut seedlings	20,000	512	436	1,003
Cashew	100,000	998	897	1,895

*Source: TNMA, DoA, 2025*

### 2.7.2.6 Livelihood Empowerment Against Poverty

The LEAP cash transfer program, which supports the poorest households in Ghana, has been operational since 2008. The programme has been in section for the past nine years, thus from 2014 till date. The Municipality has run 93 cycle payments over the past Nine years, thus from the 38<sup>th</sup> cycle to the current 93<sup>th</sup> cycle. The LEAP cycle payment is done once in every two months. The Municipality as at the end of the year, completed the 93<sup>rd</sup> cycle payment. The Municipality has a total of 332 beneficiary households who receive their payments. In the year under review, the Government of Ghana increased the LEAP bi-monthly cash grant paid to beneficiary households by 200 % in 2024. This was to help cushion these households against the rising cost of living and other socio-economic shocks. The table below shows the details;

*Table 2.14: Update on LEAP payments, 2024*

Cycle	Month of payment	Total No. of beneficiaries	No. of beneficiaries paid
88 <sup>th</sup>	08/03/2024 11/03/2024	332	332

89 <sup>th</sup>	06/08/2024 08/08/2024	300	300
90 <sup>th</sup>	20/09/2023 15/09/2023	300	300
91 <sup>st</sup> & 92 <sup>nd</sup>	20/10/2024 22/10/2024	300	300
93 <sup>rd</sup>	10/12/2024 12/12/2024	300	300

*Source: SW&CD Dept., 2025*

### **2.7.2.7 People with Disability**

The Municipality as at the end of the year 2024, has a total of Nine Hundred and Seventy-One (971) registered PWDs in the Assembly’s database comprising of 435 males and 536 Females. This number include the additional 58 PWDs registered in the year under review with 36 Females and 22 Males.

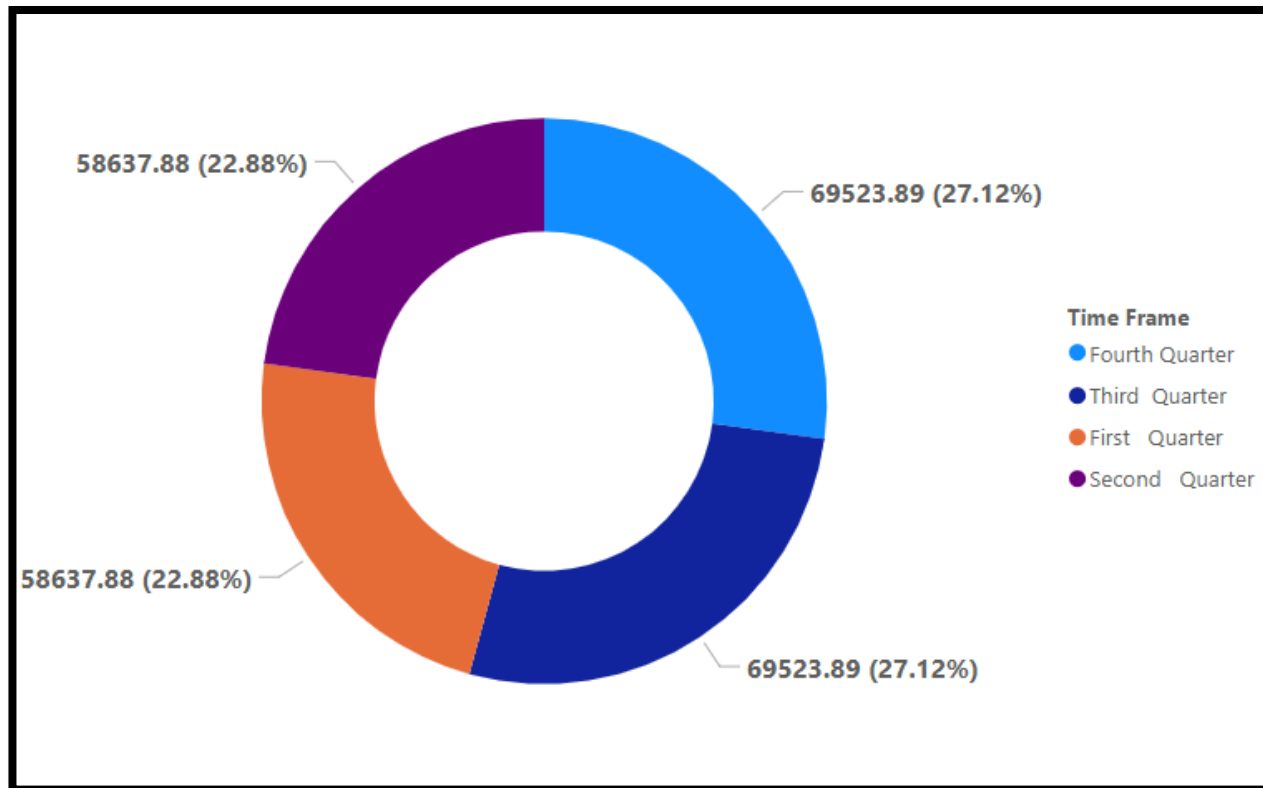
During the year under review, the Assembly, through the Social Welfare and Community Development Department, implemented activities geared towards improving the living standards of the people living with disabilities. Notably among them were;

- ✓ Provision of vocational and technical skill training by enrolling PWDs in various skills training ventures.
- ✓ Purchasing of Startup kits that aids small scale business operations. 39 PWDs in the Municipality benefitted.
- ✓ Supported 20 students in Tertiary, Second Cycle and Basic Schools within the Municipality in the form of payment of school fees and provision of other educational materials.
- ✓ Supported 10 PWDs with medically
- ✓ Assisted in the registration and renewal of 60 PWDs on the NHIS scheme in the Municipality
- ✓ Organized training workshop on Income Generating Activities (black soap making) for 10 women PWDs.

#### **2.7.2.7.1 Persons with Disability (PWDs) Fund Releases**

A total amount of One Hundred and Two hundred and fifty six Thousand, Tree Hundred and Twenty Three Ghana Cedis, Fifty-Four Pesewas (GH¢256,323.54) was received as the Assembly’s share of the PWD Fund and was disbursed to the beneficiaries during the year. However, the total amount received under same fund source for 2023 and 2022 was GH 175,913.64 and GH¢ ¢ 79,350.00 respectively. The table below shows the breakdown of the releases

**Figure 2.13 PWD Funds Received, 2024**



*Source: TNMA SW&CD Dept., 2025*

**2.7.2.7 Child Right Protection and Promotion**

Activities on the above heading involves case work with families, follow-ups on cases, rescuing of abandoned trafficked children, follow-ups and re-unification of children, monitoring and supervision of Residential Homes for Children and Day Care centers among others.

**2.7.2.8 Case Work with Families**

During the year under review, the department handled twenty-five (25) child and family welfare cases: Custody/Access, Maintenance, Child Welfare, and Rent. Out of this number twenty-three (23) cases were handled successfully and the families reconciled. Two (2) cases are pending. This is illustrated in the table below.

**Table 2: The breakdown of cases is as follows**

Nature Of Cases	Registered	Resolved	Cases Referred	Pending	Gender	
					Male	Female
Maintenance	10	9	0	1	0	10
Child Welfare	6	5	0	1	2	4

Custody/ Access	4	4	0	0	2	2
Rent	5	5	0	0	3	2
<b>Total</b>	<b>25</b>	<b>23</b>	<b>0</b>	<b>2</b>	<b>7</b>	<b>18</b>

*Source: SW&CD Dept., 2025*

In light of the above cases, especially for that of child maintenance, delinquency and general welfare issues, officers have also been detailed to monitor the cases in order to ensure compliance with agreements reached between the parties and the office. Series of public education were carried through community engagements, school with the use of the Child Protection tool kits as well as media engagements. These engagements were meant to educate the public against the perpetration of Gender-based Violence and the need to protect the rights of children and other vulnerable groups such as women and persons with disabilities, and also to empower them to report any abuses to state agencies for redress. Education on Foster Care, understanding GBV and Child protection were also organized at some churches namely; ICGC, Calvary Charismatic Church, Holy Ghost Vineyard Church at Duayaw Nkwanta. Media engagements were also held to educate the public on the same issues as well as human trafficking, with emphasis on child trafficking

*Plate 2.3. Officer from the MSW & CD at Jewel and Charity Fm.*



**Plate:5 Community engagement with community members on child protection tool kit**



**2.7.2.9 Registration / renewal of NHIS cards for indigents and needy.**

Pursuant to clauses (c), (d) and (e) respectively under section (29) of the NHIS Act- 852 of 2012, the office in collaboration with the Municipal Health Insurance facilitated the renewal and new registration of some identified needy individuals within the municipality onto the NHIS as indigents, in collaboration with the Municipal Health Insurance office. During the year under review, a total of 16,069 poor and vulnerable groups including 6,725 Males and 9,344 Females had their health insurance cards registered and renewed freely under the National Health Insurance Scheme. The vulnerable groups were LEAP Beneficiaries, Aged & Indigents, Prisons Inmates and PWDs in the Municipality. The table below shows the breakdown;

**Table 2.22: NHIS Registration and Renewal for Vulnerable Group 2024**

Vulnerable group	2021		2022		2023		2024	
	Male	Female	Male	Female	Male	Female	Male	Female
LEAP Beneficiaries	54	72	168	197	71	124	107	104
Aged/ Indigents	3076	6153	1976	1915	6048	9165	6,422	9,240
Prisons Inmates	100	0	105	0	102	0	195	0
PWDs	432	231	435	337	435	337	1	0
<b>TOTAL</b>	<b>3,679</b>	<b>6,469</b>	<b>2,684</b>	<b>2,449</b>	<b>6,656</b>	<b>9,626</b>	<b>6,725</b>	<b>9,344</b>

*Source: TNMA, NHIS 2025*

#### **2.7.2.10 Child Protection Activities**

As part of the Assembly’s mandate to promote child rights promotion and protection, social protection activities and justice administration to the society, the Social Welfare Unit of the Assembly carried out series of activities in the year 2024 to support the poor and vulnerable in the society.

The Child Protection activities covered the following areas; Monitoring of Orphanage homes, Justice Administration and Child Maintenance

#### **2.7.2.11 Justice Administration**

In the year under review, family tribunals such as Child Non-Maintenance, Child Custody, Paternity Family Reconciliation and Rent cases were heard and settled at the Magistrate Court in Duayaw Nkwanta. The table below shows the details

**Table 2.26: Summary of Cases Heard 2024**

S/N	Type of Case	Registered Cases	Cases Resolved	Cases Referred	Pending
1	Non- maintenance	10	9	0	0
2	Custody	6	6	0	0
3	Paternity	0	0	0	0
4	Family Reconciliation	0	0	0	0
5	Rent	5	5	0	0
Total		21	14	0	0

*Source: TNMA, SW&CD 2025*

#### **2.7.2.12 Environmental Health and Sanitation**

The Assembly in its quest to achieve the Sustainable Development Goal (SDG) 6 which seeks to ensure that people have access to “clean water and adequate sanitation services worldwide has over the years implemented several water, sanitation and hygiene programs and projects. The Environmental Health and Sanitation Unit during the year under review carried out activities and projects aim at ensuring a safe and clean environment as well as reduction in environmental health and sanitation related diseases. Some of the activities and projects include;

- a) Organized Health and Hygiene Promotion Durbars in communities and schools.
- b) Inspections to monitor Sanitary Compliance in Homes, Hotels and Guest Houses.
- c) Screening of Food & Drink Vendors and School Feeding Caterers/Cooks

- d) Organized Voluntary Communal Labours
- e) Drilling and Mechanization of Boreholes in Communities and Government Institutions
- f) Maintenance of Non-Functional Boreholes
- g) Community sensitization forums on hygiene, water and sanitation issues and Hygiene Promotion in communities and schools

During the year under review, the EHSU Unit visited some selected communities and schools in the Municipality for Health and Hygiene Promotion durbars under the following topics; Personal hygiene, proper waste management in schools and homes, hand washing with soap practices Environmental sanitation and cleanliness Formation of Sanitation Clubs and Relevance The table below shows the details of the activity.

Table 2.27: Summary of Health and Hygiene Promotion Program 2024

Name Of Community/ School	No. Of People		Health /Education Topic
	M	F	
Duayaw Nkwanta - Radio (Jewel & Charity)	Municipal wide		Empowering communities to take ownership of their Sanitation challenges/Addressing Sanitation Challenges.
Yamfo (Food Handlers)	13	623	Proper food handling, safety and the importance of screening
Afrisipakrom Food Vendors	10	272	Importance of saving water, reducing water usage
Food Vendor's at Susuanso	17	843	Proper disposal of solid waste, 3Rs
Achiayem/ Atoduobesa Food Handlers	1	63	How to prevent and control rodents
Assin / Tano Ano Food Handlers	5	52	Ensuring the right proportion of nutrients to ensure its balance (Balance diet).
Rubi-Beposo/ Agona Food Vendors	2	51	Proper food handling and safety
Adrobaa Food Vendors	9	133	Avoid using spoilt food items or substances for cooking
Adrobaa- Sukuumu Food Vendors	2	69	Proper food handling, safety and the importance of screening.
Adrobaa -Kowei Food Vendors	0	8	Protect the foods from flies and dust.
Baffokrom/Mankranho Food Vendors	5	46	Proper food handling and safety.
Adrobaa -Subriso 1&2 / Krofrom Food Vendors	1	94	Proper food handling and safety.
Duayaw Nkwanta	23	205	Maintaining good sanitary condition and practicing proper hand washing before and after food preparation.
Duayaw Nkwanta-Koforidua	2	24	Keeping the environment clean.
Duayaw Nkwanta-Bredi Food Vendors	0	13	Proper food handling and safety.

Duayaw Nkwanta-BOSTECH	3	25	Observe good personal hygiene in the school kitchen
Guesthouse (krama, palace way, twinkle star)	2	7	Good hygiene practices in the premises
Susuanho food vendors	2	39	Maintaining good sanitary condition and practices.
Terchire food vendors	20	408	Maintaining good sanitary condition and practices.
Bomaa township	7	83	Maintaining good sanitary condition and practices
Bomaa – Nsoapimkrom / Tanokrom/ Asukese	1	29	Maintaining good sanitary condition and practices.
Bomaa- Subonpang	0	18	Maintaining good sanitary condition and practices
Bomaa- Abesika	0	8	Maintaining good sanitary condition and practices
Bomaa -Dwenease	1	33	Maintaining good sanitary condition and practices
Five schools visited	97	134	Sensitization on hygiene and sanitation practices in school.
Duayaw Nkwanta-SEKES	4	32	The precautionary measures adopted before handling and preparing food for human.
BKK & Boaso Food Vendors	2	17	Food hygiene, safety and medical screening through food certification process.
SEKES Kitchen Staff	4	32	Good hygiene practices in the kitchen.
Five Communities engagement	78	96	The needs and the importance to construct their own toilet.
Yaw Amoakrom Community	7	4	Control of Stray Animals in the community.
Santasi Community	30	6	Stray Animals and its impact to the environment.
Susuanho Community	74	96	The needs to Contract household toilet (World Toilet Day).

*Source: TNMA, EHSU, 2025*

***Plate sensitization on proper Hygiene waste management***



***Plate: Sensitization at Tanoso SDA on Personal***



***Food safety and annual medical screening***

The Assembly is mandated by law to ensure that Food & Drink Vendors and School Feeding Caterers/Cooks within the Municipality undergo medical screening and declared fit every year before they handle or sell food. In view of this, the Assembly every year organizes the mass screening exercise for Food & Drink Vendors and School Feeding Caterers/Cooks within the Municipality.

The exercise commenced on 2nd September, 2024 and ended on 25th October ,2024. The Unit was able to visit all the Five (5) Zonal Councils (Bomaa, Yamfo, Terchire, Tanoso and Duayaw Nkwanta) in the Municipality. In the year under review, the attendance was massive as compared to 2023. The total number of food vendors screened were Three Thousand One Hundred and Eighty-Five (3185).

Plate: Sensitization of food vendors on blood sample taking      Plate : food vendors blood sample taking



### ***2.7.2.13 Local Economic Development Activities***

During the year 2024, the BRC implemented programs and activities that fall under the below broad activity headings which was geared towards the promotion and development of MSMEs within the Tano North Municipal and also contributed to the local economic development of the municipal. In the year under review 400 MSME were linked to Financial Support under the Market Women Fund, also, the Resource Centre facilitated 368 MSMEs to financial and non-financial resources, professional service and market. 368 students graduated under the Bixbox Project A2E.

**Plate 6: Entrepreneurship, mindset shift training and needs assessment sessions**



**Plate 7: Dignitaries handing over start-up kits to A2E beneficiaries**



#### **2.7.2.14 Human Resource Capacity in the Municipality at the end of 2024**

Section 3.1 and 3.2 of the Local Government Act, Act 656, outline the staffing norms required for the operationalization of the Assembly. The table below presents the actual staff strength across various departments and units in the Municipality as of December 2024. From the analysis, the Central Administration recorded 134 staff, which is below the minimum requirement of 156 staff. Several departments fell below their minimum staffing requirements, indicating an urgent need for additional

personnel. The Finance Unit (5 staff) had only 17.9% coverage of its required staff, while Works (13 staff) and Agriculture (13 staff) recorded 22.8% and 25.0% coverage, respectively. The Physical Planning Department (3 staff) and Urban Roads Department (1 staff) had significantly low staff levels, covering 12.5% and 5.6% of their minimum requirements.

The Agriculture Department, which is crucial for the Municipality’s economy, had only 13 staff instead of the required 52 minimum. This shortfall could impact agricultural activities, necessitating the recruitment of additional Agric Extension Officers and Veterinary Officers to enhance operations.

Overall, the total actual staff strength was 385, representing 56.5% coverage of the maximum required personnel (690). This shortfall of 43.5% highlights the need for additional postings to bridge the personnel gap and ensure the efficient functioning of the Assembly’s departments

**Table 2.23: Staff Strengths 2024**

Departments	Requirements		Actual	% Covered
	Minimum	Maximum	2024	
Coordinating Director	1	1	1	100%
Central Administration	111	156	134	85.9%
Education	37	50	38	76.0%
Health Dept.	108	169	146	86.4%
Internal Audit Unit	5	8	7	87.5%
Finance Unit	28	45	5	17.9%
Statistics	2	3	3	100
Works Dept.	57	84	13	22.8%
Agric	52	78	13	25.0%
Physical Planning	17	24	3	12.5%
Social Welfare & Community Devt.	10	13	9	84.6%
Urban Roads	18	29	1	5.6%
Business Resource Centre BRC	12	22	8	66.7%
NADMO	N/A	N/A	7	N/A

Transportation	9	11	4	44%
Total	465	690	385	51.4%

Source: TNMA, HR Report, February, 2024

**Table 2.24: Capacity Development 2024**

Name or type of the Capacity Development	Venue/ Location	Purpose of the programme	Source of funding	Target group	Facilitators	No. of beneficiaries		
						Total	Male	Female
Training in New Records management Operational Manual	Ahafo RCC, Goaso	To orient participants' on the new operational manual for the RMU	IGF	Executive and MIS Officers	RCC Officers	5	3	2
Training in Local Govt. Service protocols and Staff Appraisal	TNMA Assembly Hall	To broaden participants' knowledge in the subject matter	IGF	Heads of Depts./Unit, Selected Staff	HR and Head of Planning Unit	47	27	20
Training on GIFMIS System	TNMA Assembly Hall	To broaden participants' knowledge in the subject matter	IGF	Accounts and Procurement Officers	Mr. Adams Gado Nabi	8	6	2
Training in New Client Service Operational Manual	Anita Hotel, Kumasi	To orient participants on the new operational manual for the RMU	IGF	Client Service Officer, Asst. Directors and MIS Officers	ILGS	3	1	2

Source: TNMA, HR Report, February, 2025

### 2.7.3 Logistical Analysis

The use of modern and effective logistics in the workplace is crucial for productivity and operational efficiency, ultimately improving service delivery. Modern logistics have enabled organizations to enhance efficiency at a rapid pace, and the Tano North Municipal Assembly is no exception. The table below presents a logistics analysis of the Assembly, identifying key logistical gaps. This assessment provides reliable data to aid the Assembly and its development partners in implementing effective solutions to enhance service delivery and create a more conducive working environment.

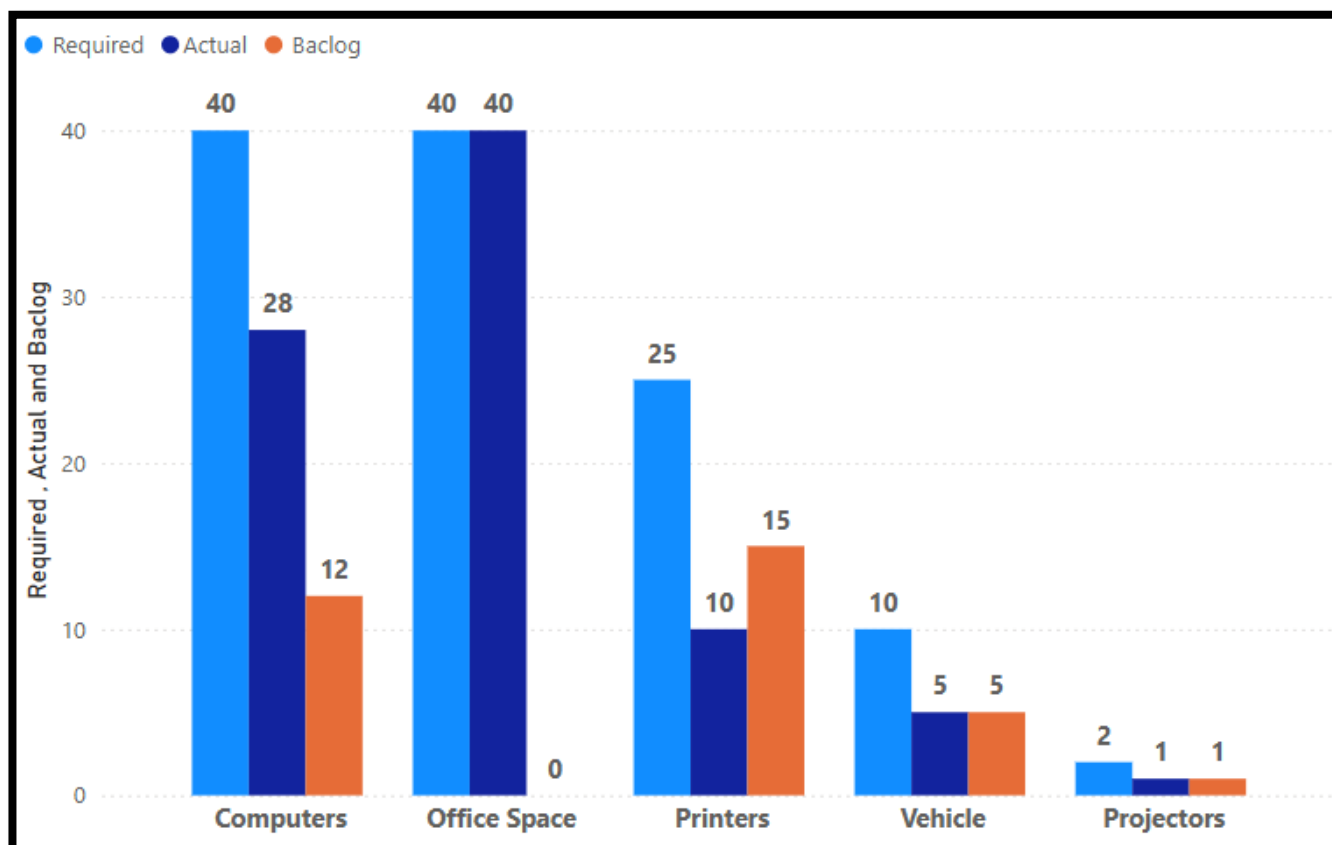
From the table below, the Assembly required 40 computers, but currently has 28, leaving a shortfall of 12. Similarly, 25 printers were required, yet only 10 are available, creating a deficit of 15. The number of projectors required is 2, but only 1 is available, leading to a backlog of 1. While the Assembly has met its requirement of 40 office spaces, there remains a deficit in vehicles, as 10 were required, but only 5 are available, resulting in a shortfall of 5.

**Table 2.25: Logistics Analysis of Tano North Municipal Assembly 2024**

Required	Required 2024	Actual 2024	Backlog
Computers	40	28	12 Additional needed
Printers	25	10	9 Additional needed
Projectors	2	1	1 additional needed
Office Space	40	40	Fully Available
Vehicle	10	05	4 Additional 4 needed
Scanner	2	1	1 Additional needed
Photocopier	3	1	Additional 2 needed
Steel Cabinet	30	15	Additional 15 needed
Motorbikes	20	10	Additional 10 needed
Executive Chairs	40	2	Additional ten needed
Chairs	120	75	45 additional needed
Tables	100	68	32 additional needed
Work Station	20	10	10 Additional needed

*Source: TNMA, Procurement Unit 2024*

**Figure 14** Logical Analysis at the end of 2024



*Source: TNMA, Procurement Unit 2025*

#### **2.7.4 Evaluation Conducted, and Findings**

The Assembly planned to undertake evaluation of key programmes and projects outlined in the medium-term development plan for 2024. However, the Assembly could not do much due to inadequate funds. The table below shows some evaluations that the Assembly was able to conduct.

Predominant among the findings was that most of the projects based on which the evaluation was conducted were consistent with the development needs of the project communities or target population. The projects were also consistent with the objectives of the medium-term development plan of the Assembly

**Table 2.30: Update On Evaluations Conducted, Findings and Recommendations**

Name of Evaluation	Policy/programme/project involved	Consultant or resource persons involved	Methodology used	Findings	Recommendations
Ex-post evaluation	<p>Capacity training in</p> <ul style="list-style-type: none"> <li>❖ New Records Management Operational Manual</li> <li>❖ Training in Local Govt. Service Protocols and Staff Appraisal</li> <li>❖ Training on GIFMIS System</li> </ul>	<p>Head of Human Resource Dept.</p> <p>Head of Planning Unit</p> <p>Mr. Adams Gado Nabi</p>	<ul style="list-style-type: none"> <li>• Questionnaires</li> <li>• Interview with some selected participants</li> </ul>	<p>Training was limited to a few staff with respect to the Records Mgt. training.</p> <p>Time allocated for the training was short in relation to the GIFMIS Training.</p> <p>Some staff lacked capacity in terms of staff appraisal preparation</p>	<p>Continuous refresher training for all staff on appraisal and LGS protocols</p> <p>Another training in Records Management Manual be held in 2024 Training</p>
Terminal evaluation	<p>Construction of 10-Seater WC and drilling &amp; mechanization of borehole with overhead tank at Serwaa Kesse Girls SHS-Duayaw Nkwanta</p>	<p>MPCU</p>	<p>Interview session with Headmistress, Staff and some Students</p>	<p>Execution of the facility was done within the agreed timelines</p> <p>The facility has been completed and in use.</p> <p>Intermittent flow of water during the dry season</p>	<p>Need for the provision of similar facility in other schools</p> <p>The Contractor be given more contracts for quality work done.</p>

Purposive	Procurement of 200 KVA transformer for the extension of electricity to Cassava Processing Center at Duayaw Nkwanta	MPCU	Interview with Enable Youth Executives and other Members	<p>Members commended the contractor for a good work done</p> <p>Inadequate logistics and Equipment for effective operations of the Center</p> <p>The Center was yet to start commercial operations</p> <p>8 Degree North Oil Palm Processing Company has also tapped some of the energy</p>	<p>Contractor be given similar works to execute at other areas</p> <p>Provision of logistics and equipment for effective operations</p> <p>Continuous sensitization of community members on the need to patronized the center</p> <p>The Assembly should assist farmers with the required cassava species to feed the center</p>
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Source: TNMA, MPCU, 2025

### ***2.7.5 Update on Participatory Monitoring and Evaluation Conducted***

Participatory Monitoring and Evaluation (PM&E) is the process whereby stakeholders actively participate in tracking the progress of interventions towards the achievement of the agreed objectives or results and the drawing of actionable conclusions. PM&E provides stakeholders with information during and after the implementation of any developmental intervention. It helps to learn lessons for the failures and successes of any interventions and forms the basis for making project adjustments and re-planning.

In undertaking Participatory Monitoring and Evaluation, the Assembly employed the use of Participatory Rural Appraisal (PRA) techniques and tools which includes Community Score Cards, mapping and transect walks. These PRA tools employed qualitative methodological approaches which is flexible techniques which allow for visualization, listening and interviewing. The Municipal Assembly conducted a participatory monitoring and evaluation to achieve the following objectives;

1. To increase efficiency and effectiveness of the implementation of the activities implemented
2. To promote decentralized planning and enhance a sense of ownership of the interventions provided
3. To engage or solicit ideas from various stakeholders who have different perspectives on what constitutes project success or failure
4. To encourage coordination and data collection and supervision as well as promote the dissemination of information and consensus building about poverty reduction interventions

**Table 2.31: Update on PM &E Conducted**

Name of The PM &E Tool	Policy/program me/ project involved	Consultant or resource persons involved	Methodology used	Findings	Recommendations
Transect Walk	Ghana Productive Safety Net Project (Cashew Plantation)	MPCU	MPCU field visits with Project Field Coordinators, Zonal Council Reps and Beneficiaries of the projects	Cashew transplanted was doing well with exception of few seedlings that did not survive  Encroachment of the land earmarked for the project was observed	Director of Agric should continue to give technical backstopping to the farmers  Ejection notice should be issued to the encroachers
Community Score card, Transect walk	Preparation of 2024 Annual Action Plan  (Preparation of Community Action Plans for Bomaa and Terchire)	MPCU	Communities were grouped into 5 Zonal Councils.  Scheduled community visits to 2 selected communities from 2 out of the 5 Zonal Councils (Bomaa & Terchire)  Community members were then tasked to list some of the development issues and needs in their respective communities.	The selected participants from the communities were able to identify some development issues and needs for their respective communities.  The community members were also able to develop a Community Action Plan for 2024 with the help of the Planning and Budget Officers	The Opinion Leaders from each community recommended the need for the Assembly to ensure continuity of such program in other communities as it ensures local peoples' participation in Plan preparation.  There is the need for the Assembly and the Traditional

			<p>The Planning and Budget Officers afterwards took members through how they can develop activities/program/projects from these identified issues and needs with its associated budget</p> <p>The community members were then given the opportunity to develop a Community Annual Action Plan for 2024 according to the format the Planning Officer used.</p>	<p>Community members reported feelings of inclusiveness after each session in the communities visited as commended by the Assembly for the opportunity</p>	<p>Authorities to initiate strategies that will ensure efficient and effective utilization of the potential resources also identified .</p>
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*Source: TNMA, MPCU, 2025*

## **CHAPTER THREE**

### **CONCLUSION AND WAY FORWARD**

#### **3.0 Introduction**

Following the previous chapter, which provided details of the M&E and the PM & E activities in the Municipality, the concluding chapter deals with the way forward in addressing issues identified. This chapter highlights the key issues addressed and those that are yet to be addressed and ends with a set of recommendations for improvement and conclusion.

#### **3.1 Key Issues Addressed and those yet to be Addressed**

The Municipal Assembly dealt with several challenging issues within the period under review. Though conscious efforts have been made to find solutions to some of the key issues, however, some still remains a challenge.

The following key issues were addressed within the period under review:

- **Access to Adequate Environmental Sanitation:** The work the Environmental Health Unit, Zoomlion and other private waste collection companies has improved the state of sanitation conditions in the Municipality. That notwithstanding, the Assembly is still battling with sanitation issues in some of the communities such as Yamfo. As part of the measures, the Assembly continues to commemorate the monthly sanitation day exercise and the routine environmental cleanliness which includes de-silting, dredging, weeding of the medians and the arrest and persecution of open defecator
- **Boundary Dispute Issues:** Tano North Municipal Assembly currently has a land dispute with Sunyani Metropolitan Assembly. This issue has been reported to the Ministry of Local Government. As at the time of preparing the report, the issue was still pending.
- **Fencing of MCD Residential Accommodation:** With regards to the fencing of the MCDs bungalow, the Assembly budgeted for it in its 2024 annual budget. However, the Assembly could not implement it due to inadequate funds.
- **Office Equipment:** The Assembly has made conscious efforts to furnish offices and staff without equipment and logistics. However, the situation still persists in some of the departments and units.
- **Inadequate Staff Residential Accommodation:** There is still no accommodation for some of the staff of the Assembly. Most staff commute from other districts daily to attend to their duties which affects the proficiency to work as required. Again, instances where staff are to respond to

emergencies at work are unsuccessful due to the distance and the experience of huge traffic in the busy city of Sunyani where some of the staff stay.

### **3.2 Recommendations**

It is recommended that; the Assembly should undertake the registration of all known government lands so they could be used to solve the accommodation problem of staff and other development projects. The ongoing public education on proper waste disposal methods including attitudinal change by community members by the WASH team should be increased to impact on attitudes of the people in the Municipality. Management should make conscious efforts to provide adequate office equipment and adequate logistics to the departments that are in need to operate and deliver effectively and efficiently.

### **3.3 Conclusion**

Monitoring and Evaluation arrangements were made as part of the MTDP (2022-2025) for the Municipality. The section spelt out how monitoring and evaluation would be carried out and at what frequencies. Hence, the preparation of this report to assess the status of implementation. The objective is to improve the service we deliver to the inhabitants of the Municipality. The processes include regular inspection of projects by the Works Department, the MPCU's quarterly monitoring as well as improving stakeholder's involvement through Town Hall Meetings, community engagements and inter-sectoral coordination meetings as well as radio sensitization programmes.

**Appendix: 2024 Annual Action Plan**

**ECONOMIC DEVELOPMENT**

Sub- Prog. (PBB)	S/N	Broad Activity	Location	Time Frame (Year)			Cost			Program Status		Implementing Agency	
				Q1 2	Q 3	Q 4	GOG	IGF	Others	New	On going	Lead	Colla o.
Trade Industry & Tourism	1	Conduct public sensitizations and radio talk shows on business plan preparation, proposal writing, by end of 2024	Duayaw Nkwanta Yamfo Bomaa				10,000				√	GEA	TN MA GJS P/ GE TP Me dia
	2	Organize 2 No. Small Business Management trainings for SMEs by end of 2024	Duayaw Nkwanta Yamfo				10,000			√		GEA	TN MA
	3	Assist 50 SMEs to formalized with Registrar General Department by end of 2024	Duayaw Nkwanta				2,000	1,000			√	GEA	TN MA RG D
	4	Organize training for 2 women groups on liquid soap and washing powder making by end of 2024	Adrobaa Duayaw Nkwanta				10,000				√	GEA	TN MA FB Os
	5	Facilitate the registration of 50 NVTI candidates	Duayaw Nkwanta				2,000	1,500			√	GEA	TN MA

			Yamfo Bomaa									NV TI	
	6	Support 300 GEA Bizbox Project Start Your Business (SYB) and Kaizen Training for A2E Applicants (Cohort 1 and 2)	Duayaw Nkwanta				10,000			√		TNMA	Private Sector
	7	Undertake an assessment to identify and register tourism potential sites in the Municipality by end of 2024	All 5 Zonal Councils				8,000	5,000		√		TNMA	Private Sector
<b>Agricultural services and Management</b>	8	Support farmers with Cashew, Cocoa, Oil palm and Coconut seedlings under PERD by end of 2024	Municipal Wide				40,000				√	DoA	TNMA M O F A F B O s
	9	Support farmers with Maize seedlings and organic fertilizers under PFJ program by end of 2024	Municipal Wide				60,000				√	DoA	TNMA M O F A F B O s
	10	Establish 2 PFJ Demonstration Farms on improved varieties of crops for farmers	Duayaw Nkwanta				2,500				√	DoA	TNMA

												M O F A
11	Conduct 2500 AEAs home and farm visits by end of 2024	Operational Areas				10,500				v	DoA	TN MA M O F A F B O s
12	Carry out monitoring and supervision visits by Director of Agric, MCE/MCD to 10 operational areas by end of 2024	Operational Areas				8,500				v	DoA	TN MA M O F A F B O s
13	Train 2 women groups on soya fortification, alternative livelihood ventures for income generation & food safety issues by end of 2024	Duayaw Nkwanta				2,500				v	WIAD	TN MA GH S GE A
14	Create Awareness and train 30 farmers on climate change and climate friendly farming practices by end of 2024	Bomaa				1,500				v	DoA	TN MA F B O s N a d m o
15	Support farmers with cashew, coconut and oil palm seedlings under GPSN program by end of 2024	Adongo Mankranho						200,000	v		GPSN	Do A

			Baffokrom										TN MA FB Os
16	Organize routine RELC technical trainings sessions by end of 2024	Duayaw Nkwanta					2,000				√	TNMA	Do A
17	Carry out quarterly yield assessments on selected crops	Operational Areas					2,500	2,000			√	DoA	TN MA Sta ts De pt.
18	Organize 2024 Farmers Day Celebration by end of the year	Selected community					70,000				√	TNMA	Do A Ne w mo nt TA

### SOCIAL DEVELOPMENT

Sub-Prog. (PBB)	S/ N	Broad Activity	Location	Time Frame (Year)				Cost			Program Status		Implementing Agency		
				Q 1	Q 2	Q 3	Q 4	GOG	IGF	Others	New	Ong oin g	Lead	Collab	
Education Youth &Sports and Library Services	19	Support GES Programs v.STME vi. MOCK exams vii. My First day	Municipal wide					40,000					√	GES	TN MA

		viii. INSET for teachers etc. by end of 2024									
20	Support needy students with financial assistance by end of 2024	Duayaw Nkwanta			81,594		60,000		√	TNMA	GES MP TA
21	Procure 500 No. Dual Desks for schools by end of 2024	Selected Schools				250,000		√		GES	TN MA Co ntr act or
22	Procure 120 No Teachers table and Chairs	Basic Schools in the Municipal					199,440.00	√		TNMA	Wo rks De pt
23	Completion of 1 No. 2 unit KG block with ancillary facility	Tanoso Presby					45,276.8			TNMA	GE S Co ntr act ors
24	Construction of 1No. 3 Unit Classroom Block with ancillary facility by end of 2024	Adrobaa			530,000			√		TNMA	GE S, Co ntr act ors

<b>Public Health and Mgt.</b>	25	Construction of 1No. 2 Unit KG Block with ancillary facility by end of 2024	Adongo				477,151.62			v		TNMA	GES, Contractors
	26	Construct 2 Unit KG block with ancillary facilities	Twabidi						630,099.90		v	TNMA	GES, Contractors
	27	Construction of 3No. Crèches and 3No. toilet facilities in Safety Net Project Beneficiary Communities by end of 2024	Adongo Baffokrom Mankranho						68,766	v		GPSNP	TNMA GES, Private Contractors
	28	Support for Municipal Health Directorate activities  iv.NID activities v. Family planning services vi.Nutrition Improvement Interventions etc by end of 2024	Duayaw Nkwanta				30,000				v	GHS	TNMA GES TA EH SU

	29	Provide medical support for needy people under MP medical support program by end of 2024	Municipal wide				95,000			√		MP	TN MA GH S
	30	Provide logistics to support Birth & Death Dept. activities by 2024 Laptops and motor bike.	Duayaw Nkwanta				15,000				√	TNMA	B&D De pt
	31	Conduct 3No. community sensitization on the need for Birth and Death registration by end of 2024	Adrobaa Yamfo Bomaa				5,000				√	B&D Dept.	TN MA GE S GH S
	32	Undertake District Response Initiative on Malaria, TB, HIV/ AIDS, Leprosy by end of 2024	Municipal wide				20,308				√	GHS	TN MA NG Os TA
	33	Completion of 1No. Maternity Block by end of 2024	Mankranho				253,731				√	TNMA	M HD , Co ntr act ors TA
<b>Social Welfare and Community Services</b>	34	Organize 2No. sensitization on Child Rights and Protection issues by end of 2024	Duayaw Nkwanta Susuanho				6,000				√	SW&C D	MA Jud icia ry



<b>Social Welfare and Community Services</b>		Teenage Pregnancy and Child Marriage by end of 2024	Buokrukru wa									UNICEF GDO
	40	Conduct 2No. sensitization on Gender Role and Analysis by end of 2024	Adrobaa Subriso			7,000				v	SW&CD	TN MANICEF GDO
	41	Organize 2No. sensitization on Domestic/ Sexual and Gender Based Violence by end of 2024	Bomaa Yamfo					3,500		v	SW&CD	TN MANICEF GDO
	42	Organize business skills training for PWDs by end of 2024	Duayaw Nkwanta Terchire			50,000	15,000			v	SW&CD	TN MANGOGEA
	43	Procure items to support PWDs with employable skills by end of 2024	Duayaw Nkwanta			150,000				v	SW&CD	TN MATA

	44	Conduct quarterly monitoring of Early Childhood Development Centres & Children homes/ orphanages by end of 2024	Duayaw Nkwanta							√	SW&CD	TN MA GD O
	45	Facilitate LEAP payment in 35 communities by end of 2024	LEAP Communities							√	SW&CD	TN MA TA
	46	Organize quarterly meetings with PWDs in the Municipality by end of 2024	Duayaw Nkwanta						√		SW&CD	TN MA GD O
	47	Assist Indigenes, OVCs and PWDs to register and renew under NHIS	Duayaw Nkwanta							√	SWCD	TN MA  NH IS  Zo nal co un cils
	48	Provide logistics to support implementation of Social Welfare & Community Development Dept. Activities	Duayaw Nkwanta							√	TNMA	SW &C D

**ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENT**

Sub-Prog. (PBB)	S/N	Broad Activity	Location	Time Frame (Year)				Cost			Program Status		Implementing Agency	
				Q 1	Q 2	Q 3	Q 4	GOG	IGF	Others	New	Ongoing	Lead	Collaborating
Spatial Planning	49	Facilitate the enforcement of Spatial and Physical Planning Regulations by end of 2024	Municipal Wide					10,000				√	PPD, SPC	TNM A TA Works
	50	Conduct street naming and property addressing exercise by end of 2024	Duayaw Nkwanta Yamfo Bomaa					10,000				√	PPD,	TNM A TA
	51	Conduct bi-weekly site inspections to monitor physical projects by end of 2024	Municipal Wide					4,000				√	PPD	TNM A Building Insp. Unit
	52	Organize Technical Sub-Committee meetings by end of 2024	Duayaw Nkwanta					5,500			√		PPD	TNM A
	53	Conduct sensitization on Development Controls and Permitting by end of 2024	Duayaw Nkwanta					1,200					PPD,	TNM A TA Works

	54	Procurement of office supply and equipment for the Physical Planning Dept.	Duayaw Nkwanta				8,500					TNMA	PPD
<b>Public Works, rural housing and water management</b>	55	Support activities of Works Department to undertake project inspection exercises by end of 2024	Duayaw Nkwanta				3,500			√		Works	TNMA PPD TA
	56	Procurement of office equipment for the Works Dept.	Duayaw Nkwanta				20,300					TNMA	Works Procurement
	57	Procure, install and maintain street lights by end of 2024	Yamfo Bomaa Tanoso Terchire				101,594	20,000			√	TNMA	NEDCO TA
	58	Procure 200 No. LVPs for extension of electricity by end of 2024	Duayaw Nkwanta Koforidua Terchire				100,000				√	Works Dept.	TNMA, Contractors
<b>Urban roads and transport</b>	59	Grading, reshaping and maintenance of feeder roads by end of 2024	Apatasu mankrnah o-Sukuum				150,000	150,000		√		TNMA	DUR Works Dept.

<b>Public Works, rural housing and water management</b>			Susuanho- Adrobaa etc.									
	60	Conduct routine monitoring and road inventory exercises by end of 2024	Selected roads			4,000			√	DUR	TNM A Work s Dept.	
	61	Complete the Bitumen surfacing of residency road by end of 2024	Duayaw Nkwanta				150,000		√	DUR	TNM A Work s Dept.	
	62	Construction of Storm Drain at Zongo by end of 2024	Duayaw Nkwanta			450,000			√	TNMA	DUR Work s Dept.	
	63	Undertake Pothole Patching on selected roads by end of 2024	Bomaa road Duayaw Nkwanta – TT road Yamfo			5,000			√	DUR Works Dept.	TNM A	
	64	Conduct 2No. Public education on road safety by end of 2024	Duayaw Nkwanta Terchire			3,000			√	DUR	TNM A Medi a MTT D	
	65	Construction and installation of 1No. traffic light by end of 2024	Duayaw Nkwanta					320,000	√	TNMA	Work s	

<b>Natural resource conservation</b>											Dept. DUR
	66	Conduct grass cutting and green maintenance along roads by end of 2024	Campso road  Duayaw Nkwanta Sunyani road			2,000			√	DUR Works Dept.	TNM A
	67	Drilling and construction of 8 No. Boreholes by end of 2024	Selected Communities			100,000				TNMA	TNM A CWS A NGOs
	68	Repair and maintenance of 10 No. non-functional boreholes by end of 2024	Duayaw Nkwanta Yamfo Bomaa			25,000		41,000	√	TNMA	MWS T CWS A NGOs
	69	Organize 2No. Town Hall meetings on water related activities under WASH program by end of 2024	Duayaw Nkwanta Tanoso					200,000	√	IRC	TNM A CWS A TA NGOs
	70	Plant 1000 trees to restore degraded forest and off-reserve	Bosomkese			30,000	10,000		√	Forestry	TNM A

		areas under the Plantation Devt. Prog by end of 2024	Aparapi Forest Reserves									NAD MO TA
	71	Organize 2No. education on environmental degradation, climate change and protection of forest reserves	Bomaa Asukese			10,000	5,000			√	Forestry	TNM A Nad mo GPS TA
	72	Conduct weekly patrol and routine monitoring of forest reserves and protected lands by end of 2024	Bosomkes e and Apparapi Forests			10,000	5,000			√	Forestry	TNM A Nad mo EHSU TA
	73	Organize tree planting exercise under Green Ghana Program by end of 2024	Municipal wide			20,000		10,000		√	TNMA	TA GES NAD MO FSD Zonal
<b>Environmental Health &amp; Sanitation Services</b>	74	Conduct hand washing, sanitation, food & hygiene sensitization programs in Schools by end of 2024	Duayaw Nkwanta Yamfo Tanoso			2,000				√	EHSU	TNM A TA GES GHS

	75	Undertake environmental inspections and standard enforcement programs i. Domiciliary inspections ii. Household/Hotel/Guest house/Pub inspections by end of 2024	Duayaw Nkwanta Yamfo					3,000				√	EHSU	TNM A TA
	76	Conduct Screening of Food Vendors and School Feeding Caterers by end of 2024	Municipal wide					5,000				√	EHSU	TNM ATA Zonal Coun cils
	78	Procurement of Sanitary tools and equipment by end of 2024	Duayaw Nkwanta					30,000	15,000			√	TNMA	EHSU Proc urem ent
	79	Facilitate the hiring of laborers to weed public places by end of 2024	Duayaw Nkwanta Tanoso						15,000			√	TNMA	EHSU

#### GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY

Sub-Prog. (PBB)	S/N	Broad Activity	Location	Time Frame (Year)				Cost			Program Status		Implementing Agency		
				Q 1	Q 2	Q 3	Q 4	GOG	IGF	Others	New	Ongoing	Lead	Coll bo	

<b>General Administration</b>	80	Facilitate the celebration of national days celebration by end of 2024	Duayaw Nkwanta				30,000				√	TNMA	T A N G O S
	81	Organize statutory quarterly meetings ( General Assembly, Subcommittee meetings, EXECO by end of 2024	Duayaw Nkwanta				50,000	40,000			√	TNMA	A s s e m b l y m e m b e r ' s
	82	Procure and supply office equipment, stationaries and consumables for Decentralized Depts. by end of 2024	Duayaw Nkwanta				20,000	65,000			√	TNMA	P r o c u r e m e n t

												U n i t
83	Provide logistics to support Community and Zonal Councils' Self Help Projects by end of 2024	All Zonal Councils			203,984	40,000			√	TNMA	Z o n a l C o u n c i l	
84	Provide logistics to maintain security in the Municipality by end of 2024	Municipal wide			40,000				√	TNMA	G P S F i r e P r i s o n s G I	

<b>Finance and revenue mobilization</b>	85	Facilitate the implementation of 2024 Revenue Improvement Action Plan (RIAP) by end of the year	Duayaw Nkwanta					150,000			√	TNMA	F i n a n c e B u d g e t S t a k e h o l d e r s
<b>Human Resource</b>	86	Organize capacity building and development trainings for staff by end of 2024	Duayaw Nkwanta				75,000	50,000	54,000	√		TNMA	F i n a n c e U



	90	Purchase fuel and lubricants for official vehicles by end of 2024	Duayaw Nkwanta					212,016					TNMA	Suppliers, Consultants
	91	Provide funds for RCC Support Projects/Others by end of 2024	Duayaw Nkwanta				30,000						TNMA	RCC
	92	Provide logistics to hold Official Guests and Protocols by end of 2024	Duayaw Nkwanta				100,000	240,000					TNMA	Suppliers Consultants



												p t.	
	95	Provide funds to cater for eventualities and unplanned Projects by end of 2024	Duayaw Nkwanta				120,294			v		TNMA	D e c e n t r a l i s e d D e p t.
	96	Provide logistics to support Internal Audit Unit and Audit Committee activities by end of 2024	Duayaw Nkwanta				30,000			v		TNMA	A u d i t F i n a n c e

<b>Public Works, rural housing and water management</b>	97	Purchase construction materials and other assorted items for community support programs by end of 2024	Selected communities							200,000			TNMA	Private Contractors,

### EMERGENCY PLANNING AND PREPAREDNESS

Sub-Prog. (PBB)	S/N	Broad Activity	Location	Time Frame (Year)				Cost			Program Status		Implementing Agency	
				Q1	Q2	Q3	Q4	GOG	IGF	Others	New	Ongoing	Lead	Collaborator
<b>Disaster Prevention &amp; Mgt.</b>	98	Develop the 2025 Disaster Preparedness and Mitigation Plan by end of 2024	Duayaw Nkwanta					10,000			√		NADMO	TNMA

<b>Disaster Prevention &amp; Mgt.</b>												G N F S T A	
	99	Provide logistics to support the implementation of 2024 Disaster Risk Reduction Plan by end of 2024	Duayaw Nkwanta				40,000				√	TNMA	N A D M O G N F S T A
	100	Conduct monitoring on the implementation of the 2024 Disaster Preparedness and Risk Reduction Plan	Duayaw Nkwanta				10,000				√	NADM O	T N M A G N F S T A
	101	Conduct Anti-bush fire campaigns in all 5 zones by end of 2024	All zones				3,000				√	NADM O	T N M A





Sub-Prog. (PBB)	S/N	Broad Activity	Location	Time Frame (Year)				Cost			Program Status		Implementing Agency	
				Q1	Q2	Q3	Q4	GOG	IGF	Others	New	Ongoing	Lead	Col bc
	106	Organize routine M&E exercises with MPCU Members, Assembly Members and other stakeholders	Project sites					45,000	30,000	30,936		√	TNMA	M P C U C o n t r a c t o r s T A N G O s e t c .
	107	Prepare 2025 Annual Action Plan, Budget and Procurement Plan by end of 2024	Duayaw Nkwanta					30,000				√	TNMA	D e c e







